

## APPENDIX C

# MASTER PLAN PUBLIC ENGAGEMENT

1. Public Participation Survey - 2018 (Bridgewater State University)
2. Public Participation Survey Report -2018
3. Public Forum #1 – Summary Sheet Package of Results (June 5, 2018)
4. Public Forum #2 – Summary Sheet Package of Results (October 4, 2018)
5. Information Sheets prepared by Consultant Team for Forum #1

MILLBURY MASTER PLAN SURVEY

1. What makes Millbury unique? (specify)\_\_\_\_\_
2. In your opinion, what are Millbury’s three most important assets? (circle your top three choices)
- A. Location

E. Historic buildings

B. Commerce/business

F. Natural features/open spaces

C. Affordable housing

G. Other (specify)\_\_\_\_\_

D. Schools
3. Do you think Millbury should encourage more of the following businesses? (circle one for each)
- |   |     |    |        |
|---|-----|----|--------|
| A. Retail services.....                     | yes | no | unsure |
| B. Hospitality/restaurant.....              | yes | no | unsure |
| C. Personal & professional services.....    | yes | no | unsure |
| D. Construction/building trades.....        | yes | no | unsure |
| E. High tech & emerging industries.....     | yes | no | unsure |
| F. Light manufacturing and warehousing..... | yes | no | unsure |
| G. Truck terminals.....                     | yes | no | unsure |
| H. Farming (agri-business).....             | yes | no | unsure |
| I. Remote/telecommuting business.....       | yes | no | unsure |
4. When it comes to Millbury’s local economy, what are the Town’s greatest challenges? (circle your top three choices)
- A. Empty storefronts and/or underutilized buildings

B. Lack of job opportunities

C. Lack of qualified work force

D. Inadequate public sewer and water availability along Route 146

E. Inadequate transportation facilities (i.e. roads, freight, public transportation)

F. Inadequate technological infrastructure (i.e. cell service)

G. Lack of suitable land for accommodating large-scale commercial/industrial development

H. Lack of adequate tax incentives to attract new businesses and/or encourage expansion of existing businesses

I. Town regulations are too restrictive to business

J. Other (specify) \_\_\_\_\_
5. How should the Town and Aquarion Water Company fund sewer/water line extensions along Route 146? (circle one)
- A. Raise sewer/water user fees

B. Require property owners with frontage along Route 146 to cover extension costs through betterments

C. Split costs of extending sewer/water with developers

D. The Town and Aquarion Water Company should not help fund or extend water/sewer lines
6. Which of the following economic development strategies should the Town pursue regarding Millbury Center? (circle your top three choices)
- A. Increase the number of parking spaces and/or the visibility of the municipal parking lot

B. Improve pedestrian and handicapped accessibility throughout Millbury Center

C. Make Millbury Center more attractive through streetscape improvements (i.e. landscaping, benches, public art)

D. Improve maintenance of public spaces (i.e. sidewalks, parking areas, the Town Common)

E. Adopt design guidelines for buildings, landscaping, parking, and signage

F. Increase the number of community events occurring in Millbury Center

G. Other (specify) \_\_\_\_\_

7. Which changes to the transportation system should occur in Millbury? (circle your top three choices)
- A. Improve roadway maintenance

B. Improve pedestrian safety (sidewalks, ADA ramps, crosswalks, signals)

C. Expand bicycle accommodation (bike lanes, multi-purpose trails, etc.)

D. Improve directional signage

E. Install trees and landscaping along roadways

F. Expand public transportation by adding bus stops/bus routes

G. Expand transportation services (to medical appointments, shopping, rides to work) for the elderly & disabled

H. Limit cut-through traffic in neighborhoods

I. Other (specify) \_\_\_\_\_
8. Where should the Town accommodate new homes? (circle all that apply)
- A. Evenly spread throughout town

B. Concentrated in village centers & established neighborhoods

C. Concentrated in undeveloped areas

D. Clustered on a portion of a parcel with remaining land protected open space

E. Other (specify) \_\_\_\_\_
9. What are the top housing needs in Millbury? (circle your top three choices)
- A. Single-family homes on large lots

B. Single family homes on small lots

C. Townhouses

D. Garden-style apartments

E. In-law apartments

F. Assisted living, extended care and nursing facilities

G. Other (specify) \_\_\_\_\_
10. How important is it to preserve or protect: (circle one, 1 being the least important and 5 being the most important)
- |  |   |   |   |   |   |
|--|---|---|---|---|---|
| A. Buildings & sites of historic interest.....   | 1 | 2 | 3 | 4 | 5 |
| B. Open spaces for recreation purposes.....      | 1 | 2 | 3 | 4 | 5 |
| C. Farmland.....                                 | 1 | 2 | 3 | 4 | 5 |
| D. Open spaces for conservation purposes.....    | 1 | 2 | 3 | 4 | 5 |
| E. Open spaces to protect water quality/quantity | 1 | 2 | 3 | 4 | 5 |
| F. Scenic vistas .....                           | 1 | 2 | 3 | 4 | 5 |
| G. Other (specify)_____                          | 1 | 2 | 3 | 4 | 5 |
11. To preserve open spaces, would you: (circle one for each)
- A. Support establishment of a surcharge on property taxes

B. Support town-sponsored land acquisition through appropriation

C. Other (specify) \_\_\_\_\_

yes

yes

yes

no

no

no

unsure

unsure

unsure
12. To preserve historic resources, would you: (circle one for each)
- A. Support establishment of a surcharge on property taxes

B. Support town-sponsored land acquisition through appropriation

D. Other (specify) \_\_\_\_\_

yes

yes

yes

no

no

no

unsure

unsure

unsure
13. Are you concerned about the following open space/historic resource-related issues in Millbury? (circle your top 3)
- A. Destruction of the town’s character

B. Demolition of historic buildings

C. Disappearing wildlife habitat & forests

D. Disappearing farmland

E. Degradation of water bodies & wetlands

F. Degradation of drinking water supplies

G. Lack of adequate recreational facilities

H. Other (specify)\_\_\_\_\_

14. Should the Town promote the following measures to protect the environment? (*circle one for each*)

A. Provide education & incentives to residents & property owners..	yes	no	unsure
B. Increased opportunities for recycling.....	yes	no	unsure
C. Energy conservation initiatives.....	yes	no	unsure
D. Alternative energy production (solar panels, wind energy).....	yes	no	unsure
E. Safe disposal of hazardous wastes.....	yes	no	unsure
F. Annual earth day cleanups.....	yes	no	unsure
G. Planting of street trees along major roadways.....	yes	no	unsure
H. Low glare and efficient lighting.....	yes	no	unsure
I. Anti-idling policy/campaign at municipal facilities.....	yes	no	unsure

15. How often did you use the following public facilities last year (*circle one for each*)?

A. Senior Center.....	Never	Rarely	Sometimes	Often
B. Youth Center.....	Never	Rarely	Sometimes	Often
C. Public Library.....	Never	Rarely	Sometimes	Often
D. Asa Waters Mansion.....	Never	Rarely	Sometimes	Often
E. Blackstone River Bikeway.....	Never	Rarely	Sometimes	Often
F. East Millbury Park.....	Never	Rarely	Sometimes	Often
G. Greenwood Street Park.....	Never	Rarely	Sometimes	Often
H. James Dizenzo Playground.....	Never	Rarely	Sometimes	Often
I. Washington Street Park (Woolie World) .....	Never	Rarely	Sometimes	Often
J. West Millbury Playground (Jacques Field).....	Never	Rarely	Sometimes	Often
K. Butler Farm (dog park & community garden)	Never	Rarely	Sometimes	Often
L. Dorothy Pond Recreational Area.....	Never	Rarely	Sometimes	Often
M. Brierly Pond Conservation Area.....	Never	Rarely	Sometimes	Often
N. Davidson Sanctuary.....	Never	Rarely	Sometimes	Often
O. Town Common.....	Never	Rarely	Sometimes	Often
P. School Grounds (including Windle Field).....	Never	Rarely	Sometimes	Often
Q. Local ponds (including boat ramps).....	Never	Rarely	Sometimes	Often

16. Which new public recreation facilities do you feel are most needed? (*circle your top five choices*)

A. No new facilities	K. Trails
B. Boat access points	L. Playground
C. Fishing access points	M. Outdoor play structure
D. Municipal beach	N. Ballfield
E. Sprinkler pad	O. Basketball court
F. Community gardens	P. Skateboarding facility
G. Conservation areas	Q. Tennis court
H. Sidewalks	R. Picnic facility
I. Indoor recreation centers	S. Other ( <i>specify</i> )_____

17. Which of the following special events, programs or efforts would you like to see in Millbury? (*Circle all that apply*)

A. No new events/programs	G. Nature outings
B. Community festivals	H. Road races
C. Concerts	I. Crafting activities
D. Dances	J. Youth programing/activities
E. Drama productions	K. Senior programming/activities
F. Farmers markets	L. Other ( <i>specify</i> )_____



18. Which of the following strategies should the Town pursue regarding its recreation opportunities? *(rank your choices)*

- ☐ Publicize recreation opportunities
- ☐ Improve parking
- ☐ Improve handicapped accessibility
- ☐ Improve maintenance of existing recreational facilities
- ☐ None of the above. Recreation opportunities in Millbury are adequate and well known to residents

19. If you had \$100 to spend on the following capital improvements projects, how would you spend it? *(write the dollar amount you deem appropriate for each project so that the total is \$100. You may opt to allocate \$0 to specific project(s)).*

Capital Improvement Project	Amount
A. Roads maintenance	\$
B. Construction of emergency services complex for police/fire/EMS	\$
C. Renovation/expansion/replacement of Shaw School	\$
D. Parks improvements	\$
E. Streetscape improvements at Millbury Center	\$
F. Extending sewer infrastructure to Route 146	\$
G. Upgrading and expanding stormwater facilities	\$
H. Expanding and improving municipal cemeteries	\$
I. Replacing Brierly Pond Dam	\$
J. Other <i>specify</i> )_____	\$
<b>TOTAL</b>	<b>\$100</b>

**FINALLY.....SOME QUESTIONS ABOUT YOU!**

20. How well do you know the neighbor you know the best? *(circle one)*

- A. I don't know any of my neighbors

D. Feel comfortable asking a favor
- B. Prefer not to know my neighbors

E. Visit socially on occasion
- C. Say hello from a distance

F. Socialize frequently

21. Are you? *(circle one)*

- A. Male
- B. Female
- C. Other

22. What is your age? *(circle one)*

- A. 17 - 25 years old

D. 56 – 70 years old
- B. 26 - 40 years old

E. 71 and older
- C. 41 - 55 years old

23. How long have you been a resident of Millbury? *(circle one)*

- A. Less than 5 years

C. 10 to 20 years
- B. 5 to 10 years

D. More than 20 years

24. Which of the following best describes your current living situation? *(circle one)*

- A. Single adult living alone

E. Couple with children at home
- B. Single adult – shared quarters

F. Couple with adult children not at home
- C. Single parent with children at home

G. Other *(specify)*\_\_\_\_\_
- D. Couple without children

25. Did you attend the 2017 Annual Town Meeting held on May 2, 2017 at the Millbury Jr/Sr High School? *(circle one)*

- A. Yes
- B. No

**You are finished!!! Thank you for taking the time to fill out this survey. If there is anything else you would like to tell us about Millbury, its existing resources or your hopes for Millbury’s future, we welcome your comments on the back of the cover letter.**

## Millbury Master Plan Survey 2018

**Report Prepared by:** Dr. Melinda R. Tarsi, Corey Ahonen, Kate Ashworth, Ama Bray, Matthew Cobb, Debora Coelho, Anthony Hebert, Keith Lane, Sean Peters, Tyler Sanford, Upahar Shah, Nicole Skyleson, Femi Stoltz, Andrew Sukeforth, Sabat Tejada, Azra Tukic; Bridgewater State University Master of Public Administration Program.

**Methodology:** The survey was administered via a web link to Qualtrics, as well as a paper survey mailed to all households within the town of Millbury. The survey ran from March 23, 2018 to April 13, 2018. The sample size is 971, inclusive of both modes, though the N for each question does not equal the sample size due to respondent omission. There are not sufficient demographic variables to calculate margin of error. Percentages are reported as whole numbers (and due to rounding may not sum to 100); frequency counts are in parentheses.

### Sample Demographics:

#### Age

17 - 25 years old	1% (9)
26 - 40 years old	17% (134)
41 - 55 years old	27% (216)
56 – 70 years old	32% (257)
71 and older	22% (175)

#### Gender

Male	47% (366)
Female	49% (384)
Other	1% (9)

#### Residency in Millbury

Less than 5 years	19% (151)
5 to 10 years	10% (77)
10 to 20 years	17% (135)
More than 20 years	53% (426)

#### Current Living Situation

Single adult living alone	19% (143)
Single adult – shared quarters	5% (36)
Single parent with children at home	3% (25)
Couple without children	18% (134)
Couple with children at home	28% (212)
Couple with adult children not at home	24% (184)
Other	4% (27)

**Neighbor Interaction – How well do you know the neighbor you know best?**

I don't know any of my neighbors	3% (24)
Prefer not to know my neighbors	15% (118)
Say hello from a distance	13% (99)
Feel comfortable asking a favor	22% (174)
Visit socially on occasion	24% (189)
Socialize frequently	22% (175)

**2017 Town Meeting Attendance**

Yes	22% (172)
No	77% (598)

**In your opinion, what are Millbury's three most important assets? *(Respondents could select up to 3 choices)***

Location	35% (739)
Natural Features/Open Spaces	15% (313)
Affordable Housing	14% (286)
Historic Buildings	12% (256)
Schools	9% (187)
Commerce/Business	8% (177)
Other	6% (133)

**Do you think Millbury should encourage more of the following businesses?**

	<b>Yes</b>	<b>No</b>	<b>Unsure</b>
Retail Services	69%	20%	11%
Hospitality/Restaurant	76%	16%	8%
Personal & Professional Services	72%	13%	14%
Construction/Building Trades	43%	34%	23%
High Tech & Emerging Industries	71%	18%	11%
Light Manufacturing & Warehousing	50%	34%	16%
Truck Terminals	11%	78%	11%
Farming (Agri-business)	68%	15%	17%
Remote/Telecommuting Business	48%	20%	30%

**When it comes to Millbury's local economy, what are the Town's greatest challenges?**  
*(Respondents could select up to 3 choices)*

Empty Storefronts and/or Underutilized Buildings	26% (493)
Lack of Job Opportunities	13% (251)
Lack of Qualified Work Force	3% (62)
Inadequate Public Sewer/Water along Rt. 146	7% (138)
Inadequate Transportation Facilities	12% (232)
Inadequate Technological Infrastructure	7% (130)
Lack of Suitable Land for Commercial/Industrial Dev.	7% (126)
Lack of Adequate Tax Incentives for Business	11% (204)
Town Regulations too Restrictive to Business	6% (112)
Other	6% (116)

**How should the Town and Aquarion Water Company fund sewer/water line extensions along Route 146?**

Raise sewer/water user fees	3% (20)
Require property owners with frontage along Route 146 to cover extension costs through betterments	37% (278)
Split costs of extending sewer/water with developers	44% (329)
The Town and Aquarion Water Company should not help fund or extend water/sewer lines	14% (104)

**Which of the following economic development strategies should the Town pursue regarding Millbury Center?** *(Respondents could select up to 3 choices)*

Increase the number of parking spaces and/or the visibility of the municipal parking lot	18% (359)
Improve pedestrian and handicapped accessibility throughout Millbury Center	9% (190)
Make Millbury Center more attractive through streetscape improvements (i.e. landscaping, benches, public art)	24% (484)
Improve maintenance of public spaces (i.e. sidewalks, parking areas, the Town Common)	19% (379)
Adopt design guidelines for buildings, landscaping, parking, and signage	12% (231)
Increase the number of community events occurring in Millbury Center	14% (271)
Other	4% (89)

**Which changes to the transportation system should occur in Millbury?** *(Respondents could select up to 3 choices)*

Improve roadway maintenance	33% (659)
Improve pedestrian safety (sidewalks, ADA ramps, crosswalks, signals)	13% (270)
Expand bicycle accommodation (bike lanes, multi-purpose trails, etc.)	9% (177)
Improve directional signage	5% (93)
Install trees and landscaping along roadways	10% (206)
Expand public transportation by adding bus stops/bus routes	8% (156)
Expand transportation services (to medical appointments, shopping, rides to work) for the elderly & disabled	11% (216)
Limit cut-through traffic in neighborhoods	10% (194)
Other	3% (51)

**Where should the Town accommodate new homes?** *(Respondents could select all that apply)*

Evenly spread throughout town	38% (415)
Concentrated in village centers & established neighborhoods	11% (124)
Concentrated in undeveloped areas	22% (235)
Clustered on a portion of a parcel with remaining land protected open space	20% (212)
Other	8% (86)

**What are the top housing needs in Millbury?** *(Respondents could select up to 3 choices)*

Single-family homes on large lots	19% (297)
Single family homes on small lots	20% (314)
Townhouses	17% (273)
Garden-style apartments	13% (201)
In-law apartments	10% (160)
Assisted living, extended care and nursing facilities	16% (255)
Other	7% (105)

**How important is it to preserve or protect the following?**

	1 Least Important	2	3	4	5 Most Important
Buildings & sites of historic interest	6% (45)	6% (48)	17% (127)	23% (176)	48% (368)
Open spaces for recreation purposes	4% (32)	4% (33)	13% (97)	23% (176)	56% (427)
Farmland	6% (44)	6% (48)	18% (139)	23% (171)	47% (353)
Open spaces for conservation purposes	5% (38)	7% (56)	17% (126)	27% (204)	43% (327)
Open spaces to protect water quality/quantity	5% (35)	3% (23)	8% (60)	21% (160)	64% (489)
Scenic vistas	9% (63)	9% (67)	26% (186)	25% (176)	31% (225)
Other	17% (9)	N/A	4% (2)	2% (1)	76% (41)

**To preserve open spaces, would you:**

	Yes	No	Unsure
Support establishment of a surcharge on property taxes	15% (107)	61% (445)	24% (176)
Support town-sponsored land acquisition through appropriation	46% (337)	24% (177)	30% (223)

**To preserve historic resources, would you:**

	Yes	No	Unsure
Support establishment of a surcharge on property taxes	14% (100)	63% (458)	23% (163)
Support town-sponsored land acquisition through appropriation	42% (302)	26% (186)	33% (236)

**Are you concerned about the following open space/historic resource-related issues in Millbury?** *(Respondents could select up to 3 choices)*

Destruction of the town's character	13% (277)
Demolition of historic buildings	11% (225)
Disappearing wildlife habitat & forests	21% (427)
Disappearing farmland	12% (248)
Degradation of water bodies & wetlands	16% (319)
Degradation of drinking water supplies	16% (329)
Lack of adequate recreational facilities	10% (208)
Other	1% (19)

**Should the Town promote the following measures to protect the environment?**

	Yes	No	Unsure
Provide education & incentives to residents & property owners	81% (608)	10% (73)	9% (69)
Increased opportunities for recycling	80% (614)	10% (79)	9% (70)
Energy conservation initiatives	81% (610)	7% (54)	11% (83)
Alternative energy production (solar panels, wind energy)	73% (550)	13% (96)	14% (104)
Safe disposal of hazardous wastes	95% (730)	2% (15)	3% (21)
Annual earth day cleanups	86% (655)	4% (34)	10% (73)
Planting of street trees along major roadways	63% (480)	19% (141)	18% (136)
Low glare and efficient lighting	72% (541)	11% (83)	17% (125)
Anti-idling policy/campaign at municipal facilities	52% (386)	20% (147)	28% (213)

**How often did you use the following public facilities last year?**

	Never	Rarely	Sometimes	Often
Senior Center	67% (539)	14% (115)	11% (91)	7% (52)
Youth Center	87% (687)	8% (66)	3% (23)	1% (10)
Public Library	30% (236)	24% (194)	27% (214)	19% (149)
Asa Waters Mansion	38% (302)	30% (239)	25% (201)	6% (50)
Blackstone River Bikeway	43% (335)	18% (144)	27% (213)	12% (92)
East Millbury Park	67% (528)	14% (107)	13% (105)	6% (45)
Greenwood Street Park	70% (547)	14% (106)	12% (93)	5% (37)
James Drenzo Park	84% (654)	8% (66)	6% (43)	2% (12)
Washington St. Park (Woolie World)	59% (459)	13% (100)	18% (140)	10% (81)
W. Millbury Playground (Jacques)	77% (602)	11% (87)	9% (71)	2% (16)
Butler Farm	73% (567)	12% (92)	10% (80)	5% (37)
Dorothy Pond Rec. Area	70% (545)	14% (108)	11% (89)	5% (37)
Brierly Pond	73% (574)	13% (105)	10% (76)	4% (28)
Davidson Sanctuary	78% (606)	13% (100)	7% (55)	1% (10)
Town Common	39% (307)	28% (222)	28% (219)	5% (38)
School Grounds (inc. Windle)	42% (330)	20% (157)	23% (179)	15% (115)
Local Ponds/Boat Ramps	48% (370)	19% (146)	20% (157)	12% (91)



**Which new public recreation facilities do you feel are most needed?** *(Respondents could select up to 5 choices)*

No new facilities	3% (94)
Boat access points	11% (326)
Fishing access points	4% (117)
Municipal beach	6% (157)
Sprinkler pad	5% (136)
Community gardens	5% (143)
Conservation areas	10% (287)
Sidewalks	4% (101)
Indoor recreation centers	5% (136)
Trails	5% (130)
Playground	6% (174)
Outdoor play structure	2% (59)
Ballfield	7% (212)
Basketball court	4% (100)
Skateboarding facility	8% (229)
Tennis court	6% (161)
Picnic facility	8% (228)
Other	2% (58)

**Which of the following special events, programs or efforts would you like to see in Millbury?** *(Respondents could select all that apply)*

No new events/programs	2% (48)
Community festivals	9% (252)
Concerts	15% (418)
Dances	5% (147)
Drama productions	6% (159)
Farmers markets	20% (575)
Nature outings	9% (252)
Road races	5% (147)
Crafting activities	8% (234)
Youth programing/activities	9% (256)
Senior programming/activities	8% (242)
Other	1% (38)

**Which of the following strategies should the Town pursue regarding its recreation opportunities?** *(Respondents ranked their choices; average scores are reported, with 1 being the first choice and 5 being the last choice)*

Publicize recreation opportunities	2
Improve parking	3
Improve handicapped accessibility	3
Improve maintenance of existing recreational facilities	2
None of the above. Recreation opportunities in Millbury are adequate and well known to residents	4

**If you had \$100 to spend on the following capital improvements projects, how would you spend it?** *(Respondents indicated dollar amounts for each category; average amounts are reported)*

Roads maintenance	\$49
Construction of emergency services complex for police/fire/EMS	\$15
Renovation/expansion/replacement of Shaw School	\$16
Parks improvements	\$9
Streetscape improvements at Millbury Center	\$8
Extending sewer infrastructure to Route 146	\$4
Upgrading and expanding stormwater facilities	\$5
Expanding and improving municipal cemeteries	\$4
Replacing Brierly Pond Dam	\$5
Other	\$5

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# MILLBURY MASTER PLAN 2016

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## PUBLIC FORUM #1 SUMMARY

The public was invited to attend a Master Plan Public Forum on Tuesday, June 5, 2018 at 7:00 PM at the Millbury Senior Center. The purpose of the forum was three-fold: 1.) To present findings regarding an inventory and assessment of Millbury's existing resources, 2.) To review a vision and goals for the town's future and to discuss ideas about how to achieve them, and 3.) To solicit community input regarding these items.

At the meeting, attendees received a brief presentation that included information about the master plan process and why it is important for the Town. This presentation included facts about Millbury and a summary of a public opinion survey that was conducted by Bridgewater State University on the Town's behalf. Attendees then visited breakout stations to learn about and discuss master plan elements and goals.

Topics discussed at the breakout stations included:

- Land Use Zoning
- Transportation
- Town Facilities/Services
- Economic Development
- Open Space/Recreation/Natural Resources
- Housing
- Historic/Cultural Resources
- Sustainability

Attendees were provided with post-it notes to make comments, add thoughts and ask questions. Attendees were also provided with **5 small dots** per station to prioritize recommendations within each master plan element, placing up to 3 dots on any one item. Attendees were then provided with **3 large dots** to identify the goal, objective or strategy they believed was top 3 in importance across all master plan elements, using only one dot per item.

Summary sheets of the results of this exercise have been created. These sheets will assist with generating recommendations for the Master Plan. The summary sheets identify the element, goal, strategy and action, along with the number of small and large dots received. In reviewing this information, the actions that received a total of 10 or more small dots were highlighted. In addition, the top 5 actions receiving the most large dots were highlighted.

## TRANSPORTATION

**GOAL: Improve all modes of transportation so that it is safe and easy for residents of all ages to get around**

OBJECTIVE	SMALL DOTS	LARGE DOTS
<b>IMPROVE AUTOMOBILE TRANSPORTATION</b>		
Improve automobile transportation by improving the conditions of the roads.	0	0
Promote and permit charging stations for electric vehicles on private property (e.g. apartment buildings, large retailers and employment centers).	4	0
Expand Scenic Road Bylaw.	4	0
<b>INCREASE PEDESTRIAN AND BICYCLE SAFETY</b>		
Extend and repair sidewalks in key locations.	12	1
Make bicycling a viable transportation alternative/establish shared bicycle program.	6	0
Implement traffic calming measures (e.g. bump outs, flashing crosswalk signage).	14	1
Improve downtown sidewalks, ramps, and crosswalks to be ADA compliant.	16	10
<b>PROVIDE SAFE AND VIABLE ALTERNATIVE MODES OF TRANSPORTATION</b>		
Establish a commuter rail train stop on the Worcester Line.	9	2
Support continued WRTA shuttle service from Downtown to Shoppes at Blackstone Valley.	11	2
Increase local funding to provide more transportation options.	3	0

## HOUSING

**GOAL: Provide a range of housing options to accommodate people at different stages in the lifecycle and with a range of incomes.**

OBJECTIVE	SMALL DOTS	LARGE DOTS
<b>REGULATORY</b>		
Provide incentives to developers for multifamily housing downtown (e.g. simplified approval process, reasonable parking requirements).	4	1
Provide incentives for the creation of affordable housing in market-rate developments.	2	0
Make it easier to create accessory dwelling units by allowing them "as of right," with reasonable restrictions.	7	1
Create more flexible ways to preserve open space as part of new residential developments.	12	0
Encourage multifamily housing in village neighborhoods.	0	0
Explore options to preserve small, older single-family homes as permanently affordable housing.	7	0
Explore options for increasing senior housing in Millbury (e.g. small cottages, condos, apartments, congregate residences, assisted living) and identify ways to encourage them.	23	4

## ECONOMIC DEVELOPMENT

**GOAL: Promote economic development in order to increase the tax base and provide additional job opportunities.**

OBJECTIVE	SMALL DOTS	LARGE DOTS
<b>REGULATORY</b>		
Explore creating a Business Improvement District (BID) for downtown Millbury.	9	3
Actively support and promote a “Buy Local” campaign.	9	0
Take steps to “streamline” and simplify the development review and permitting process for nonresidential development.	2	0
Commission a market and feasibility study for creating an office park.	3	1
Promote and publicize the contributions local businesses make to the community.	14	1
Institute quarterly meetings between government and the business community to improve communication and cooperation.	2	0
Establish and promote workforce development partnerships between the schools and business community.	4	0
Review land use policies and regulations to reduce or prevent conflicts between business development and residential neighborhoods.	11	0

## LAND USE

**GOAL: To retain the Town's character while accommodating future growth.**

OBJECTIVE	SMALL DOTS	LARGE DOTS
<b>STRATEGIES</b>		
Increase population around Millbury Center.	2	0
Establish a demolition delay bylaw for historically or architecturally significant buildings.	13	1
Encourage development that will increase the tax base and minimize the need for additional Town services.	13	8
Encourage development in areas already served by existing utilities and services.	3	0
Adopt low impact development standards and other sustainable regulatory provisions for new development.	0	0
Relax zoning provisions to allow for more development.	6	0
Expand and provide infrastructure only if financed by betterments or by developer.	0	0
Expand infrastructure and utilities only to areas targeted for development by zoning or the Master Plan.	4	0
<b>REVIEW AND UPDATE REGULATIONS</b>		
Review town bylaws, zoning, etc. for clarity, ease of use and appropriateness regarding support of master plan goals.	18	5
Continue to permit Use Variances in lieu of zoning amendments.	0	0

## COMMUNITY FACILITIES

**GOAL:** To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents.

OBJECTIVE	SMALL DOTS	LARGE DOTS
<b>UPGRADE THE TOWN'S FACILITIES AND SERVICES</b>		
Support Library in its efforts to expand its role in the community and increase programming to all ages.	12	4
Support School Department in its efforts to optimize its use of existing facilities (including renovation/expansion of Shaw Middle School).	10	11
Build a new Fire Station Headquarters at site of former McGrath High School.	9	7
Consider feasibility of reusing Dorothy Manor School for the Police Department.	12	4
Consider reuse possibilities for Butler Farm.	5	0
Continue to make system improvements to sewer and drainage systems.	11	2
<b>MEET THE NEEDS OF ALL AGES</b>		
Maintain existing and expand programs and services to meet needs of Millbury's increasing senior citizen population (socializing, health and wellness, transportation, housing)	16	4
Meet the needs of Millbury's youth (education, recreation, health and wellness, transportation).	3	1
<b>IMPROVE COMMUNICATION WITH RESIDENTS AND BUSINESSES</b>		
Update informational materials (both online and hard copy).	2	1
Provide clear and comprehensive information regarding existing resources.	3	0
<b>INCREASE CAPACITY</b>		
Recruit additional volunteers.	2	0
Hire a grant writer to help obtain grant funding to meet capital improvement and service needs.	5	1
Hire a part time economic development coordinator or assistant to the Town Planner.	0	2
<b>IDENTIFY GOALS AND IMPLEMENT MEASURES THAT PROTECT THE ENVIRONMENT</b>		
Conduct outreach to residents and businesses and provide information regarding sustainable practices.	0	0
Lead by example by reducing energy consumption in town-owned buildings (including installing solar facilities where appropriate).	6	0
Expedite permitting of renewable or alternative sources of energy.	2	0

## NATURAL RESOURCES/OPEN SPACE

**GOAL:** To preserve, maintain and enhance the town's natural resources including its parks, conservation areas, waterways, wetlands, and other open spaces.

OBJECTIVE	SMALL LARGE	
	DOTS	DOTS
<b>IMPROVE ACCESS TO AND INCREASE AWARENESS OF THE TOWN'S NATURAL AND RECREATIONAL RESOURCES</b>		
Provide comprehensive information about existing recreational resources (location/access to trails, athletic fields, ponds, docks, dog park, etc.)	11	6
Increase ADA compliance by upgrading existing inaccessible paths and parking lots to existing natural and recreational resources.	2	0
Conduct environmental education programming to inform to residents, businesses and visitors about Millbury's natural resources.	5	0
<b>MAINTAIN AND IMPROVE PARKS AND OTHER OUTDOOR RECREATIONAL FACILITIES</b>		
Develop an existing conditions and maintenance plan for the town's parks, conservation areas, playgrounds and athletic fields.	9	1
Complete natural resources inventories (vernal pool certification, water quality assessments, wildlife inventories for a baseline of natural resources).	3	2
Restore Windle Field (managed by the School Department).	6	0
Replace seating and play accessories at playgrounds and athletic fields.	0	0
Pursue opportunities for funding to maintain and improve facilities such as additional plantings of shade trees/shade shelters.	5	0
<b>DIVERSIFY RECREATIONAL OPPORTUNITIES</b>		
Work with landowners & stakeholders to pursue the Millbury Bike Path and the RH White "canal trail" and to finalize the Blackstone River Bikeway.	12	2
Increase access to water for fishing and passive recreation (boating, swimming, etc.).	5	1
Create a network of connections among the town's and abutting municipalities' open spaces and recreational facilities.	3	0
Provide playgrounds and pocket parks for all of the town's neighborhoods.	2	0
Improve the downtown common for community programming.	5	0
Establish concessions programs/facilities for bike and boat rentals.	1	0
<b>INCREASE CAPACITY</b>		
Establish "Friends Groups" and other volunteer stewards to assist with open space maintenance, natural resources inventories and public education.	10	3
Hire additional municipal staff to maintain open spaces.	1	1
Hire more staff - maintenance and grant writer to assist town with maintenance and funding for improvements.	5	0
Secure additional funds for maintenance and volunteer appreciation.	0	0
<b>IDENTIFY GOALS AND IMPLEMENT MEASURES THAT PROTECT THE ENVIRONMENT</b>		
Conduct outreach to residents and businesses and provide information regarding sustainable practices.	0	0
Work with the Blackstone Watershed Association to identify areas of point source pollution along the Blackstone River & pursue mitigation options.	4	0
Continue to implement green infrastructure including rain gardens, infiltration basins etc. near waterways, wetlands and open spaces.	5	0
Review the town's bylaws and update where necessary.	4	0

## CULTURAL/HISTORIC RESOURCES

**GOAL:** To preserve, protect and reutilize the town's many cultural and historic resources and village centers and ensure that new development is in keeping with the town's historic character.

OBJECTIVE	SMALL DOTS	LARGE DOTS
<b>Identify and share the cultural and historic resources in Millbury</b>		
Update and disseminate the inventory of the town's historic sites, villages and cultural landscapes.	7	1
Complete a scenic roads inventory w/ descriptions and photo documentation; identify characteristics and features to be preserved.	1	0
Post information about historic and cultural resources to the town's website and social media.	4	0
<b>Build a sense of stewardship for historic resources among residents and businesses</b>		
Reactivate the Millbury Historical Commission - fill empty positions, set an agenda, establish schedule/priorities for preservation efforts.	9	1
Build appreciation for historic resources/landscapes/village character through special events, interpretive signage & use of social media.	3	1
Coordinate preservation and education efforts with the Millbury Historical Society and Blackstone Heritage Corridor.	1	0
Recognize and support the Millbury Historical Society and Millbury Museum at the Asa Waters Mansion.	10	2
Work with neighborhood groups to encourage pride in ownership of historical property.	0	0
<b>Protect and preserve Millbury's historic buildings</b>		
Assess potential risks to cultural and historic resources and prioritize those that need protection.	9	2
Continue to encourage adaptation and reuse of former mill buildings for housing and commercial use.	6	0
Protect the historic character of the Village Centers, including the downtown, Millbury Common, Bramanville, etc.	5	0
Integrate the preservation of Millbury's historic character into economic development, housing and open space planning.	4	0
Identify and pursue financial resources: federal/state grants to conduct inventories, improve/rehabilitate existing resources, develop interpretive signage. Provide information for historic tax credit opportunities.	2	0
Hire a part time grant writer and project manager to assist the Town Planner with general funding applications and implementation, including historic and cultural resources.	5	1
Adopt Community Preservation Act to provide funds for historic preservation/open space protection/affordable housing/recreation.	2	1
<b>Develop/enforce local controls</b>		
Expand the Adaptive Reuse Overlay District Zoning Bylaw to additional areas of town.	0	0
Re-activate the Town of Millbury scenic road by-law intended to protect street trees and stone walls.	0	1
Implement a local Demolition Delay Bylaw. (Ex.: require a public hearing if a building older than 50 years is proposed for demolition.)	6	1
Develop one or more local historic districts to preserve the distinctive characteristics of buildings and places significant in town history; maintain and improve the settings of those buildings/places; encourage new designs compatible with existing buildings in the district.	5	0



## Ranking of Large Dots (Top 5)

*To identify the goal, objective, strategy that is top 3 across all master plan elements*

Element	Goal	Action	Recommendation	Large Dots
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Upgrade the Town's Facilities and Services	Support School Department in its efforts to optimize its use of existing facilities (including renovation/expansion of Shaw Middle School)	11
Transportation	To improve all modes of transportation so that it is safe and easy for residents of all ages to get around	Increase Pedestrian and Bicycle Safety	Improve downtown sidewalks, ramps, and crosswalks to be ADA compliant	10
Land Use	To retain the Town's character while accommodating future growth	Strategies	Encourage development that will increase the tax base and minimize the need for additional Town services	8
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Upgrade the Town's Facilities and Services	Build a new Fire Station Headquarters at site of former McGrath High School	7
Natural Resources/ Open Space	To preserve, maintain and enhance the town's natural resources including its parks, conservation areas, waterways, wetlands, and other open spaces	Improve access to and increase awareness of the town's natural and recreational resources	Provide comprehensive information about existing recreational resources (location/access to trails, athletic fields, ponds, docks, dog park, etc.)	6

## Ranking of Small Dots (Score of 10 or Higher)

*To prioritize recommendations within each master plan element*

Element	Goal	Action	Recommendation	Small Dots
Housing	To provide a range of housing options to accommodate people at different stages in the life cycle and with a range of incomes	Regulatory	Explore options for increasing senior housing in Millbury (e.g. small cottages, condos, apartments, congregate residences, assisted living) and identify ways to encourage them	23
Land Use	To retain the Town's character while accommodating future growth	Review and Update Regulations	Review town bylaws, zoning, etc. for clarity, ease of use and appropriateness regarding support of master plan goals	18
Transportation	To improve all modes of transportation so that it is safe and easy for residents of all ages to get around	Increase Pedestrian and Bicycle Safety	Improve downtown sidewalks, ramps, and crosswalks to be ADA compliant	16
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Meet the Needs of All Ages	Maintain existing and expand programs and services to meet needs of Millbury's increasing senior citizen population (socializing, health and wellness, transportation, housing)	16
Transportation	To improve all modes of transportation so that it is safe and easy for residents of all ages to get around	Increase Pedestrian and Bicycle Safety	Implement traffic calming measures (e.g. bump outs, flashing crosswalk signage)	14
Economic Development	To promote economic development in order to increase the tax base and provide additional job	Regulatory	Promote and publicize the contributions local businesses make to the community	14
Land Use	To retain the Town's character while accommodating future growth	Strategies	Establish a demolition delay bylaw for historically or architecturally significant buildings.	13
Land Use	To retain the Town's character while accommodating future growth	Strategies	Encourage development that will increase the tax base and minimize the need for additional Town services.	13
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Upgrade the Town's Facilities and Services	Support Library in its efforts to expand its role in the community and increase programming to all ages	12
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Upgrade the Town's Facilities and Services	Consider feasibility of reusing Dorothy Manor School for the Police Department	12
Natural Resources/ Open Space	To preserve, maintain and enhance the town's natural resources including its parks, conservation areas, waterways, wetlands, and other open spaces	Diversity Recreational Opportunities	Work with landowners and stakeholders to pursue the Millbury Bike Path and the RH White "canal trail" and to finalize the Blackstone River Bikeway	12
Housing	To provide a range of housing options to accommodate people at different stages in the life cycle and with a range of incomes	Regulatory	Create more flexible ways to preserve open space as part of new residential developments	12
Transportation	To improve all modes of transportation so that it is safe and easy for residents of all ages to get around	Increase Pedestrian and Bicycle Safety	Extend and repair sidewalks in key locations	12

Element	Goal	Action	Recommendation	Small Dots
Economic Development	To promote economic development in order to increase the tax base and provide additional job opportunities	Regulatory	Review land use policies and regulations to reduce or prevent conflicts between business development and residential neighborhoods.	11
Natural Resources/ Open Space	To preserve, maintain and enhance the town's natural resources including its parks, conservation areas, waterways, wetlands, and other open spaces	Improve access to and increase awareness of the town's natural and recreational resources	Provide comprehensive information about existing recreational resources (location/access to trails, athletic fields, ponds, docks, dog park, etc.)	11
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Upgrade the Town's Facilities and Services	Continue to make system improvements to sewer and drainage systems	11
Transportation	To improve all modes of transportation so that it is safe and easy for residents of all ages to get around	Provide Safe and Viable Alternative Modes of Transportation	Support continued WRTA shuttle service from Downtown to Shoppes at Blackstone Valley	11
Community Facilities	To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents	Upgrade the Town's Facilities and Services	Support School Department in its efforts to optimize its use of existing facilities (including renovation/ expansion of Shaw Middle School)	10
Natural Resources/ Open Space	To preserve, maintain and enhance the town's natural resources including its parks, conservation areas, waterways, wetlands, and other open spaces	Increase Capacity	Establish "Friends Groups" and other volunteer stewards to assist with open space maintenance, natural resources inventories and public education	10
Cultural/ Historic Resources	To preserve, protect and reutilize the town's many cultural and historic resources and village centers and ensure that new development is in keeping with the town's historic character.	Identify and share the cultural and historic resources in Millbury	Recognize and support the Millbury Historical Society and Millbury Museum at the Asa Waters Mansion.	10

## TOWN OF MILLBURY



**Master Plan Public Forum**  
Thursday, October 4, 2018  
Millbury Memorial High School  
Media Center  
12 Martin Street  
7:00 PM – 9:00 PM

The public is invited to attend a final Public Forum to discuss key issues and future actions recommended in the Master Plan. This meeting is your opportunity to give us feedback on the Plan's key recommendations, refined since the June 5<sup>th</sup> forum, even if you have not participated to date. We need your feedback to finalize the plan!

If you care about Millbury and its future, here is an opportunity to learn about *and* have a role in the planning process. The master plan, based on your thoughts and ideas, covers a wide range of topics including:

- **Land Use & Zoning**
- **Housing**
- **Transportation**
- **Sustainability**
- **Economic Development**
- **Historic and Cultural Resources**
- **Town Facilities & Services**
- **Open Space, Recreation & Natural Resources**

*Door prizes! Refreshments!*

*Childcare services will be offered at the forum from 7:00 PM to 9:00 PM.*

*(Please bring toys, books, or activities.)*



LAND USE

ID	Objective / Strategy	Supporting Parties	Comments	Timeframe
GOAL: To retain the Town's character while accommodating future growth.				
LU-1	<p><i>Capitalize on vacant, undeveloped land adjacent to Routes 20, 122A and 146, particularly to enhance its commercial and industrial development base.</i> <b>1 dot</b></p> <p><b>A. Millbury-Sutton Industrial Park – Route 122A Priority Development Area</b> <b>5 dots</b></p> <ol style="list-style-type: none"><li>Vacant land is available for the development of light industrial, manufacturing, and commercial use. Utilities will need to be installed.</li><li>Work with property owners and Town of Sutton on a development strategy and set of incentives for development.</li></ol> <p><b>B. Land Owned by Utilities/Railroads</b></p> <ol style="list-style-type: none"><li>Evaluate and inventory land presently under the jurisdiction of utilities or railroads.</li><li>Work with utilities/railroads to identify surplus land that could be sold for development.</li><li>Implement land use controls to guide said development.</li></ol> <p><b>C. State Owned Rights of Way along Transportation Corridors</b></p> <ol style="list-style-type: none"><li>Coordinate with the State to identify surplus land for development.</li><li>Work with the State on a strategy for surplus land disposition for development of said parcels.</li></ol> <p><b>D. Government/Municipal Land (Surplus)</b> <b>1 dot</b></p> <ol style="list-style-type: none"><li>Inventory/evaluate land owned by government and/or the town.</li><li>Identify what land could be leased/sold as surplus land, providing for the capture of additional tax revenues.</li></ol> <p><b>E. Southwest Cutoff/Rt. 20</b></p> <ol style="list-style-type: none"><li>Re-zone to promote heavy industrial/manufacturing development at available land near Wheelabrator. <b>1 dot</b></li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Planning Department</li><li>- DPW Department</li><li>- Planning Board</li><li>- Aquarion Water Co.</li><li>- Town of Sutton</li><li>- MassDOT/DCAMM</li><li>- G&amp;W (P&amp;W) Railroad</li><li>- National Grid</li><li>- Property Owners</li><li>- Developers</li><li>- Real Estate Brokers</li><li>- Business Owners</li><li>- Residents</li></ul>	<p>Vacant land is limited- need to id parcels for future use as open space or community facilities</p> <p>#146 Gateway for Millbury Northbound side</p> <p>Gateway to Millbury north bound side Direnzo Parcel and Building</p> <p>Infrastructure pad ready sites</p>	
LU-2	<p><i>Evaluate zoning bylaws and adopt provisions to fully achieve the goals and vision of this master plan.</i></p> <p><b>A. Update Regulatory Framework</b></p> <ol style="list-style-type: none"><li>Recodification of Zoning Bylaws<ol style="list-style-type: none"><li>Update zoning districts to clarify/streamline land use and permitting process.</li><li>Use business zone as a buffer between commercial/industrial and residential uses.</li><li>Make dimensional changes; incorporate dimensional and use tables into bylaws for better clarity and less confusion.</li><li>Upon zoning re-write, evaluate whether overlay districts are needed. Make necessary changes/revisions/deletions.</li><li>Update zoning district and overlay maps.</li><li>Implement design review standards.</li></ol></li><li>Re-activate Local Historical Commission <b>2 dots</b></li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Planning Department</li><li>- Planning Board</li><li>- Zoning Board of Appeals</li><li>- Conservation Commission</li><li>- Residents</li></ul>	<p>Dimensional land use tables</p> <p>Too much housing going in every little bit of land</p> <p>Increase business zones</p>	

LAND USE

	<div><div><div>a) Educate the public about the importance of preserving historical and cultural resources.</div><div>b) Adopt a Demolition Delay Bylaw.</div><div>c) Implement Local Historic District process/designation.</div><div>d) Seek grant sources for the preservation of local historical and cultural resources.</div></div><div><div><div>B. Adopt a Land Use Strategy for Future Growth- 18 dots</div><div><div>1. Adopt the Community Preservation Act.</div><div>2. Update the Open Space and Recreation Plan.<div><div>a) Provide for additional protections to preserve open space/natural resources before they are lost to development.</div></div></div><div>3. Focus commercial/industrial development in key transportation and business corridors only.</div><div>4. Identify targeted areas for new residential development, particularly to meet the needs of the town’s changing population – type, age, affordability, location, etc.</div></div></div></div></div>			
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## STATION QUESTIONS:LAND USE

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Making the inventory for land use and targets
  - Adopt the CPA
  - A well balanced mixed use land plan is installed, supported that keeps character, pride and variety within the town
  - Better busing for children on outskirts of town
  - LU2 A1-B, Buffer Zone
  - Lu2 A2-D
- 

**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**

- Work with local college to get an intern for the planner
- Reactivate local historic commission
- Start a dialogue with Sutton re: Millbury Sutton industrial park



LAND USE

ID	Objective / Strategy	Supporting Parties	Timeframe
GOAL: To retain the Town's character while accommodating future growth.			
LU-1	<p><i>Capitalize on vacant, undeveloped land adjacent to Routes 20, 122A and 146, particularly to enhance its commercial and industrial development base.</i></p> <p><b>A. Millbury-Sutton Industrial Park – Route 122A Priority Development Area</b></p> <ol style="list-style-type: none"><li>1. Vacant land is available for the development of light industrial, manufacturing, and commercial use. Utilities will need to be installed.</li><li>2. Work with property owners and Town of Sutton on a development strategy and set of incentives for development.</li></ol> <p><b>Land Owned by Utilities/Railroads</b></p> <ol style="list-style-type: none"><li>1. Evaluate and inventory land presently under the jurisdiction of utilities or railroads.</li><li>2. Work with utilities/railroads to identify surplus land that could be sold for development.</li><li>3. Implement land use controls to guide said development.</li></ol> <p><b>State Owned Rights of Way along Transportation Corridors</b></p> <ol style="list-style-type: none"><li>1. Coordinate with the State to identify surplus land for development.</li><li>2. Work with the State on a strategy for surplus land disposition for development of said parcels.</li></ol> <p><b>D. Government/Municipal Land (Surplus)</b></p> <ol style="list-style-type: none"><li>1. Inventory/evaluate land owned by government and/or the town.</li><li>2. Identify what land could be leased/sold as surplus land, providing for the capture of additional tax revenues.</li></ol> <p><b>E. Southwest Cutoff/Rt. 20</b></p> <ol style="list-style-type: none"><li>1. Re-zone to promote heavy industrial/manufacturing development at available land near Wheelabrator.</li></ol>	<div><div>- Town Manager</div><div>- Board of Selectmen</div><div>- Planning Department</div><div>- DPW Department</div><div>- Planning Board</div><div>- Aquarion Water Co.</div><div>- Town of Sutton</div><div>- MassDOT/DCAMM</div><div>- G&amp;W (P&amp;W) Railroad</div><div>- National Grid</div><div>- Property Owners</div><div>- Developers</div><div>- Real Estate Brokers</div><div>- Business Owners</div><div>- Residents</div></div>	
LU-2	<p><i>Evaluate zoning bylaws and adopt provisions to fully achieve the goals and vision of this master plan.</i></p> <p><b>A. Update Regulatory Framework</b></p> <ol style="list-style-type: none"><li>1. Recodification of Zoning Bylaws<ol style="list-style-type: none"><li>a) Update zoning districts to clarify/streamline land use and permitting process.</li><li>b) Use business zone as a buffer between commercial/industrial and residential uses.</li><li>c) Make dimensional changes; incorporate dimensional and use tables into bylaws for better clarity and less confusion.</li><li>d) Upon zoning re-write, evaluate whether overlay districts are needed. Make necessary changes/revisions/deletions.</li><li>e) Update zoning district and overlay maps.</li><li>f) Implement design review standards.</li></ol></li><li>2. Re-activate Local Historical Commission<ol style="list-style-type: none"><li>a) Educate the public about the importance of preserving historical and cultural resources.</li><li>b) Adopt a Demolition Delay Bylaw.</li><li>c) Implement Local Historic District process/designation.</li><li>d) Seek grant sources for the preservation of local historical and cultural resources.</li></ol></li></ol> <p><b>B. Adopt a Land Use Strategy for Future Growth</b></p> <ol style="list-style-type: none"><li>1. Adopt the Community Preservation Act.</li><li>2. Update the Open Space and Recreation Plan.<ol style="list-style-type: none"><li>a) Provide for additional protections to preserve open space/natural resources before they are lost to development.</li></ol></li><li>3. Focus commercial/industrial development in key transportation and business corridors only.</li><li>4. Identify targeted areas for new residential development, particularly to meet the needs of the town's changing population – type, age, affordability, location, etc.</li></ol>	<div><div>- Town Manager</div><div>- Board of Selectmen</div><div>- Planning Department</div><div>- Planning Board</div><div>- Zoning Board of Appeals</div><div>- Conservation Commission</div><div>- Residents</div></div> <div><div>- Too much housing going on in every little bit of land.</div></div>	<div><div>Increase Business Zones</div></div>



HOUSING

ID	Objective / Strategy	Supporting Parties	COMMENTS	Timeframe
GOAL: To provide a range of housing options to accommodate people at different stages in the lifecycle and with a range of incomes.				
H-1	<p>Encourage accessory dwelling units as an opportunity to create affordably priced housing in established neighborhoods.</p> <p><b>A. Regulatory Changes 1 dot</b></p> <ol style="list-style-type: none"><li>1. Consider allowing interior accessory dwellings as of right in all Residential and Suburban Districts, subject to conformance with basic conditions such as those listed under Sec. 46.2.</li><li>2. Increase the maximum floor area for an accessory dwelling.</li><li>3. Regulate exterior accessory dwellings, i.e., in detached accessory buildings, by special permit.</li></ol>	<p>- Town Manager</p> <p>- Planning Department</p> <p>- Board of Selectmen</p> <p>- Residents</p>		
H-2	<p>Create more flexible ways to preserve open space as part of new residential developments.</p> <p><b>A. Regulatory Changes</b></p> <ol style="list-style-type: none"><li>1. Consider modifying the existing Section 44 by replacing the yield plan requirement (to determine the maximum number of lots in a conventional plan) with a simple net land area formula.</li><li>2. Streamline the submission process for small Open Space Community (OSC) developments, e.g., under 6 lots.</li></ol>	<p>- Town Manager</p> <p>- Planning Department</p> <p>- Planning Board</p>		
H-3	<p>Ensure that Millbury remains affordable to many types of households as it grows and attracts higher-income families who find the town a desirable place to live.</p> <p><b>A. Encourage Creation of Affordable Housing 19 dots</b></p> <ol style="list-style-type: none"><li>1. Adopt the Community Preservation Act (CPA) to provide dedicated revenue for subsidized affordable housing.</li><li>2. Adopt an effective inclusionary zoning bylaw that provides built-in “bonus unit” incentives for affordability.</li><li>3. Require projects over a certain size to provide affordable units on site in the proposed development while allowing small projects the option to pay a fee in lieu to the Millbury Affordable Housing Trust Fund. (See H-4 below.)</li><li>4. Use Trust Fund and other resources to acquire land for small-scale affordable housing and existing buildings that can be redeveloped for mixed-income housing.</li><li>5. Use the Request for Proposals (RFP) process under Chapter 30B to find competent developers to create affordable housing with municipally owned property.</li><li>6. Work with developers of assisted living residences to create some affordable units even if the units cannot qualify for the Chapter 40B Subsidized Housing Inventory.</li><li>7. Work with developers of commercial property to create mixed-use developments that include both market-rate and affordable units.</li></ol>	<p>- Town Manager</p> <p>- Planning Department</p> <p>- Planning Board</p> <p>- Board of Selectmen</p> <p>- Residential Developers</p> <p>- Residents</p>		

H-4	<p><i>Increase local capacity to create and preserve affordable housing so that people who work in Millbury can choose to live in Millbury as well.</i></p> <p><b>A. Millbury Affordable Housing Trust 1 dot</b></p> <ol style="list-style-type: none"><li>1. Recruit qualified, interested residents to serve on the Millbury Affordable Housing Trust (MAHT).</li><li>2. Provide CPA funds or other resources to the MAHT to obtain training and technical assistance and to develop a housing trust strategic plan.</li><li>3. Work with surrounding towns to create and fund a regional housing coordinator comparable to the Regional Housing Services Office (RHSO) serving Acton, Concord, Sudbury, and neighboring communities. This will require an inter-local agreement with participating towns.</li><li>4. Seek training resources for the Planning Board, Board of Selectmen, ZBA, and others to negotiate with developers to create affordable units in new developments even without an inclusionary zoning bylaw.</li><li>5. Conduct an affordable housing needs assessment through a partnership of the MAHT and Council on Aging.</li><li>6. Consider allowing nonresidents to serve on the MAHT to recruit people with specialized knowledge or breadth of experience with affordable housing development.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Planning Department</li><li>- Board of Selectmen</li><li>- Planning Board</li><li>- Zoning Board of Appeals</li><li>- Neighboring Towns</li><li>- Residential Developers</li><li>- Residents</li></ul>		
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## **STATION QUESTIONS: HOUSING**

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Need affordable housing for elderly
- Senior housing is very important
- When more housing is constructed adopt universal design and adaptability, so housing is accessible or can easily be made accessible for all
- Senior housing (One Level)
- Elderly housing available and take better care of the elderly housing that we have
- Reaching the 10% affordable housing threshold
- Senior housing priority- to get there we must streamline the process of approval. Make zoning and regulations favorable to this goal. Have as much of the process resolved before beginning by having clear and consistent regulations
- More low cost housing
- Partner with non profit for housing
- Affordable housing % increased
- More affordable housing and educate people about what affordable housing is

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**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**



HOUSING

ID	Objective / Strategy	Supporting Parties	Timeframe
<b>GOAL: To provide a range of housing options to accommodate people at different stages in the lifecycle and with a range of incomes.</b>			
H-1	<p><i>Encourage accessory dwelling units as an opportunity to create affordably priced housing in established neighborhoods.</i></p> <p><b>A. Regulatory Changes</b></p> <ol style="list-style-type: none"><li>1. Consider allowing interior accessory dwellings as of right in all Residential and Suburban Districts, subject to conformance with basic conditions such as those listed under Sec. 46.2.</li><li>2. Increase the maximum floor area for an accessory dwelling.</li><li>3. Regulate exterior accessory dwellings, i.e., in detached accessory buildings, by special permit.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Planning Department</li><li>- Board of Selectmen</li><li>- Residents</li></ul>	
H-2	<p><i>Create more flexible ways to preserve open space as part of new residential developments.</i></p> <p><b>A. Regulatory Changes</b></p> <ol style="list-style-type: none"><li>1. Consider modifying the existing Section 44 by replacing the yield plan requirement (to determine the maximum number of lots in a conventional plan) with a simple net land area formula.</li><li>2. Streamline the submission process for small Open Space Community (OSC) developments, e.g., under 6 lots.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Planning Department</li><li>- Planning Board</li></ul>	
H-3	<p><i>Ensure that Millbury remains affordable to many types of households as it grows and attracts higher-income families who find the town a desirable place to live.</i></p> <p><b>A. Encourage Creation of Affordable Housing</b></p> <ol style="list-style-type: none"><li>1. Adopt the Community Preservation Act (CPA) to provide dedicated revenue for subsidized affordable housing.</li><li>2. Adopt an effective inclusionary zoning bylaw that provides built-in “bonus unit” incentives for affordability.</li><li>3. Require projects over a certain size to provide affordable units on site in the proposed development while allowing small projects the option to pay a fee in lieu to the Millbury Affordable Housing Trust Fund. (See H-4 below.)</li><li>4. Use Trust Fund and other resources to acquire land for small-scale affordable housing and existing buildings that can be redeveloped for mixed-income housing.</li><li>5. Use the Request for Proposals (RFP) process under Chapter 30B to find competent developers to create affordable housing with municipally owned property.</li><li>6. Work with developers of assisted living residences to create some affordable units even if the units cannot qualify for the Chapter 40B Subsidized Housing Inventory.</li><li>7. Work with developers of commercial property to create mixed-use developments that include both market-rate and affordable units.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Planning Department</li><li>- Planning Board</li><li>- Board of Selectmen</li><li>- Residential Developers</li><li>- Residents</li></ul>	
H-4	<p><i>Increase local capacity to create and preserve affordable housing so that people who work in Millbury can choose to live in Millbury as well.</i></p> <p><b>A. Millbury Affordable Housing Trust</b></p> <ol style="list-style-type: none"><li>1. Recruit qualified, interested residents to serve on the Millbury Affordable Housing Trust (MAHT).</li><li>2. Provide CPA funds or other resources to the MAHT to obtain training and technical assistance and to develop a housing trust strategic plan.</li><li>3. Work with surrounding towns to create and fund a regional housing coordinator comparable to the Regional Housing Services Office (RHSO) serving Acton, Concord, Sudbury, and neighboring communities. This will require an inter-local agreement with participating towns.</li><li>4. Seek training resources for the Planning Board, Board of Selectmen, ZBA, and others to negotiate with developers to create affordable units in new developments even without an inclusionary zoning bylaw.</li><li>5. Conduct an affordable housing needs assessment through a partnership of the MAHT and Council on Aging.</li><li>6. Consider allowing nonresidents to serve on the MAHT to recruit people with specialized knowledge or breadth of experience with affordable housing development.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Planning Department</li><li>- Board of Selectmen</li><li>- Planning Board</li><li>- Zoning Board of Appeals</li><li>- Neighboring Towns</li><li>- Residential Developers</li><li>- Residents</li></ul>	

## ECONOMIC DEVELOPMENT

ID	Objective / Strategy	Supporting Parties	COMMENTS	Timeframe
<b>GOAL: Promote economic development to increase the tax base and provide additional job opportunities.</b>				
<b>ED-1</b>	<p><i>Foster small business development in the center of Town.</i></p> <p><b>A. Promote Small Businesses: 10 dots total</b></p> <ol style="list-style-type: none"> <li>Actively support a “Buy Local” campaign. 1 dot               <ol style="list-style-type: none"> <li>Create a series of downtown events to generate foot traffic in the area.</li> </ol> </li> <li>Promote and publicize the contributions local businesses make to the community. 1 dot</li> <li>Work to create relationships with property owners.               <ol style="list-style-type: none"> <li>Inventory available downtown ground floor space and identify preferred uses for these spaces to help market them.</li> </ol> </li> <li>Create a small business financial assistance program to fund façade loans, equipment loans, assist with start-up costs, etc.</li> <li>Create a downtown merchants’ association in the short-term to advance efforts in the creation of a Business Improvement District (BID) for Downtown Millbury over the long-term. 2 dots</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- Business Community</li> <li>- Business Owners</li> <li>- Property Owners</li> <li>- Real Estate Professionals</li> <li>- Residents</li> <li>- Blackstone Valley Chamber of Commerce</li> </ul>	<ul style="list-style-type: none"> <li>• Empty storefronts should be filled</li> <li>• More support for ED-3</li> </ul>	
<b>ED-2</b>	<p><i>Focus on large-scale development along main transportation corridors.</i></p> <p><b>A. Attract New Business 2 dots</b></p> <ol style="list-style-type: none"> <li>Inventory larger parcels of land available for development. Keep inventory updated.</li> <li>Create an infrastructure plan to upgrade infrastructure system and support future development in these corridors.</li> </ol> <p><b>B. Support Business Growth and Development 9 dots</b></p> <ol style="list-style-type: none"> <li>Create financial incentive programs to attract commercial and industrial development. Examples include funding for environmental site assessments/cleanup, equipment loans, tax increment financing packages, and EDIP incentives.</li> <li>Take steps to “streamline” and simplify the development review and permitting process for nonresidential development.</li> <li>Survey existing property owners and business owners in commercial/industrial zones to determine what needs are not being met.</li> <li>Review land use policies and regulations to reduce or prevent conflicts between business development and residential neighborhoods.</li> </ol>	<ul style="list-style-type: none"> <li>- Planning Department</li> <li>- DPW Department</li> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Property Owners</li> <li>- Developers</li> <li>- Business Owners</li> <li>- Residents</li> </ul>	<ul style="list-style-type: none"> <li>• Be open to new ideas from the private sector</li> <li>• ED-2 #2 streamline permitting process</li> <li>• Add economic coordinator position</li> <li>• Create more arts related activity</li> </ul>	
<b>ED-3</b>	<p><i>Increase staffing capacity to focus on economic development growth.</i></p> <p><b>A. Economic Development 4 dots</b></p> <ol style="list-style-type: none"> <li>Add an Economic Development Coordinator position to the Planning Department.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Residents</li> </ul>	<ul style="list-style-type: none"> <li>• Accessing grant funding would be useful for such a position</li> </ul>	

	a) Focus on downtown development, small business marketing and support, grant writing, incentive programs, inventories, etc.			
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Other Comments:

- Bring water and sewer to the 146 properties
- Fill the empty storefronts downtown- are rents competitive?
- Fill in business openings in downtown area
- Research historic renovation grants for downtown
- Main street improvement grants.
- Would be great to see empty spaces utilized, ED-1, 3, A
- Farmer’s market prepared foods, craft vendors, music and art

## **STATION QUESTIONS: ECONOMIC DEVELOPMENT**

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Larger commercial developments and industry
  - Ed-1, A4, A5: downtown needs a more cohesive look
  - More industry
  - There not much highway accessible land left for commercial development- need to id and prioritize, make sure zoning is appropriate.
- 

**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**

- Inventory large parcels of land



ECONOMIC DEVELOPMENT

ID	Objective / Strategy	Supporting Parties	Timeframe
GOAL: Promote economic development to increase the tax base and provide additional job opportunities.			
ED-1	<p><i>Foster small business development in the center of Town.</i></p> <p><b>A. Promote Small Businesses</b></p> <ol style="list-style-type: none"><li>1. Actively support a “Buy Local” campaign.<ol style="list-style-type: none"><li>a) Create a series of downtown events to generate foot traffic in the area.</li></ol></li><li>2. Promote and publicize the contributions local businesses make to the community.</li><li>3. Work to create relationships with property owners.<ol style="list-style-type: none"><li>a) Inventory available downtown ground floor space and identify preferred uses for these spaces to help market them.</li></ol></li><li>4. Create a small business financial assistance program to fund façade loans, equipment loans, assist with start-up costs, etc.</li><li>5. Create a downtown merchants’ association in the short-term to advance efforts in the creation of a Business Improvement District (BID) for Downtown Millbury over the long-term.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Planning Department</li><li>- Business Community</li><li>- Business Owners</li><li>- Property Owners</li><li>- Real Estate Professionals</li><li>- Residents</li><li>- Blackstone Valley Chamber of Commerce</li></ul>	
ED-2	<p><i>Focus on large-scale development along main transportation corridors.</i></p> <p><b>A. Attract New Business</b></p> <ol style="list-style-type: none"><li>1. Inventory larger parcels of land available for development. Keep inventory updated.</li><li>2. Create an infrastructure plan to upgrade infrastructure system and support future development in these corridors.</li></ol> <p><b>B. Support Business Growth and Development</b></p> <ol style="list-style-type: none"><li>1. Create financial incentive programs to attract commercial and industrial development. Examples include funding for environmental site assessments/cleanup, equipment loans, tax increment financing packages, and EDIP incentives.</li><li>2. Take steps to “streamline” and simplify the development review and permitting process for nonresidential development.</li><li>3. Survey existing property owners and business owners in commercial/industrial zones to determine what needs are not being met.</li><li>4. Review land use policies and regulations to reduce or prevent conflicts between business development and residential neighborhoods.</li></ol>	<ul style="list-style-type: none"><li>- Planning Department</li><li>- DPW Department</li><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Property Owners</li><li>- Developers</li><li>- Business Owners</li><li>- Residents</li></ul>	
ED-3	<p><i>Increase staffing capacity to focus on economic development growth.</i></p> <p><b>A. Economic Development</b></p> <ol style="list-style-type: none"><li>1. Add an Economic Development Coordinator position to the Planning Department.<ol style="list-style-type: none"><li>a) Focus on downtown development, small business marketing and support, grant writing, incentive programs, inventories, etc.</li></ol></li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Residents</li></ul>	

FARMER'S MARKET  
PREPARED FOODS  
CRAFT VENDORS  
MUSIC!  
ARTS!

Would be good to see empty spaces utilized  
ED-1 3, A ✓

Empty storefronts need to be filled

MORE SUPPORT FOR ED-3

BE OPEN TO NEW IDEAS FROM THE PRIVATE SECTOR

Create and have more arts related activity

ED-2 #2  
STREAMLINE permitting process

ADD Economic Development Coordinator position

Bring water & sewer to the 146 properties!

Accessing grant funding would be useful for such a position

Fill the empty storefronts downtown  
Are rents competitive?

Fill in business openings in downtown area

Research historic Renovation grants for downtown  
Main Street improvement grant



HISTORIC AND CULTURAL RESOURCES

ID	Objective / Strategy	Supporting Parties	Comments	Timeframe
	<b>GOAL: To preserve, protect, and reutilize the many cultural and historic resources and village centers, and to ensure that new development is consistent with the town’s historic character.</b>			
HR-1	<p><i>Integrate the preservation of Millbury’s historic character into economic development, housing, and open space policy/regulatory framework.</i></p> <p><b>A. Local Historical Commission</b></p> <p>1. Re-activate Local Historical Commission <b>10 dots</b></p> <p>    a) Educate the public about the importance of preserving historical and cultural resources.</p> <p>    b) Adopt a Demolition Delay Bylaw.</p> <p>    c) Implement Local Historic District process/designation.</p> <p>    d) Seek grant sources for the preservation of local historical and cultural resources.</p> <p>2. Recommend and implement various regulatory/policy changes.</p> <p>    a) Demolition delay bylaw to provide time for the town to react before significant resources are destroyed. <b>2 dots</b></p> <p>    b) Local historic district designation regulations to preserve historic landscapes.</p> <p>    c) Expansion of the existing Adaptive Reuse Overlay District to additional areas in town, as appropriate.</p> <p>    d) Design guidelines, particularly within historic areas, to ensure that new development is consistent with the Town’s character.</p> <p>    e) Local tax credit program for rehabilitation of historic properties. <b>2 dots</b></p> <p>3. Update and computerize the 1989 comprehensive inventory of architectural and archaeological resources in Millbury to establish preservation priorities and identify potential future uses.</p> <p>    a) Use the inventory to identify cultural resources which may be at risk due of damage or destruction due to increased duration or severity of storms associated with climate change, e.g., resources within the 100-year flood zone or agricultural areas prone to erosion.</p> <p>    b) Apply for preservation grants/awards. <b>5 dots</b></p>	<p>- Town Manager</p> <p>- Board of Selectmen</p> <p>- Planning Department</p> <p>- Planning Board</p> <p>- Historical Commission</p> <p>- Massachusetts Historical Commission</p>	<p>Of historical importance- the dirt section of Dwinell Road and a small portion west of the Old Common is the last remaining section of the original Worcester/Providence turnpike</p>	

HISTORIC AND CULTURAL RESOURCES

HR-2	<p><i>Work with community groups to educate the public as to the importance of the Town’s existing historic and cultural resources.</i></p> <p><b>A. Compile Information and Improve Outreach &amp; Education Efforts</b></p> <ol style="list-style-type: none"><li>1. Establish protocols to actively share information about the importance of protecting cultural resources and heritage landscapes with the public. <b>1 dot</b></li><li>2. Incorporate the use of social media, pop-up events, and school outreach.</li><li>3. Take steps to make resources pertaining to architectural preservation available to homeowners. This may include adding to the Town’s website, distributing lists to local realtors, and general community outreach. <b>1 dot</b></li><li>4. Foster a sense of stewardship for historic resources and landscapes among residents and businesses.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Historical Commission</li><li>- Millbury Historical Society</li><li>- Massachusetts Historical Commission</li><li>- Asa Waters Mansion</li><li>- Blackstone Corridor, Inc.</li><li>- Blackstone Chamber of Commerce</li><li>- Residents</li></ul>	<p>Not aware of some of these historical sites- need to point these out better</p>	
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**Other:**  
CPA: **6 dots**  
Do not allow historical structures to be demolished  
A1,B,C- save historical properties  
Put up historical placards  
Maintain historical resources critical and valuable

## STATION QUESTIONS: HISTORIC

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Update architect inventory and use to apply for grants
  - Agree to reactivate the historic commission
  - Education
  - Preservation of our historic buildings
  - Reorganize and revitalize the historical commission
  - Volunteers and committees are actively supporting and operating the keys sites and facilities **1 dot**
  - Community preservation act
  - Millbury historic resources are a travel destination for tourists (\$ in town) and are a prideful asset the town residents support and are interested in.
  - Historic home plaques
- 

**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**

- Energize an army of volunteers
- Plant elm trees on town properties or chestnut trees



HISTORIC AND CULTURAL RESOURCES

ID	Objective / Strategy	Supporting Parties	Timeframe
GOAL: To preserve, protect, and reutilize the many cultural and historic resources and village centers, and to ensure that new development is consistent with the town's historic character.			
HR-1	<p><i>Integrate the preservation of Millbury's historic character into economic development, housing, and open space policy/regulatory framework.</i></p> <p><b>A. Local Historical Commission</b></p> <p>1. Re-activate Local Historical Commission</p> <p>a) Educate the public about the importance of preserving historical and cultural resources.</p> <p>b) Adopt a Demolition Delay Bylaw.</p> <p>c) Implement Local Historic District process/designation.</p> <p>d) Seek grant sources for the preservation of local historical and cultural resources.</p> <p>2. Recommend and implement various regulatory/policy changes.</p> <p>a) Demolition delay bylaw to provide time for the town to react before significant resources are destroyed.</p> <p>b) Local historic district designation regulations to preserve historic landscapes.</p> <p>c) Expansion of the existing Adaptive Reuse Overlay District to additional areas in town, as appropriate.</p> <p>d) Design guidelines, particularly within historic areas, to ensure that new development is consistent with the Town's character.</p> <p>e) Local tax credit program for rehabilitation of historic properties.</p> <p>3. Update and computerize the 1989 comprehensive inventory of architectural and archaeological resources in Millbury to establish preservation priorities and identify potential future uses.</p> <p>a) Use the inventory to identify cultural resources which may be at risk due of damage or destruction due to increased duration or severity of storms associated with climate change, e.g., resources within the 100-year flood zone or agricultural areas prone to erosion.</p> <p>b) Apply for preservation grants/awards.</p>	<p>- Town Manager</p> <p>- Board of Selectmen</p> <p>- Planning Department</p> <p>- Planning Board</p> <p>- Historical Commission</p> <p>- Massachusetts Historical Commission</p>	
HR-2	<p><i>Work with community groups to educate the public as to the importance of the Town's existing historic and cultural resources.</i></p> <p><b>A. Compile Information and Improve Outreach &amp; Education Efforts</b></p> <p>1. Establish protocols to actively share information about the importance of protecting cultural resource landscapes with the public.</p> <p>2. Incorporate the use of social media, pop-up events, and school outreach.</p> <p>3. Take steps to make resources pertaining to architectural preservation available to homeowners. This to the Town's website, distributing lists to local realtors, and general community outreach.</p> <p>4. Foster a sense of stewardship for historic resources and landscapes among residents and businesses.</p>	<p>- Town Manager</p> <p>- Historical Commission</p> <p>- Millbury Historical Society</p> <p>- Massachusetts Historical Commission</p> <p>- Asa Waters Mansion</p> <p>- Blackstone Corridor, Inc.</p> <p>- Blackstone Chamber of Commerce</p> <p>- Residents</p>	

Of historical importance  
The dirt section of  
Dwinnell Rd. and a  
small portion both  
west of the old Common  
Is the last remaining  
section of the original  
Worcester/Providence Turnpike road

Not aware  
of some of  
these historical  
sites. Need to  
point these out  
better  
ing

Do Not Allow  
Historical Structures  
to be Demolished

A.T.B.C.  
Save historical  
properties ✓

Put up historical  
placards.

Maintaining  
historical  
resources  
critical +  
valuable

## NATURAL RESOURCES AND OPEN SPACE & RECREATION

ID	Objective / Strategy	Supporting Parties	Comments	Timeframe
<b>GOAL: To preserve, maintain and enhance the town's natural resources, including its parks, conservation areas, waterways, wetlands, and other open spaces.</b>				
<b>NR-1</b>	<p><i>Maintain and protect the town's natural resources through improved regulatory controls and infrastructure upgrades.</i></p> <p><b>A. Enhanced Regulatory Controls</b></p> <ol style="list-style-type: none"> <li>1. Evaluate and modify environmental regulatory controls to incorporate them as one article in the Zoning Bylaws.</li> <li>2. Incorporate additional environmental controls relative to: <ol style="list-style-type: none"> <li>a) Stormwater Bylaw</li> <li>b) Wetlands Bylaw</li> <li>c) Low-Impact Development</li> <li>d) Energy/Sustainable Development <b>2 dots</b></li> </ol> </li> <li>3. Enforce Zoning Bylaws relative to revised environmental regulatory controls.</li> </ol> <p><b>B. Infrastructure Upgrades</b></p> <ol style="list-style-type: none"> <li>1. Create an implementation plan for catch basin and other stormwater upgrades. <ol style="list-style-type: none"> <li>a) Continue to implement MS4 NPDES Permit and Stormwater Management Program.</li> </ol> </li> <li>2. Expand efforts to incorporate low impact development principles and green infrastructure into the town's capital infrastructure plan. <b>2 dots</b></li> <li>3. Continue to implement Millbury's Energy Reduction Plan and encourage the placement of alternative energy facilities within town.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- DPW Department</li> <li>- Planning Board</li> <li>- Conservation Commission</li> <li>- Residents</li> </ul>		
<b>NR-2</b>	<p><i>Protect the integrity of the Town's ecosystem and natural landscapes as development continues in Millbury.</i></p> <p><b>A. Identify, Inventory, and Update</b> <b>1 dot</b></p> <ol style="list-style-type: none"> <li>1. Update the comprehensive baseline inventory of all existing natural resources.</li> <li>2. Identify lands critical to ecological function.</li> <li>3. Identify stream/habitat continuity upgrades.</li> <li>4. Identify the most important contributing parcels and make them preservation priorities.</li> </ol> <p><b>B. Pursue Funding Opportunities</b> <b>4 dots</b></p> <ol style="list-style-type: none"> <li>1. Complete outreach and education to pursue adoption of Community Preservation Act.</li> <li>2. Apply for additional MVP/resiliency funding.</li> <li>3. Apply for additional Green Communities funding.</li> <li>4. Partner with watershed associations and other environmental groups to seek grants for resource protection.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- Planning Board</li> <li>- Conservation Commission</li> <li>- Blackstone Heritage Corridor</li> <li>- Blackstone Chamber of Commerce</li> <li>- Other Conservation Groups</li> <li>- Residents</li> <li>- Youth Groups</li> <li>- MA EEA/DCR</li> </ul>	<p>Town already applies for Greed Communities Funding</p> <p>Golf Course- purchase and manage 9 hole course</p> <p>Purchase and Preserve Clearview</p>	
<b>NR-3 OS-1</b>	<p><i>Improve access to and increase awareness of the town's natural resources, open spaces and recreation opportunities.</i></p> <p><b>A. Education and Outreach</b> <b>11 dots</b></p> <ol style="list-style-type: none"> <li>1. Strengthen existing partnerships with conservation organizations/groups to conduct environmental education programming to inform residents, businesses and visitors about Millbury's natural resources.</li> <li>2. Engage watershed group and volunteers to continue and expand community clean ups, resource inventories, vernal pool certifications.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- Planning Board</li> <li>- Conservation Commission</li> <li>- Blackstone Heritage Corridor</li> <li>- Blackstone Chamber of Commerce</li> <li>- Other Conservation Groups</li> <li>- Residents</li> </ul>	<p>More Volunteers- don't add more municipal employees</p> <p>Lakes and Ponds: Ramshorn Da, was a good start for improved access- are there opportunities for</p>	



## NATURAL RESOURCES AND OPEN SPACE & RECREATION

	<p>3. Create informational flyers about the town's natural resources for public distribution, post to the town's website, use social media to promote.</p> <p><b>B. Increase Staffing Capacity 1 dot</b></p> <p>1. Create a Conservation Planner/Agent position in the Planning Department.</p> <p>a) Staff the Conservation Commission and enforce the Wetlands Protection Act and Orders of Condition.</p> <p>b) Oversee and manage town-owned conservation land, conservation restrictions, easements and open space set asides deeded to the commission</p> <p>c) Act as a liaison between town and the public, State agencies, conservation groups, land trusts and related entities.</p> <p>d) Update and maintain inventories of natural resources, including the Open Space and Recreation Plan.</p> <p>e) Vulnerability planning and sustainability efforts.</p> <p>f) Updated mapping.</p> <p>g) Grant writing.</p> <p>h) Other strategic initiatives.</p>	<p>- Youth Groups</p> <p>- MA EEA/DCR</p>	access at Singletary or Dorothy or Brierly	
<b>OS-2</b>	<p><i>Focus on the preservation of agricultural landscapes.</i></p> <p><b>A. Agricultural Preservation Restriction (APR) Program</b></p> <p>1. Promote protection of additional agricultural land within town prior to threat of development. <b>3 dots</b></p> <p>2. Exercise town's right of first refusal when farmland is released from the APR program. <b>1 dot</b></p> <p>3. Provide outreach to the non-APR farms about the APR program.</p> <p>4. Establish partnerships with local land trusts to secure conservation restrictions to protect farmlands from future development. <b>1 dot</b></p>	<p>- Town Manager</p> <p>- Board of Selectmen</p> <p>- Planning Department</p> <p>- Conservation Commission</p> <p>- Agricultural Property Owners</p> <p>- Other Conservation Groups</p> <p>- MA EEA/DCR</p>		
<b>OS-3</b>	<p><i>Improve physical access to the town's open space resources.</i></p> <p><b>A. Increase Visibility/Accessibility</b></p> <p>1. Install wayfinding signs at entryways and within open space resources. <b>2 dots</b></p> <p>2. Install informational kiosks/bulletin display boards to provide an opportunity to share information with the public about upcoming activities, open space rules and regulations, and opportunities to volunteer. <b>1 dot</b></p> <p>3. GPS the local trail system and create maps to publish on the town website. <b>1 dot</b></p> <p>4. Upgrade some of the trails to provide universal access;</p> <p><b>B. Identify and Pursue Funding Opportunities</b></p> <p>1. Adopt the Community Preservation Act to assist with preservation of open space. Use CPA funds for acquisition, creation, and preservation of open space, including capital expenditures. <b>1 dot</b></p> <p>2. Seek recreational trail funding for trail improvements. <b>4 dots</b></p> <p>3. Consider corporate partnerships/advertising at athletic fields and playgrounds for monetary assistance.</p>	<p>- Town Manager</p> <p>- Board of Selectmen</p> <p>- Planning Department</p> <p>- Planning Board</p> <p>- Conservation Commission</p> <p>- Blackstone Heritage Corridor</p> <p>- Other Conservation Groups</p> <p>- Residents</p> <p>- Youth Groups</p> <p>- MA EEA/DCR</p>		
<b>OS-4</b>	<p><i>Maintain and protect the town's open space and recreation facilities through improved regulatory controls, acquisition of additional open space, and infrastructure upgrades.</i></p> <p><b>A. Improve Regulatory Controls</b></p> <p>1. Adopt additional considerations relative to the Open Space Community Bylaw. <b>1 dot</b></p>	<p>- Town Manager</p> <p>- Board of Selectmen</p> <p>- Planning Department</p> <p>- Planning Board</p>	Improve athletic fields- teams having to commute long distances due to poor field conditions	

NATURAL RESOURCES AND OPEN SPACE & RECREATION

	<div><div><div>a) Implement in-lieu fee program rather than an open space set aside to allow developers to set aside funds earmarked for specific open space improvement and maintenance. 1 dot</div><div>b) Allow common driveways as a means of protecting open space and preserving the town’s character.</div><div>c) Require all new subdivision set asides to be managed by a homeowners’ association, unless specifically requested otherwise by the town.</div><div>d) Require an operations and maintenance plan for all approved stormwater features and access installed within an open space set aside.</div></div><div><div>B. Upgraded Infrastructure and Amenities</div><div><div>1. Complete a capital plan for existing parks and recreational facilities. 5 dots</div><div><div>a) Make maintenance and diversification of open space resources a priority. 1 dot</div><div>b) Maintain and replace amenities such as benches, playground and recreational equipment, concessions, bathrooms, etc. at recreational facilities.</div><div>c) Install amenities such as shade shelters and potable water features, including ADA accessibility standards. 3 dots</div><div>d) Complete stormwater and accessibility improvements in parking lots.</div><div>e) Maintain trails and upgrade water crossing features (if any). 3 dots</div><div>f) Maintain and enhance multi-purpose/multi-use fields.</div><div>g) Add walking paths around larger recreational facilities.</div><div>h) Redesign open spaces to include multi-use/multi-generational recreational facilities (e.g. playground, field, court or walking path/fitness clustered in one facility). 5 dots</div></div><div>2. Identify gaps in open space and recreation opportunities throughout town and create a plan to acquire additional open space in these areas. 4 dots</div></div></div></div>	<div><div>- Conservation Commission</div><div>- DPW Department</div><div>- Residents</div></div>	<div><div>We need an adult fitness park or walk path</div><div>Secure the ROW on the old Millbury Branch for a rail trail</div><div>Better maintenance of existing parks and upgrades</div></div>	
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## STATION QUESTIONS:

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Revamp Windle Field
- MHS Athletic teams do not lose many more games each season due to field conditions (3 dots)
- Millbury Parks and Open Spaces are well known , well maintained, “must see” attractions for town residents
- We have a nice bike path that is very well used
- When a project comes to town all departments involved should meet together instead of separately
- Centralized locations for rules and regulations for residents and developers
- Boards should work together when issuing permits
- Dorothy Road access for boating or swimming – area near Riverland street near the transfer station
- Swimming facility for town
- Fishing and swimming
- Public access to all town bodies of water – town beach
- Fishing and swimming access at land across from Butler Farm
- Lake access with accessible parking
- Splash park for youngsters
- Swimming facility
- Indoor pool for recreation and high school swim team creation



## STATION QUESTIONS:

- Preserving Clearview
  - Passing/Accepting Community Preservation Act
  - Successful implementation of Community Preservation Act
- 

**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**

- Establish groups and volunteers for park and open space maintenance
- Maintain the bike path- it is showing signs of wear and tear. Expand it south bound into RI
- Add a donation option for Quarterly Tax Bill for land acquisition
- Pass Community Preservation Act
- Explain CPA to residents so that it will get passed

## NATURAL RESOURCES AND OPEN SPACE & RECREATION

ID	Objective / Strategy	Supporting Parties	Timeframe
<b>GOAL: To preserve, maintain and enhance the town's natural resources, including its parks, conservation areas, waterways, wetlands, and other open spaces.</b>			
<b>NR-1</b>	<p><i>Maintain and protect the town's natural resources through improved regulatory controls and infrastructure upgrades.</i></p> <p><b>A. Enhanced Regulatory Controls</b></p> <ol style="list-style-type: none"> <li>1. Evaluate and modify environmental regulatory controls to incorporate them as one article in the Zoning Bylaws.</li> <li>2. Incorporate additional environmental controls relative to: <ol style="list-style-type: none"> <li>a) Stormwater Bylaw</li> <li>b) Wetlands Bylaw</li> <li>c) Low-Impact Development</li> <li>d) Energy/Sustainable Development</li> </ol> </li> <li>3. Enforce Zoning Bylaws relative to revised environmental regulatory controls.</li> </ol> <p><b>B. Infrastructure Upgrades</b></p> <ol style="list-style-type: none"> <li>1. Create an implementation plan for catch basin and other stormwater upgrades. <ol style="list-style-type: none"> <li>a) Continue to implement MS4 NPDES Permit and Stormwater Management Program.</li> </ol> </li> <li>2. Expand efforts to incorporate low impact development principles and green infrastructure into the town's capital infrastructure plan.</li> <li>3. Continue to implement Millbury's Energy Reduction Plan and encourage the placement of alternative energy facilities within town.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- DPW Department</li> <li>- Planning Board</li> <li>- Conservation Commission</li> <li>- Residents</li> </ul>	
<b>NR-2</b>	<p><i>Protect the integrity of the Town's ecosystem and natural landscapes as development continues in Millbury.</i></p> <p><b>A. Identify, Inventory, and Update</b></p> <ol style="list-style-type: none"> <li>1. Update the comprehensive baseline inventory of all existing natural resources.</li> <li>2. Identify lands critical to ecological function.</li> <li>3. Identify stream/habitat continuity upgrades.</li> <li>4. Identify the most important contributing parcels and make them preservation priorities.</li> </ol> <p><b>B. Pursue Funding Opportunities</b></p> <ol style="list-style-type: none"> <li>1. Complete outreach and education to pursue adoption of Community Preservation Act.</li> <li>2. Apply for additional MVP/resiliency funding.</li> <li>3. Apply for additional Green Communities funding.</li> <li>4. Partner with watershed associations and other environmental groups to seek grants for resource protection.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- Planning Board</li> <li>- Conservation Commission</li> <li>- Blackstone Heritage Corridor</li> <li>- Blackstone Chamber of Commerce</li> <li>- Other Conservation Groups</li> <li>- Residents</li> <li>- Youth Groups</li> <li>- MA EEA/DCR</li> </ul>	<p><i>Golf Course</i></p> <p><i>Purchase &amp; preserve Clearview</i></p>
<b>NR-3</b> <b>OS-1</b>	<p><i>Improve access to and increase awareness of the town's natural resources, open spaces and recreation opportunities.</i></p> <p><b>A. Education and Outreach</b></p> <ol style="list-style-type: none"> <li>1. Strengthen existing partnerships with conservation organizations/groups to conduct environmental education programming to inform residents, businesses and visitors about Millbury's natural resources.</li> <li>2. Engage watershed group and volunteers to continue and expand community clean ups, resource inventories, vernal pool certifications.</li> <li>3. Create informational flyers about the town's natural resources for public distribution, post to the town's website, use social media to</li> </ol> <p><b>B. Increase Staffing Capacity</b></p> <ol style="list-style-type: none"> <li>1. Create a Conservation Planner/Agent position in the Planning Department. <ol style="list-style-type: none"> <li>a) Staff the Conservation Commission and enforce the Wetlands Protection Act and Orders of Condition.</li> <li>b) Oversee and manage town-owned conservation land, conservation restrictions, easements and open space set asides deeded to</li> <li>c) Act as a liaison between town and the public, State agencies, conservation groups, land trusts and related entities.</li> <li>d) Update and maintain inventories of natural resources, including the Open Space and Recreation Plan.</li> <li>e) Vulnerability planning and sustainability efforts.</li> <li>f) Updated mapping.</li> </ol> </li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Planning Department</li> <li>- Planning Board</li> <li>- Conservation Commission</li> <li>- Blackstone Heritage Corridor</li> <li>- Blackstone Chamber of Commerce</li> <li>- Other Conservation Groups</li> <li>- Residents</li> <li>- Youth Groups</li> <li>- MA EEA/DCR</li> </ul>	<p><i>More volunteers.</i></p> <p><i>Don't add more municipal employees</i></p> <p><i>Lakes &amp; Ponds</i></p> <p><i>Rams Horn Dam was a good start for improved access</i></p> <p><i>Are there more opportunities at Singletary or Dorothy or Brierly?</i></p>



NATURAL RESOURCES AND OPEN SPACE & RECREATION

	<div>g) Grant writing.</div> <div>h) Other strategic initiatives.</div>		
OS-2	<div>Focus on the preservation of agricultural landscapes.</div> <div>A. Agricultural Preservation Restriction (APR) Program</div> <div><div>1. Promote protection of additional agricultural land within town prior to threat of development.</div><div>2. Exercise town’s right of first refusal when farmland is released from the APR program.</div><div>3. Provide outreach to the non-APR farms about the APR program.</div><div>4. Establish partnerships with local land trusts to secure conservation restrictions to protect farmlands from future development.</div></div>	<div>- Town Manager</div> <div>- Board of Selectmen</div> <div>- Planning Department</div> <div>- Conservation Commission</div> <div>- Agricultural Property Owners</div> <div>- Other Conservation Groups</div> <div>- MA EEA/DCR</div>	
OS-3	<div>Improve physical access to the town’s open space resources.</div> <div>A. Increase Visibility/Accessibility</div> <div><div>1. Install wayfinding signs at entryways and within open space resources.</div><div>2. Install informational kiosks/bulletin display boards to provide an opportunity to share information with the public about upcoming activities, open space rules and regulations, and opportunities to volunteer.</div><div>3. GPS the local trail system and create maps to publish on the town website.</div><div>4. Upgrade some of the trails to provide universal access;</div></div> <div>B. Identify and Pursue Funding Opportunities</div> <div><div>1. Adopt the Community Preservation Act to assist with preservation of open space. Use CPA funds for acquisition, creation, and preservation of open space, including capital expenditures.</div><div>2. Seek recreational trail funding for trail improvements.</div><div>3. Consider corporate partnerships/advertising at athletic fields and playgrounds for monetary assistance.</div></div>	<div>- Town Manager</div> <div>- Board of Selectmen</div> <div>- Planning Department</div> <div>- Planning Board</div> <div>- Conservation Commission</div> <div>- Blackstone Heritage Corridor</div> <div>- Other Conservation Groups</div> <div>- Residents</div> <div>- Youth Groups</div> <div>- MA EEA/DCR</div>	
OS-4	<div>Maintain and protect the town’s open space and recreation facilities through improved regulatory controls, acquisition of additional open space, and infrastructure upgrades.</div> <div>A. Improve Regulatory Controls</div> <div><div>.. Adopt additional considerations relative to the Open Space Community Bylaw.</div><div><div>a) Implement in-lieu fee program rather than an open space set aside to allow developers to set aside funds earmarked for specific o improvement and maintenance.</div><div>b) Allow common driveways as a means of protecting open space and preserving the town’s character.</div><div>c) Require all new subdivision set asides to be managed by a homeowners’ association, unless specifically requested otherwise by the town...</div><div>d) Require an operations and maintenance plan for all approved stormwater features and access installed within an open space set aside.</div></div></div> <div>B. Upgraded Infrastructure and Amenities</div> <div><div>1. Complete a capital plan for existing parks and recreational facilities.</div><div><div>a) Make maintenance and diversification of open space resources a priority.</div><div>b) Maintain and replace amenities such as benches, playground and recreational equipment, concessions, bathrooms, etc. at recreational facilities.</div><div>c) Install amenities such as shade shelters and potable water features, including ADA accessibility standards.</div><div>d) Complete stormwater and accessibility improvements in parking lots.</div><div>e) Maintain trails and upgrade water crossing features (if any).</div><div>f) Maintain and enhance multi-purpose/multi-use fields.</div><div>g) Add walking paths around larger recreational facilities.</div><div>h) Redesign open spaces to include multi-use/multi-generational recreational facilities (e.g. playground, field, court or walking path/fitness clustered in one facility).</div></div></div> <div>2. Identify gaps in open space and recreation opportunities throughout town and create a plan to acquire additional open space in these areas.</div>	<div>- Town Manager</div> <div>- Board of Selectmen</div> <div>- Planning Department</div> <div>- Planning Board</div> <div>- Conservation Commission</div> <div>- DPW Department</div> <div>- Residents</div>	<div>Secure the R.O.W on the old Millbury Branch for a Rail Trail</div> <div>We need an adult fitness park or walk path</div> <div>Better maintenance of existing parks &amp; up grades.</div> <div>improve athletic fields = Kami talking to committee to be able to play</div>

regulating parks  
integrating all  
regulations that  
may be applicable

The town has many  
open athletic fields  
it needs to find \$ to  
keep in better shape  
Partner with the school  
to improve fields

## COMMUNITY FACILITIES AND SERVICES

ID	Objective / Strategy	Supporting Parties	Timeframe
<b>GOAL: To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents.</b>			
<b>CF-1</b>	<p><i>Prepare for an increase in the town's population aged 65+ and the services that will be expected.</i></p> <p><b>A. Anticipate Needs of Aging Population</b> 21 dots</p> <ol style="list-style-type: none"> <li>Determine if transportation services for seniors needs to be expanded and how.</li> <li>Identify housing needs and options for seniors, including town-owned and developed senior housing and assisted living facilities.</li> <li>Use the Senior Center as a tool for data gathering. <ol style="list-style-type: none"> <li>Continue to survey users of the Senior Center to gather input on programming and services.</li> <li>Solicit ideas for new programming or services in the future.</li> </ol> </li> <li>Foster strong intergenerational awareness and relationships. <ol style="list-style-type: none"> <li>Form a committee with a purpose to increase opportunities for residents to participate in intergenerational events/activities.</li> <li>Work with recreation groups to create an intergenerational recreation opportunity for all residents to enjoy (e.g. Coes Park in Worcester).</li> </ol> </li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Council on Aging</li> <li>- Senior Center</li> <li>- Millbury Public Library</li> <li>- Millbury Public Schools</li> <li>- Residents</li> </ul>	
<b>CF-2</b>	<p><i>Focus on the evolving role of the Public Library to actively encourage its use by patrons of all ages.</i></p> <p><b>A. Increase Facility Usage</b> 8 dots</p> <ol style="list-style-type: none"> <li>Offer educational workshops, trainings, and opportunities for life-long learning to attract new users of all ages.</li> <li>Actively market the services the Library provides.</li> <li>Solicit input from users and residents to create new programming and offer additional technology/books/media.</li> <li>Coordinate with the School Department to schedule events at the Library when demand cannot support the use of a school's library or cafeteria.</li> <li>Work with community groups to foster awareness of all the services the Library offers.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Millbury Public Library</li> <li>- Millbury Public Schools</li> <li>- Residents</li> </ul>	
<b>CF-3</b>	<p><i>Support the School Department's efforts to provide high quality educational spaces and active learning opportunities.</i> 18 dots</p> <p><b>A. School Facility Conditions and Space Needs</b></p> <ol style="list-style-type: none"> <li>Work with MSBA to expedite the process to construct a significant renovation or new facility to replace the existing Raymond E. Shaw Elementary School.</li> <li>Implement a plan to manage increasing demands on existing space at the schools. Demands include new programming (STEAM etc.) and smaller class sizes.</li> <li>Restructure grade configurations throughout the district.</li> </ol> <p><b>B. Prioritize Actions to Increase Funding</b></p> <ol style="list-style-type: none"> <li>Add capacity to the tuition-based Preschool (Pre-K) program as the demand exceeds the capacity presently available.</li> <li>Offer School Choice at the high school level.</li> <li>Promote and enhance the fee-based before and after-school care programs to increase usage.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Millbury Public Schools</li> <li>- School Committee</li> <li>- Superintendent's Office</li> <li>- Residents</li> </ul>	
<b>CF-4</b>	<p><i>Increase town staffing, funding, and collaboration/shared resources to achieve the goals of this master plan.</i> 6 dots</p> <p><b>A. Staffing/Funding/Shared Resources</b></p> <ol style="list-style-type: none"> <li>Add positions to increase staff capacity and expertise to order to achieve the goals and priorities identified in this master plan. <ol style="list-style-type: none"> <li>In addition to an Economic Development Coordinator and Conservation Agent, a Marketing Assistant/Grant Writer could assist town in efforts to market the Town and pursue funding opportunities for priority initiatives for all town departments, under the direction of the Town Manager.</li> </ol> </li> <li>Pursue alternative sources of funding to support the hiring of this additional staff.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- State Agencies</li> <li>- Neighboring Towns</li> <li>- CMRPC</li> <li>- Residents</li> </ul>	



	<ol style="list-style-type: none"> <li>3. Work with surrounding towns to evaluate opportunities to share staff and services. Also consider part-time and/or staff with multiple roles.</li> <li>4. Continue to lobby and work with the Commonwealth on cost-sharing arrangements leading to infrastructure investment, e.g. MSBA for schools, MassDOT for roads, and Green Communities and public safety funding.</li> <li>5. Inventory and evaluate town-owned surplus land to create a disposition strategy. Selling these parcels will generate additional taxes that can be allocated for town use.</li> </ol>		
<b>CF-5</b>	<p><i>Invest in new public safety facilities and take advantage of additional municipal space available resulting from Police/Fire Department relocations. 14 dots</i></p> <p><b>A. Public Safety Needs</b></p> <ol style="list-style-type: none"> <li>1. Determine the best site for a new Fire Department Headquarters and begin lobbying for additional funding to construct a new station. <ol style="list-style-type: none"> <li>a) Evaluate if the town can utilize the existing headquarters upon relocation by the Fire Department and identify a disposition strategy, as needed.</li> </ol> </li> <li>2. Determine the best site for a new Police Department and begin lobbying for additional funding to construct a new facility. <ol style="list-style-type: none"> <li>a) Evaluate best re-use of the town municipal space from the vacated Police Department.</li> </ol> </li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Police Department</li> <li>- Fire Department</li> <li>- Public Safety Committee</li> <li>- Residents</li> </ul>	
<b>CF-6</b>	<p><i>Create a realistic action plan for infrastructure improvements and reduction of costs for municipal services. 11 dots</i></p> <p><b>A. Public Works</b></p> <ol style="list-style-type: none"> <li>1. Inventory conditions of roadways, sidewalks, bridges, drainage, sewer system and equipment.</li> <li>2. Implement a five- to ten-year capital plan. Evaluate annually and adjust as required. Plan infrastructure repairs so that they are coordinated.</li> <li>3. Study the future needs of the cemetery, transfer station and recycling center and work to make services more efficient. Consider possibility of regional collaboration.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Public Works Department</li> <li>- Public Works Committee</li> <li>- Residents</li> </ul>	
<b>CF-7</b>	<p><i>Maximize the use and revenue generation of the Asa Waters Mansion as a cultural and historic resource of the town. 4 dots</i></p> <p><b>A. Make Strategic Facility Improvements</b></p> <ol style="list-style-type: none"> <li>1. Identify and evaluate if proposed facility improvements will create a higher rate of return on investment. (Proposed improvements could include commercial kitchen, bandstand, carriage house, children's garden, etc.)</li> <li>2. Pursue grant opportunities/collaborations with partners to implement facility improvements that are needed but do not generate a high return on investment. Such improvements include ADA, HVAC, lighting, minor repairs, etc.</li> </ol> <p><b>B. Maximize Revenue Generation</b></p> <ol style="list-style-type: none"> <li>1. Work with regional agencies to promote the facility as a cultural, historic and entertainment facility.</li> <li>2. Conduct outreach to businesses, civic organizations, and others in the region about holding workshops and special events at the facility.</li> <li>3. Increase visibility on social media relative to what the facility can offer.</li> </ol>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Asa Waters Mansion</li> <li>- Millbury Historical Society</li> <li>- Residents</li> </ul>	

## STATION QUESTIONS: COMMUNITY FACILITIES

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Public Safety Facility within the first 5 years
  - New Shaw school a must
  - School choice as long as school choice in is greater than school choice out
  - Do not hire more municipal employees
  - Youth center or a new location 2 dots
  - I would like to see the schools improvement and the youth center kept running 3 dots
  - ASA Waters self-sustaining
  - Parks mowed- needs pulled seats fixed
  - Get senior housing building out of center of town
  - Intergenerational recreational opportunity- buy parcel by Windle and make a huge park for adults
  - Revamp youth center or help find a new location for the kids programs to keep running
  - Update Shaw building with existing building
  - Town infrastructure and facilities are available and aware to all town residents particularly those who want increased services- water, sewer, library, etc.
  - Prioritize new public safety facility: police, fire and emt
  - A place people can go, not open to weather without expectation to buy things or spend money.
-

## STATION QUESTIONS: COMMUNITY FACILITIES

**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**

- Create a library budget that supports its being open 7-days a week especially on weekend when all can use it 3 dots
- More programs at library for people older than elementary kids
- Sell surplus land
- Library programming
- Town staffing and funding
- Complete the Shaw feasibility process
- Senior assisted living
- Keep trash barrels from overflowing at town properties
- Keep weeds cut along sidewalks and parking lots
- Expanding use of library excellent
- Also consider study space for local college students and meeting space
- Utilize town hall and convert entire building into a police headquarters (relocate town hall)
- New programs at Senior center
- Sell unused land for profit
- Expansion of library hours
- Need for new public safety building
- Build housing units that aren't full of stairs-encourage open floor plans

## **STATION QUESTIONS: COMMUNITY FACILITIES**

- There are many low hanging fruit recommendations in the 2006 ADA self- evaluation transition plan



COMMUNITY FACILITIES AND SERVICES

ID	Objective / Strategy	Supporting Parties	Timeframe
<b>GOAL: To preserve, maintain and/or enhance municipal facilities and services so that they meet the needs of all residents.</b>			
CF-1	<p><i>Prepare for an increase in the town's population aged 65+ and the services that will be expected.</i></p> <p><b>A. Anticipate Needs of Aging Population</b></p> <ol style="list-style-type: none"><li>1. Determine if transportation services for seniors needs to be expanded and how.</li><li>2. Identify housing needs and options for seniors, including town-owned and developed senior housing and assisted living facilities.</li><li>3. Use the Senior Center as a tool for data gathering.<ol style="list-style-type: none"><li>a) Continue to survey users of the Senior Center to gather input on programming and services.</li><li>b) Solicit ideas for new programming or services in the future.</li></ol></li><li>4. Foster strong intergenerational awareness and relationships.<ol style="list-style-type: none"><li>a) Form a committee with a purpose to increase opportunities for residents to participate in intergenerational events/activities.</li><li>b) Work with recreation groups to create an intergenerational recreation opportunity for all residents to enjoy (e.g. Coes Park in Worcester).</li></ol></li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Council on Aging</li><li>- Senior Center</li><li>- Millbury Public Library</li><li>- Millbury Public Schools</li><li>- Residents</li></ul>	
CF-2	<p><i>Focus on the evolving role of the Public Library to actively encourage its use by patrons of all ages.</i></p> <p><b>A. Increase Facility Usage</b></p> <ol style="list-style-type: none"><li>1. Offer educational workshops, trainings, and opportunities for life-long learning to attract new users of all ages.</li><li>2. Actively market the services the Library provides.</li><li>3. Solicit input from users and residents to create new programming and offer additional technology/books/media.</li><li>4. Coordinate with the School Department to schedule events at the Library when demand cannot support the use of a school's library or cafeteria.</li><li>5. Work with community groups to foster awareness of all the services the Library offers.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Millbury Public Library</li><li>- Millbury Public Schools</li><li>- Residents</li></ul>	
CF-3	<p><i>Support the School Department's efforts to provide high quality educational spaces and active learning opportunities.</i></p> <p><b>A. School Facility Conditions and Space Needs</b></p> <ol style="list-style-type: none"><li>1. Work with MSBA to expedite the process to construct a significant renovation or new facility to replace the existing Raymond E. Shaw Elementary School.</li><li>2. Implement a plan to manage increasing demands on existing space at the schools. Demands include new programming (STEAM etc.) and smaller class sizes.</li><li>3. Restructure grade configurations throughout the district.</li></ol> <p><b>B. Prioritize Actions to Increase Funding</b></p> <ol style="list-style-type: none"><li>1. Add capacity to the tuition-based Preschool (Pre-K) program as the demand exceeds the capacity presently available.</li><li>2. Offer School Choice at the high school level.</li><li>3. Promote and enhance the fee-based before and after-school care programs to increase usage.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Millbury Public Schools</li><li>- School Committee</li><li>- Superintendent's Office</li><li>- Residents</li></ul>	
CF-4	<p><i>Increase town staffing, funding, and collaboration/shared resources to achieve the goals of this master plan.</i></p> <p><b>A. Staffing/Funding/Shared Resources</b></p> <ol style="list-style-type: none"><li>1. Add positions to increase staff capacity and expertise to order to achieve the goals and priorities identified in this master plan.<ol style="list-style-type: none"><li>a) In addition to an Economic Development Coordinator and Conservation Agent, a Marketing Assistant/Grant Writer could assist town in efforts to market the Town and pursue funding opportunities for priority initiatives for all town departments, under the direction of the Town Manager.</li></ol></li><li>2. Pursue alternative sources of funding to support the hiring of this additional staff.</li></ol>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- State Agencies</li><li>- Neighboring Towns</li><li>- CMRPC</li><li>- Residents</li></ul>	

21

8

14

3



	<ul style="list-style-type: none"> <li>3. Work with surrounding towns to evaluate opportunities to share staff and services. Also consider part-time and/or staff with multiple roles.</li> <li>4. Continue to lobby and work with the Commonwealth on cost-sharing arrangements leading to infrastructure investment, e.g. MSBA for schools, MassDOT for roads, and Green Communities and public safety funding.</li> <li>5. Inventory and evaluate town-owned surplus land to create a disposition strategy. Selling these parcels will generate additional taxes that can be allocated for town use.</li> </ul>			3
CF-5	<p><i>Invest in new public safety facilities and take advantage of additional municipal space available resulting from Police/Fire Department relocations.</i></p> <p><b>A. Public Safety Needs</b></p> <ul style="list-style-type: none"> <li>1. Determine the best site for a new Fire Department Headquarters and begin lobbying for additional funding to construct a new station. <ul style="list-style-type: none"> <li>a) Evaluate if the town can utilize the existing headquarters upon relocation by the Fire Department and identify a disposition strategy, as needed.</li> </ul> </li> <li>2. Determine the best site for a new Police Department and begin lobbying for additional funding to construct a new facility. <ul style="list-style-type: none"> <li>a) Evaluate best re-use of the town municipal space from the vacated Police Department.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Police Department</li> <li>- Fire Department</li> <li>- Public Safety Committee</li> <li>- Residents</li> </ul>		14
CF-6	<p><i>Create a realistic action plan for infrastructure improvements and reduction of costs for municipal services.</i></p> <p><b>A. Public Works</b></p> <ul style="list-style-type: none"> <li>1. Inventory conditions of roadways, sidewalks, bridges, drainage, sewer system and equipment.</li> <li>2. Implement a five- to ten-year capital plan. Evaluate annually and adjust as required. Plan infrastructure repairs so that they are coordinated.</li> <li>3. Study the future needs of the cemetery, transfer station and recycling center and work to make services more efficient. Consider possibility of regional collaboration.</li> </ul>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Public Works Department</li> <li>- Public Works Committee</li> <li>- Residents</li> </ul>		10
CF-7	<p><i>Maximize the use and revenue generation of the Asa Waters Mansion as a cultural and historic resource of the town.</i></p> <p><b>A. Make Strategic Facility Improvements</b></p> <ul style="list-style-type: none"> <li>1. Identify and evaluate if proposed facility improvements will create a higher rate of return on investment. (Proposed improvements could include commercial kitchen, bandstand, carriage house, children's garden, etc.)</li> <li>2. Pursue grant opportunities/collaborations with partners to implement facility improvements that are needed but do not generate a high return on investment. Such improvements include ADA, HVAC, lighting, minor repairs, etc.</li> </ul> <p><b>B. Maximize Revenue Generation</b></p> <ul style="list-style-type: none"> <li>1. Work with regional agencies to promote the facility as a cultural, historic and entertainment facility.</li> <li>2. Conduct outreach to businesses, civic organizations, and others in the region about holding workshops and special events at the facility.</li> <li>3. Increase visibility on social media relative to what the facility can offer.</li> </ul>	<ul style="list-style-type: none"> <li>- Town Manager</li> <li>- Board of Selectmen</li> <li>- Asa Waters Mansion</li> <li>- Millbury Historical Society</li> <li>- Residents</li> </ul>		4

TRANSPORTATION

ID	Objective / Strategy	Supporting Parties	COMMENTS	Timeframe
	<b>GOAL: To improve all modes of transportation so that it is safe and easy for residents of all ages to get around.</b>			
TR-1	<p><i>Make improving/maintaining roadways, increasing pedestrian and bicycle safety, and providing alternative modes of transportation a priority. 3 dots</i></p> <p><b>A. Infrastructure Improvements - 25 dots total</b></p> <p>1. See CF-6 recommendations/strategies relative to inventory and capital plan. Implement.</p> <p><u>CF-6:</u> Create a realistic action plan for infrastructure improvements and reduction of costs for municipal services.</p> <p><b>Public Works 10 dots</b></p> <p>1. Inventory conditions of roadways, sidewalks, bridges, drainage, sewer system and equipment.</p> <p>2. Implement a five- to ten-year capital plan. Evaluate annually and adjust as required. Plan infrastructure repairs so that they are coordinated.</p> <p>3. Study the future needs of the cemetery, transfer station and recycling center and work to make services more efficient. Consider possibility of regional collaboration.</p> <p>2. Prioritize and Implement a Complete Streets Policy. 5 dots</p> <p>a) Finalize Complete Streets Prioritization Plan.</p> <p>b) Apply Complete Streets approach for all future public works projects.</p> <p>c) Pursue additional funding opportunities.</p> <p>3. Complete an ADA Accessibility Survey and identify needed improvements. 7 dots</p> <p>a) Commit to a phased plan to address inadequacies.</p> <p><b>B. Pedestrian/Bicycle Safety 18 - dots total</b></p> <p>1. Improve sidewalks, ramps and crosswalks to be ADA compliant. 7 dots</p> <p>a) Extend and repair sidewalks in key locations.</p> <p>b) Work with CMRPC to update inventory and condition of sidewalks in town.</p> <p>2. Create a more aesthetically pleasing public realm. 3 dots</p>	<p>- Town Manager</p> <p>- Board of Selectmen</p> <p>- Planning Department</p> <p>- DPW Department</p> <p>- Public Works Committee</p> <p>- Planning Department</p> <p>- MassDOT</p> <p>- Businesses</p> <p>- Property Owners</p> <p>- Residents</p>	<ul style="list-style-type: none"><li>• No brick as a path of travel surface</li><li>• Allow pedestrians to suppress the right on red- signals for pedestrian street crossings</li><li>• TR1 Sec. B need more focus on public safety</li><li>• Add sidewalks where needed</li><li>• Love adopt a pot</li><li>• New residents to the town should have te same expectations as existing for services and maintenance by the town</li><li>• Parking needed on elm street</li><li>• Make rte 20 4- lane with turn lanes from Auburn to Grafton</li><li>• Slow down traffic</li><li>• More public safety along roadways</li><li>• Parking needed at bike path</li><li>• Finish BV bikeway thru Millbury and Worcester to Providence within 5 years</li></ul>	

	<ul style="list-style-type: none"><li>a) Implement traffic calming measures (e.g. bump outs, flashing crosswalk signage) to enhance pedestrian safety and accessibility.</li><li>b) Use green infrastructure to enhance the pedestrian environment. Pursue the vision set forth in the 2016 Downtown Revitalization Low-Impact Development Initiative. Make the Four Corners intersection a priority.</li><li>c) Continue Adopt-a-Pot and Adopt-a-Banner programs, among other beautification efforts.</li></ul> <p>3. Upgrade bicycle infrastructure and network throughout town. <b>8 dots</b></p> <ul style="list-style-type: none"><li>a) Advocate for the implementation of the Blackstone Valley Bikeway through Millbury and the surrounding towns.</li><li>b) Pursue opportunities for increased access to rail trails and bike lanes throughout town.</li></ul>			
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## **STATION QUESTIONS: TRANSPORTATION**

**What would you consider a sign of success in terms of meeting this goal in the future?**

- Repair of current sidewalks
  - Finish roads then sidewalk repair
  - Repair sidewalks
  - Sidewalk should continue on same side no cross back and forth
  - Better sidewalks on major routes like Howe Ave and Millbury Ave
  - Update 2006 accessibility plan
  - We would like the bike path finished
  - Eliminate segmentation of departments in town
- 

**Do you have any ideas regarding low-hanging fruit (or low cost relatively easy ways) of meeting this goal so we can start working on it right away?**

- Build or repair sidewalks



TRANSPORTATION

ID	Objective / Strategy	Supporting Parties	Timeframe
GOAL: To improve all modes of transportation so that it is safe and easy for residents of all ages to get around.			
TR-1	<p>Make improving/maintaining roadways, increasing pedestrian and bicycle safety, and providing alternative modes of transportation a priority.</p> <p><b>A. Infrastructure Improvements</b></p> <p>1. See CF-6 recommendations/strategies relative to inventory and capital plan. Implement.</p> <p><b>CF-6:</b> Create a realistic action plan for infrastructure improvements and reduction of costs for municipal services.</p> <p><b>Public Works</b></p> <p>1. Inventory conditions of roadways, sidewalks, bridges, drainage, sewer system and equipment.</p> <p>2. Implement a five- to ten-year capital plan. Evaluate annually and adjust as required. Plan infrastructure repairs so that they are coordinated.</p> <p>3. Study the future needs of the cemetery, transfer station and recycling center and work to make services more efficient. Consider possibility of regional collaboration.</p> <p>2. Prioritize and Implement a Complete Streets Policy.</p> <p>a) Finalize Complete Streets Prioritization Plan.</p> <p>b) Apply Complete Streets approach for all future public works projects.</p> <p>c) Pursue additional funding opportunities.</p> <p>3. Update the 2006 Town of Millbury Accessibility Plan and make needed improvements.</p> <p>a) Commit to a phased plan to address inadequacies.</p> <p><b>B. Pedestrian/Bicycle Safety</b></p> <p>1. Improve sidewalks, ramps and crosswalks to be ADA compliant.</p> <p>a) Extend and repair sidewalks in key locations.</p> <p>b) Work with CMRPC to update inventory and condition of sidewalks in town.</p> <p>2. Create a more aesthetically pleasing public realm.</p> <p>a) Implement traffic calming measures (e.g. bump outs, flashing crosswalk signage) to enhance pedestrian safety and accessibility.</p> <p>b) Use green infrastructure to enhance the pedestrian environment. Pursue the vision set forth in the 2016 Downtown Revitalization Low-Impact Development Initiative. Make the Four Corners intersection a priority.</p> <p>c) Continue Adopt-a-Pot and Adopt-a-Banner programs, among other beautification efforts.</p> <p>3. Upgrade bicycle infrastructure and network throughout town.</p> <p>a) Advocate for the completion of the Blackstone Valley Bikeway through Millbury and the surrounding towns.</p> <p>b) Pursue opportunities for increased access to rail trails and bike lanes throughout town.</p>	<ul style="list-style-type: none"><li>- Town Manager</li><li>- Board of Selectmen</li><li>- Planning Department</li><li>- DPW Department</li><li>- Public Works Committee</li><li>- Planning Department</li><li>- MassDOT</li><li>- Businesses</li><li>- Property Owners</li><li>- Residents</li></ul> <p>No bricks as a path of travel surface. Allow pedestrians to suppress right on Red signals for pedestrian street crossing</p> <p>Does passenger/commuter rail on the Worcester or Providence lines have a role in future transportation?</p> <p>TR 1</p> <p>SAC. B.</p> <p>NEED MORE FOCUS ON PUBLIC SAFETY</p> <p>Add sidewalks where needed!</p> <p>love Adopt a POT</p> <p>NEW RESIDENTS TO TOWN SHOULD BE <del>HEED</del> TO HAVE THE SAME EXPECTATIONS AS EXISTING FOR SERVICES AND MAINTENANCE BY THE TOWN</p>	<p>PARKING NEEDED ON ELM STREET</p> <p>Make Rte 20 4-lane with turn lanes from Auburn to Grafton</p> <p>TRAIL DOWN SLOW</p> <p>5/6/2014</p> <p>Public Safety</p> <p>MAKE</p> <p>Finish the BV Bikeway thru Millbury &amp; Worcester to provide within 5 years</p> <p>PARKING NEEDED AT BIKE PATH</p>



# MILLBURY LAND USE

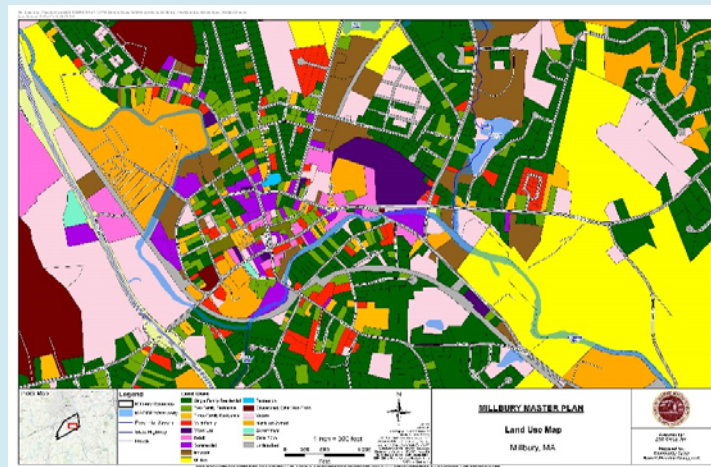
## Opportunities to retain the Town's character while accommodating future growth:

- Review and update land use regulations to reflect the town's development and master plan goals.
- Ensure zoning promotes sustainable economic development while protecting open space, historic and natural resources.
- Evaluate the existing development framework to ensure future growth enhances the character and small town feel of Millbury.
- Identify priority development districts in areas already served by existing utilities and town services and consistent with surrounding land uses.

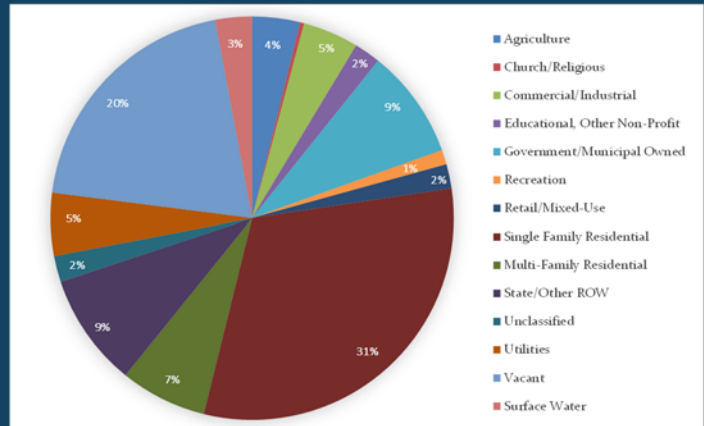


## Land Use/Zoning Considerations

- Low Impact Development Standards
- Demolition Delay Bylaw
- Overlay Districts (Mixed-Use, Adaptive Reuse, Residential Office, Highway Corridor)
- Historic Districts/Demolition Delay Bylaws



Land Use Chart



Land Use by Percentage Breakdown

Agriculture	3.84%
Church/Religious	0.32%
Commercial	0.76%
Educational, Other Non-Profit	2.12%
Government	2.51%
Industrial	3.71%
Mixed Use	0.21%
Multi-Family	2.99%
Municipal Owned	6.28%
Other ROW	5.49%
Recreation	1.17%
Retail	1.73%
Single Family Residential	31.21%
State ROW	3.61%
Three Family Residential	0.68%
Two Family Residential	3.28%
Unclassified	2.09%
Utilities	5.01%
Vacant	20.05%
Surface Water	2.94%
<b>Total</b>	<b>100.00%</b>

Millbury is focused on smart growth and development!

# MILLBURY TRANSPORTATION

## Opportunities to provide safe and viable modes of transportation for all:

- Leverage a Complete Streets Program to foster safe and accessible modes of travel.
- Improvements at the Route 146 Interchange at West Main Street will provide safer vehicular access to the regional highway network.
- Public realm and streetscape enhancements, including a framework for expanding sidewalks and accessibility, to provide for increased pedestrian and bicycle safety.
- Identify potential trails and bike paths to encourage the use of alternative modes of transportation.



### High Crash Locations (2013-2015)

McCracken Road at Greenwood Street	15
Canal Street at N. Providence Road	11
Route 20 Connector at I-90 Ramp	14
Canal Street at Grafton Street	8
Elmwood Street at Beach Street	8

### Vehicle Traffic Daily Average Volume

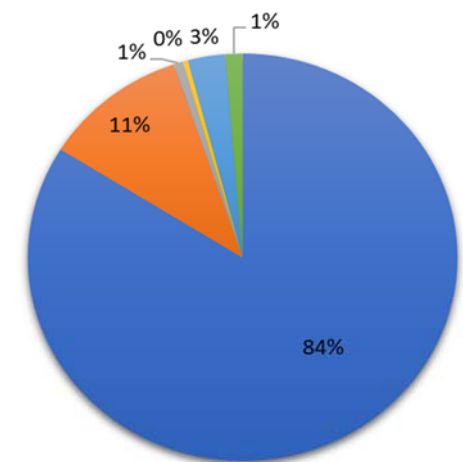
Roadway	Volume	Year
Grafton St. at Grafton town line	4,463	2016
Greenwood St. at Worcester city line	7,311	2009
Howe Ave., south of Millbury Ave.	7,427	2014
Millbury Ave., south of Wheelock Ave.	8,980	2017
Riverlin St., north of Grafton St.	7,438	2017
Route 122 at Grafton town line	15,916	2017
Route 122A, north of Canal St.	12,090	2016
Singletary Rd. at Sutton town line	2,813	2017
Sutton Rd. at Sutton town line	2,704	2017
West Main St., west of Sutton Rd.	4,722	2011



### Trip Generation

Jobs Based in Millbury	6696
Live and Work in Millbury	1465
Work in Millbury, live elsewhere	5231
Live in Millbury, work elsewhere	2644
Total Commuters	9340

### Travel Mode



- Single Occupancy
- Carpool
- Public Transportation
- Pedestrian/ Bicycle
- Worked at Home
- Other

Millbury encourages all types of transit!



# MILLBURY OPEN SPACE, RECREATION AND NATURAL RESOURCES

Opportunities to preserve, maintain and enhance Millbury's natural resources, including its parks, conservation areas, waterways wetlands, and other open spaces:

- Diversify opportunities for recreation with a focus on environmental justice neighborhoods.
- Maintain and improve existing recreational and natural resources.
- Improve access to and increase protection of recreational and natural resources.
- Increase funding for maintenance, preservation and acquisition of open spaces.
- Expand connectivity between open spaces within and outside of Millbury.



## Resources/Organizations

**Town of Millbury Department of Public Works, Conservation and Ponds and Lakes Commissions, Planning and Development, Schools, Town Hall, 127 Elm Street, Millbury, MA, Tel: 508-865-4710**

**Metacomet Land Trust, P.O. Box 231, Franklin, MA 02038, Tel: 508-271-7131**

**Dorothy Pond Watershed Association, 7 Warren Street, Millbury, MA 01527, dorothywatershed@aol.com**

**Lake Singletary Watershed Association, P.O. Box 332, Sutton, MA 01590, LSWABOD@gmail.com**

**Blackstone River Watershed Association, 271 Oak Street, Uxbridge, MA 01569, Tel: 508-278-5200, info@thebrwa.org**

**Blackstone Heritage Corridor, Inc., 670 Linwood Avenue, Whitinsville, MA 01588, Tel: 508-234-4242**



## Examples of Millbury's Open Spaces

- Town Common, Lower Common, Old Common
- Playgrounds/Athletic Fields:
  - Woolie World/Washington St. Playground
  - Greenwood Street Playground
  - James Drenzo Playground
  - Elmwood Street and Shaw Schools
  - East Millbury Park
  - Dorothy Pond Recreation Area
  - Oliver Perry Park
  - Jacques Field
  - Memorial High School Fields
  - Windle Field
  - Millbury Youth Camp
  - West Millbury Playground
- Conservation Areas:
  - Colton Road Conservation Area
  - Dorothy Pond Conservation Area
  - Hayward Glen Conservation Area
  - Stowe Meadows Conservation Area
  - Davidson Sanctuary
  - Soles Swamp
  - Brierly Pond Conservation Area
  - Old Common
- Butler Farm Dog Park and Community Gardens
- Cemeteries
- Clearview Country Club
- Blackstone River Bikeway
- Pearson Dairy Farm
- Stowe Farm
- Martha Deering WMA
- Merrill Pond WMA

**Millbury values its open space and natural resources!**

# MILLBURY HOUSING

## Opportunities to create a variety of housing choices at all market levels:

- Accommodate seniors as their housing needs change to enable residents to age in place in the community.
- Provide a variety of housing options including cottages or small homes, congregate residences, subsidized apartments and accessory dwelling units for the aging population in the community.
- Increase housing options through incentive zoning, making town land available for development and through partnerships with non-profit developers.



## Resources to Help Meet Millbury's Housing Goals

**The Millbury Housing Authority**, Millbury, MA. *Provides deeply affordable housing for seniors, families, and people with disabilities.*

**Worcester Community Housing Resources**, Worcester, MA. *Supports development of home-ownership and rental housing.*

**NeighborWorks Homeownership Center of Central Massachusetts**, Worcester, MA. *Helps current and future homeowners with programs that train, counsel, and finance the purchase of a home.*

**Millbury Congregate Housing**, Colonial Drive, Millbury, MA. *Senior housing.*

**RCAP Solutions**, Worcester, MA. *Regional non-profit offering comprehensive housing services.*



## Quick Snapshot of Millbury Housing:

- Millbury has approximately 5,600 total housing units. Over one-fourth of all units in Millbury were built before 1940.
- 69% of all households in Millbury own the dwelling unit they occupy.
- About 63% of Millbury's total housing inventory consists of detached single-family homes.
- The ownership housing vacancy rate is remarkably low: 1.2%.
- Over the past few years, the median value of existing housing in Millbury was \$261,200.
- The Commonwealth classifies 221 units in Millbury as affordable and eligible for the Chapter 40B Subsidized Housing Inventory.
- The Town is currently at 4% under Chapter 40B, or about 339 units "short" of the 10% minimum in the affordable housing law.
- The average household size in Millbury is 2.6 – a little smaller than the average for Worcester County (2.77).
- Over half of all tenants in Millbury pay more for monthly rent and utilities than they can afford, based on their household income.
- Of Millbury's 13,431 residents, 1.2% live in some type of *group quarters* setting, e.g., a nursing home or long-term care facility, or a group home for adults with disabilities (Census Bureau estimate).

**Housing is critical to the health of Millbury's economy!**



# MILLBURY HISTORIC & CULTURAL RESOURCES

## Opportunities to preserve, protect, and reutilize historic and cultural resources:

- Integrate the preservation of Millbury's historic character into economic development, housing, and open space when planning for future growth.
- Adaptively reuse historic buildings to accommodate today's building standards.
- Consider important landscapes, features, and village character during zoning and development review.
- Foster a sense of stewardship for historic resources among residents and businesses.
- Reinvigorate the Millbury Historical Commission to set and achieve priorities for preservation efforts.



## Resources/Organizations

**The Millbury Historical Society**, The Asa Waters Mansion, 123 Elm St., P.O. Box 367, Millbury, MA 01527, [www.millburyhistory.org](http://www.millburyhistory.org), Tel: 508-865-4192  
*Private, non-profit membership organization dedicated to promoting Millbury's history and managing the Millbury History Museum at the Asa Waters Mansion.*

**Town of Millbury Historical Commission**, Town Hall, 127 Elm St., Millbury, MA 01527 Tel: 508-865-4710  
*(Not currently active)*

**Blackstone Heritage Corridor, Inc.**, 670 Linwood Ave., Whitinsville, MA 01588, Tel: 508-234-4242  
[www.blackstoneheritagecorridor.org](http://www.blackstoneheritagecorridor.org).  
*Nonprofit organization that works with community partners to preserve and promote the Blackstone Valley's historic, cultural, natural, and recreational resources.*



## National Register-Listed District and Properties:

- Blackstone River Canal District (1828)
- Asa Waters Mansion, 123 Elm St. (1826)
- First Presbyterian Society Meeting House (1828) (now Millbury Federated Church), 20 N. Main St.
- U.S. Post Office – Millbury Main, 119 Elm St. (1940)

## State Register Listed Districts and Properties:

- 21 State-listed Historic Districts and hundreds of inventoried resources listed in MACRIS
- DCR Heritage Landscape Inventory
- *Resources include residences, churches, worker housing, mills, civic and office buildings, schools, dams, waterways and bridges throughout town dating from the early 1700's.*

## Examples of Historic Assets/Sites:

- The Dwinnell, County Bridge and West Millbury Cemeteries – established in the 1700's
- Grass Hill School, 1861-1968 (*under restoration*)
- Bramanville First Congregational Church, 148 W. Main St. – originally built on Old Common in 1803
- Old Common and surrounding homes, 1740-1850

## Examples of Adaptive Reuse:

- Asa Waters Mansion – Museum & Special Events
- Senior Center, River Road – Former Rail Station
- Cordis Mills – Apartments & Medical Facilities
- Felter's Mill – Offices, Food, Services, & Retail

## Cultural Resources at Risk:

- Mayo Woolen Co. Mill #3, 115 W. Main St.
- Frederick A. Lapham House, 4 Burbank St.
- Worker Housing structures throughout town
- Agricultural landscapes in West Millbury

# Millbury embraces and celebrates its historic heritage!

# MILLBURY ECONOMIC DEVELOPMENT

## Opportunities to promote economic development to increase tax base and number of jobs available:

- Create a Business Improvement District (BID) in downtown Millbury.
- Strategic use of tax incentive and funding programs, i.e. tax increment financing (TIF), district improvement financing (DIF), and façade/storefront program.
- Review land use regulations and streamline permitting to decrease developer risk.
- Actively support and promote a “Buy Local” campaign, including the promotion of local businesses for their contributions to the community.



## Industry Location Quotients: Millbury's Strongest Industries

(Sources: EOLWD ES-202, Barrett Planning Group, LLC)



## Quick Snapshot: Millbury's Local Economy

- About 7,000 Millbury residents work either in Millbury or a nearby community, and 6% are self-employed.
- 5,300 people work in Millbury, including town residents with a local job and non-residents commuting to Millbury.
- Millbury's 381 employers provide jobs for a combined total of 5,200 people.
- The strongest industries are Retail Trade, Construction, Manufacturing, Logistics (Transportation and Warehousing), and Accommodation and Food Services.
- The average weekly wage is \$762.
- Millbury's highest-wage jobs are in Construction and Manufacturing.
- Commercial and industrial properties generate 21.7% of the town's tax levy. The FY 2018 real and personal property tax rate is \$16.34.

## Economic Development Resources

- **MassDevelopment**, a quasi-public state financing agency for commercial/industrial development and infrastructure to create more jobs.
- **Massachusetts Office of Business Development**, administers the Economic Development Incentive Program (EDIP).
- **Blackstone Valley Chamber of Commerce**, resources and regional information for prospective businesses.

# Millbury means business!



# MILLBURY COMMUNITY FACILITIES & SERVICES

Opportunities to preserve, maintain, and/or enhance municipal facilities and services so that they meet the needs of all residents:

- Maintain existing and add new programs and services to meet needs of Millbury's increasing senior citizen population.
- Continue to make improvements to sewer and drainage systems.
- Consider feasibility of reusing existing town owned buildings for new public facilities (Fire, Police, Schools).
- Support Library in its efforts to expand its role in the community and increase programming to all ages.



## Trends Affecting Municipal Facilities & Services

According to the Millbury Council on Aging, the **senior population** has grown 35% in the past 25 years and is projected to grow another 39% in the next 20 years resulting in a total increase of 87% from 1990 to 2035.

**School enrollment** over the past 5 years has been slightly decreasing and this trend is expected to continue over the next decade.

**Water** is provided by a private enterprise to approximately 50% of residents, with capacity available to support additional development.

Most of the Town has **sewer**, with capacity to support additional development.

Over one-third (35%) of Millbury's **roads** are rated Very Poor. (Source: CMRPC)



## Municipally-Owned Facilities

- Town Hall
- Schools
  - R.E. Shaw Elementary School
  - Elmwood Street School
  - Millbury Junior/Senior High School
  - Blackstone Valley Technical High School
- Senior Center
- Youth Center
- Millbury Public Library
- Fire Department (4 stations)
- Police Station (in Town Hall)
- Department of Public Works garage, etc.
- Transfer Station/Recycling Station
- Central Cemetery
- Sewer system and 15 Sewer pump stations
- Recreational Facilities
  - Town Common, playgrounds, parks
  - Ponds and lakes
  - Trails
- Asa Waters Mansion
- Butler Farm

Millbury maintains and improves its public facilities and services!

APPENDIX D

## MILLBURY REPORTS

(On file in Planning & Development Department)



APPENDIX E

## LAND USE, ZONING, DEVELOPMENT

(On file in Planning & Development Department)

## APPENDIX F

### OTHER

1. Massachusetts Cultural Resource Information System (MACRIS) Database – Inventory of Cultural Resources in Millbury
2. Historic and Cultural Resources – Information on Grant Programs
3. Potential Funding Opportunities for Preservation and Rehabilitation
4. Millbury Green Communities Project Funding
5. MassDOT Road Inventory Comparison
6. WRTA Bus Routes for Millbury

# Massachusetts Cultural Resource Information System

## MACRIS

### MACRIS Search Results

Search Criteria: Town(s): Millbury; Resource Type(s): Area, Building, Burial Ground, Object, Structure;

Inv. No.	Property Name	Street	Town	Year
MLB.A	Old Common		Millbury	
MLB.B	Grass Hill		Millbury	
MLB.C	Taintor - Stowe Farm		Millbury	
MLB.D	West Millbury		Millbury	
MLB.E	Bramanville		Millbury	
MLB.F	Wheelerville - Singletary Village		Millbury	
MLB.G	North Greenwood - Border Area		Millbury	
MLB.H	Main and Elm Streets Area		Millbury	
MLB.I	Canal Street Area		Millbury	
MLB.J	Miles - North Main Street Area		Millbury	
MLB.K	Prospect Street Area		Millbury	
MLB.L	Maple Street Area		Millbury	
MLB.M	South Main Street Area		Millbury	
MLB.N	Hakes, H. W. Manufacturing Company		Millbury	
MLB.O	New England High Carbon Wire Company		Millbury	
MLB.P	Bucks Village		Millbury	
MLB.Q	East Millbury		Millbury	
MLB.R	North Main Street, North Area		Millbury	
MLB.S	North Main Street, South Area		Millbury	
MLB.T	Greenwood Street Area		Millbury	
MLB.U	Blackstone Canal Historic District (NR)		Millbury	
MLB.465		22 Atwood Ave	Millbury	c 1960
MLB.24	Bond, Emory House	82 Auburn Rd	Millbury	r 1750
MLB.25	Longley, Nymphas House	90 Auburn Rd	Millbury	c 1820
MLB.63	Spaulding, Leonard House	2 Beach St	Millbury	
MLB.62	West End Thread Company Worker Housing	3 Beach St	Millbury	c 1911
MLB.64	Leland - Browning House	9 Beach St	Millbury	
MLB.65		10 Beach St	Millbury	
MLB.66	Congregational Church Parsonage	11 Beach St	Millbury	c 1845

MLB.138	March, Joseph Merriam House	24 Beach St	Millbury	c 1850
MLB.139	Dyson, James House	41 Beach St	Millbury	c 1855
MLB.923	Woolshop Pond	Bellville Ln	Millbury	c 1800
MLB.924	Woolshop Pond Dam and Stonework	Bellville Ln	Millbury	c 1800
MLB.453		2 Bellville Ln	Millbury	c 1960
MLB.455		5 Bellville Ln	Millbury	c 1960
MLB.454		6 Bellville Ln	Millbury	c 1960
MLB.456		7 Bellville Ln	Millbury	c 1960
MLB.907	Blackstone Canal	Blackstone Canal	Millbury	1828
MLB.917	Blackstone Canal Towpath	Blackstone Canal	Millbury	1828
MLB.920	Blackstone Canal 37-Mile Marker	Blackstone Canal	Millbury	1828
MLB.921	Blackstone Canal Lock #35	Blackstone Canal	Millbury	1828
MLB.922	Blackstone Canal Basins	Blackstone Canal	Millbury	1828
MLB.919	Blackstone Canal Towpath Retaining Wall	Blackstone River	Millbury	1828
MLB.932	Aldrich Mills Dam	Blackstone River	Millbury	1828
MLB.901	Bucks Village Dam	Brightside Ave	Millbury	r 1860
MLB.389	Buck Brothers Edge Tool Factory Worker Housing	6 Brightside St	Millbury	
MLB.390	Buck Brothers Edge Tool Factory Worker Housing	7 Brightside St	Millbury	c 1882
MLB.391	Buck Brothers Edge Tool Factory Worker Housing	8 Brightside St	Millbury	c 1882
MLB.392	Buck Brothers Edge Tool Factory Worker Housing	9 Brightside St	Millbury	
MLB.393	Buck Brothers Edge Tool Factory Worker Housing	10 Brightside St	Millbury	c 1882
MLB.394		11 Brightside St	Millbury	c 1870
MLB.395	Buck Brothers Edge Tool Factory Worker Housing	12 Brightside St	Millbury	c 1882
MLB.396	Buck Brothers Edge Tool Factory Worker Housing	14 Brightside St	Millbury	c 1882
MLB.68	Lapham Mill Brick Worker House	3 Burbank St	Millbury	c 1875
MLB.70	Lapham, Frederick A. House	4 Burbank St	Millbury	1888
MLB.69	Lapham Mill Worker Housing	5A&B Burbank St	Millbury	
MLB.71	Lapham Mill Worker Housing	7A&B Burbank St	Millbury	
MLB.72	Burbank, Caleb House	23D Burbank St	Millbury	c 1832
MLB.73		24 Burbank St	Millbury	
MLB.74	Bancroft, H. L. House	26 Burbank St	Millbury	r 1865
MLB.75		27 Burbank St	Millbury	c 1915
MLB.76		28 Burbank St	Millbury	
MLB.77	Meem, George Tenement House	29A&B Burbank St	Millbury	1892
MLB.78		30 Burbank St	Millbury	
MLB.79		33 Burbank St	Millbury	c 1865
MLB.140	Lovell, Elias House	75 Burbank St	Millbury	c 1780
MLB.368	Cordis Cotton Mills Agent's House	1-3 Canal Ct	Millbury	r 1840
MLB.369	Cordis Cotton Mill Worker Housing	1-3 Canal Ct	Millbury	r 1810
MLB.370	Cordis Cotton Mills Worker Housing	5 Canal Ct	Millbury	r 1810
MLB.211	Millbury Branch Railroad Freight Depot	Canal St	Millbury	c 1890
MLB.925	Cordis Cotton Mill Pond	Canal St	Millbury	1822
MLB.195		3C Canal St	Millbury	r 1920

MLB.196		4 Canal St	Millbury	
MLB.197		5 Canal St	Millbury	
MLB.198	March House	6 Canal St	Millbury	
MLB.199		7 Canal St	Millbury	r 1920
MLB.201		9A&B Canal St	Millbury	r 1920
MLB.200	Sawyer, Samuel House	10 Canal St	Millbury	
MLB.202		11C Canal St	Millbury	r 1860
MLB.203		14 Canal St	Millbury	
MLB.204		16 Canal St	Millbury	
MLB.206		18 Canal St	Millbury	c 1800
MLB.207		20A&B Canal St	Millbury	
MLB.208		22C Canal St	Millbury	c 1830
MLB.209		24D Canal St	Millbury	c 1830
MLB.210		26A&B Canal St	Millbury	
MLB.431		29A&B Canal St	Millbury	c 1820
MLB.371	Cordis Cotton Mill	65 Canal St	Millbury	c 1822
MLB.10		1 Carlstrom Ln	Millbury	
MLB.16		86 Carlton Rd	Millbury	
MLB.186	Millbury Baptist Church	Church St	Millbury	1864
MLB.228		1A&B Church St	Millbury	
MLB.229		3A&B Church St	Millbury	
MLB.230	Goff, E. W. House	5A&B Church St	Millbury	c 1830
MLB.231	Ryan, William House	6 Church St	Millbury	
MLB.234	4-H Clubhouse	7 Church St	Millbury	
MLB.235		10 Church St	Millbury	
MLB.233		13 Church St	Millbury	
MLB.232		15 Church St	Millbury	
MLB.336		Colonial Dr	Millbury	1900
MLB.402		2 Colton Rd	Millbury	c 1900
MLB.401	March, Andrus House	3 Colton Rd	Millbury	c 1725
MLB.313		3-5 Coral St	Millbury	
MLB.314		4A&C Coral St	Millbury	
MLB.315		5 Coral St	Millbury	
MLB.316		6 Coral St	Millbury	
MLB.317		7 Coral St	Millbury	
MLB.318		9 Coral St	Millbury	
MLB.918	Cross Street Bridge	Cross St	Millbury	
MLB.311		1 Curve St	Millbury	
MLB.312		2 Curve St	Millbury	
MLB.18		Davis Rd	Millbury	1782
MLB.905	West Main Street Bridge over Blackstone River	Elm St	Millbury	1895
MLB.217	Cordis Mill Workers Housing	1-5 Elm St	Millbury	
MLB.218	Cordis Mill Workers Housing	7 Elm St	Millbury	

MLB.219		8A&F Elm St	Millbury	
MLB.220		9 Elm St	Millbury	
MLB.222		13 Elm St	Millbury	
MLB.221	Merry House	14A&B Elm St	Millbury	1800
MLB.223		17A&C Elm St	Millbury	
MLB.224		19 Elm St	Millbury	
MLB.226		21A&C Elm St	Millbury	
MLB.225	Dudley, Simon House	24A&B Elm St	Millbury	
MLB.227		34 Elm St	Millbury	c 1815
MLB.182		35 Elm St	Millbury	
MLB.181		37A&C Elm St	Millbury	
MLB.179		55A&B Elm St	Millbury	
MLB.180		55A&B Elm St	Millbury	
MLB.177		73 Elm St	Millbury	
MLB.178		84 Elm St	Millbury	
MLB.175		88 Elm St	Millbury	
MLB.173		90 Elm St	Millbury	
MLB.174	Central Diner	90 Elm St	Millbury	1933
MLB.176	Barrows Block	95 Elm St	Millbury	1891
MLB.171	Cunningham Block	97 Elm St	Millbury	c 1895
MLB.170	Millbury Savings Bank	109 Elm St	Millbury	1891
MLB.169	Dunton, Moses House	117 Elm St	Millbury	c 1828
MLB.168	U. S. Post Office - Millbury Main	119 Elm St	Millbury	c 1940
MLB.167	Torrey Mansion	122 Elm St	Millbury	c 1835
MLB.165	Waters, Asa Mansion	123 Elm St	Millbury	1826
MLB.166	Millbury Fire House	124 Elm St	Millbury	
MLB.164	Millbury Public Library	126 Elm St	Millbury	1915
MLB.162	Millbury High School	130 Elm St	Millbury	1913
MLB.161	Lincoln, Dr. House	131 Elm St	Millbury	
MLB.141	Sullivan, Jeremiah Farm	16A&B Elmwood St	Millbury	1867
MLB.142	Dursthoff, George William House	38 Elmwood St	Millbury	1883
MLB.143	Waters - Sabine - Carter House	52 Elmwood St	Millbury	c 1781
MLB.190		2A&B Farnsworth Ct	Millbury	
MLB.191	Farnsworth, Simon House	4A&D Farnsworth Ct	Millbury	c 1840
MLB.99		2 Fink Rd	Millbury	
MLB.17	Holman - Peirce Farm	Fjellman Rd	Millbury	
MLB.56		4 Glover Rd	Millbury	c 1900
MLB.58		6 Glover Rd	Millbury	
MLB.59	Marble, Simeon House	10 Glover Rd	Millbury	
MLB.425	Corby House	1516 Grafton Rd	Millbury	c 1890
MLB.426	Cedar Homestead	1526 Grafton Rd	Millbury	c 1915
MLB.427		1542 Grafton Rd	Millbury	c 1912
MLB.428		1544 Grafton Rd	Millbury	c 1912



MLB.374	Lower Tavern	1 Grafton St	Millbury	r 1840
MLB.435		4 Grafton St	Millbury	c 1810
MLB.451		9A&C Grafton St	Millbury	r 1950
MLB.452		15 Grafton St	Millbury	r 1950
MLB.404	York Tenement	16A&B Grafton St	Millbury	1892
MLB.405		27A&B Grafton St	Millbury	c 1858
MLB.406		30 Grafton St	Millbury	c 1925
MLB.407		31 Grafton St	Millbury	c 1890
MLB.408		32 Grafton St	Millbury	c 1900
MLB.409		38 Grafton St	Millbury	c 1870
MLB.410	Goodell, Samuel House	39A&B Grafton St	Millbury	r 1850
MLB.411		41A&B Grafton St	Millbury	c 1890
MLB.412		59 Grafton St	Millbury	1925
MLB.413		60 Grafton St	Millbury	1920
MLB.414		83 Grafton St	Millbury	r 1850
MLB.415		84 Grafton St	Millbury	c 1900
MLB.319		3 Granite St	Millbury	
MLB.160	Hull, Elias Farm	Greenwood St	Millbury	c 1830
MLB.450		367 Greenwood St	Millbury	c 1895
MLB.27		436 Greenwood St	Millbury	c 1850
MLB.26	Bixby, Simon House	456 Greenwood St	Millbury	1822
MLB.372		5A&D Grove St	Millbury	c 1815
MLB.373	Hakes, H. W. House	8A&C Grove St	Millbury	1892
MLB.256		2 Hamilton St	Millbury	
MLB.257		4 Hamilton St	Millbury	
MLB.258		5 Hamilton St	Millbury	
MLB.260		11A&B Hamilton St	Millbury	
MLB.261		13 Hamilton St	Millbury	
MLB.262		15A&B Hamilton St	Millbury	
MLB.263		17A&B Hamilton St	Millbury	
MLB.80		4A&B High St	Millbury	c 1886
MLB.81	Leland, Dea. John House	16 High St	Millbury	
MLB.82	Paper Mill District School #3	26A&D High St	Millbury	r 1840
MLB.84		30 High St	Millbury	
MLB.86		32 High St	Millbury	
MLB.83		35 High St	Millbury	
MLB.85		37 High St	Millbury	
MLB.87		38A&B High St	Millbury	
MLB.88	March, Dea. Tyrus House	42 High St	Millbury	r 1780
MLB.67	Storage Building	Home Way	Millbury	c 1890
MLB.216		2 Howe Ave	Millbury	
MLB.464		7 Howe Ave	Millbury	c 1950
MLB.463		10 Howe Ave	Millbury	c 1900

MLB.462		12A&D Howe Ave	Millbury	c 1950
MLB.461		22 Howe Ave	Millbury	c 1970
MLB.375	Windle, Arthur Donald Wool Cleaning Company	4 Lincoln Ave Ext	Millbury	1916
MLB.500		Main St	Millbury	c 1970
MLB.468		11 Main St	Millbury	c 1870
MLB.188	Millbury National Bank	18 Main St	Millbury	
MLB.187	First Presbyterian Society Meeting House	20 Main St	Millbury	1828
MLB.185		26 Main St	Millbury	
MLB.183	Barker, Calvin House	29 Main St	Millbury	
MLB.436		29 Main St	Millbury	c 1870
MLB.189		34R Main St	Millbury	
MLB.184	Ducharme Block	36 Main St	Millbury	1892
MLB.379	Sibley - Buck House	45 Main St	Millbury	c 1860
MLB.926	Blackstone Canal Stone Retaining Wall	45 Main St	Millbury	c 1828
MLB.469		49 Main St	Millbury	c 1880
MLB.432		50 Main St	Millbury	c 1800
MLB.248		56 Main St	Millbury	c 1835
MLB.249		58 Main St	Millbury	
MLB.473	Saint Brigid's Catholic Church	59 Main St	Millbury	1954
MLB.474	Saint Brigid's Catholic Church Rectory	59 Main St	Millbury	1954
MLB.466		60 Main St	Millbury	r 1950
MLB.475		63 Main St	Millbury	c 1890
MLB.250	Harrington, J. N. House	72 Main St	Millbury	c 1860
MLB.476		73B Main St	Millbury	c 1890
MLB.251	Morse, C. D. House	74 Main St	Millbury	c 1850
MLB.478		75 Main St	Millbury	c 1890
MLB.252	Harrington House	78-80 Main St	Millbury	
MLB.253	Harrington House	78-80 Main St	Millbury	
MLB.254	Forbes, E. F House	82-84 Main St	Millbury	
MLB.477		85 Main St	Millbury	c 1890
MLB.255		86 Main St	Millbury	
MLB.479		91 Main St	Millbury	c 1890
MLB.480	Puffin's Restaurant	91 Main St	Millbury	r 1980
MLB.380	Ducharme, Damien House	96 Main St	Millbury	c 1895
MLB.481		97-101 Main St	Millbury	c 1900
MLB.482		97-101 Main St	Millbury	c 1985
MLB.483		103 Main St	Millbury	c 1900
MLB.927	Massachusetts Electric Substation	137 Main St	Millbury	c 1970
MLB.381	Searles, Charles E. House	150 Main St	Millbury	1892
MLB.484		151 Main St	Millbury	c 1900
MLB.485		153 Main St	Millbury	c 1960
MLB.382	Jacques, Peter C. House	155 Main St	Millbury	c 1880
MLB.486		159 Main St	Millbury	c 1920

MLB.487		161 Main St	Millbury	c 1900
MLB.488		163 Main St	Millbury	c 1990
MLB.489		175 Main St	Millbury	c 1900
MLB.490		181 Main St	Millbury	c 1910
MLB.491		187 Main St	Millbury	c 1910
MLB.493		191 Main St	Millbury	c 1900
MLB.492		193 Main St	Millbury	c 1990
MLB.494		195 Main St	Millbury	c 1960
MLB.495	Burbank, G. House	199 Main St	Millbury	c 1890
MLB.504	Lincoln, Sanford W. House	202 Main St	Millbury	r 1865
MLB.496		203 Main St	Millbury	c 1960
MLB.497		205 Main St	Millbury	c 1960
MLB.498	Burling Woolen Mill Workers' Housing	207 Main St	Millbury	r 1865
MLB.499	Burling Woolen Mill Workers' Housing	215 Main St	Millbury	r 1865
MLB.157	Sherman, Edwin House	218 Main St	Millbury	1870
MLB.437		220 Main St	Millbury	1875
MLB.438		228 Main St	Millbury	c 1880
MLB.439		252 Main St	Millbury	c 1940
MLB.440		256 Main St	Millbury	c 1938
MLB.441		266 Main St	Millbury	c 1880
MLB.442		306 Main St	Millbury	c 1940
MLB.443		312 Main St	Millbury	c 1920
MLB.501	Chabot Motors	321 Main St	Millbury	c 1960
MLB.444		328 Main St	Millbury	1907
MLB.446		346 Main St	Millbury	c 1930
MLB.445		349 Main St	Millbury	c 1937
MLB.447		349 Main St	Millbury	c 1930
MLB.448		352 Main St	Millbury	c 1930
MLB.281		7 Maple St	Millbury	
MLB.282		9 Maple St	Millbury	
MLB.283		15 Maple St	Millbury	1855
MLB.284		17 Maple St	Millbury	
MLB.285		18 Maple St	Millbury	
MLB.286		19 Maple St	Millbury	
MLB.287		20 Maple St	Millbury	
MLB.288		23 Maple St	Millbury	c 1850
MLB.289		24 Maple St	Millbury	1855
MLB.290		26 Maple St	Millbury	
MLB.291		27 Maple St	Millbury	
MLB.292		28 Maple St	Millbury	
MLB.293		29 Maple St	Millbury	1855
MLB.294		31A&B Maple St	Millbury	
MLB.295		32 Maple St	Millbury	

MLB.296		33 Maple St	Millbury	
MLB.297		35 Maple St	Millbury	
MLB.298		36A&B Maple St	Millbury	
MLB.299		37 Maple St	Millbury	
MLB.301		38 Maple St	Millbury	1845
MLB.300		39 Maple St	Millbury	
MLB.302		42 Maple St	Millbury	
MLB.304		44A&B Maple St	Millbury	
MLB.306		46A&B Maple St	Millbury	
MLB.303		47 Maple St	Millbury	
MLB.307		48 Maple St	Millbury	
MLB.305		49 Maple St	Millbury	
MLB.308		50 Maple St	Millbury	
MLB.309		52A&B Maple St	Millbury	
MLB.310		54A&B Maple St	Millbury	
MLB.376	Stockwell, Rufus House	4A&B Martin St	Millbury	r 1750
MLB.377	Bancroft, Joseph House	15 Martin St	Millbury	c 1845
MLB.502	Grout, William F. House	38 Martin St	Millbury	c 1900
MLB.503	Jelstrom, Oscar House	50 Martin St	Millbury	c 1900
MLB.929	Massachusetts Turnpike	Massachusetts Tpk	Millbury	r 1955
MLB.505	Greenwood, Henry King Barn	McCracken Rd	Millbury	r 1835
MLB.801	Dwinel Cemetery	McCracken Rd	Millbury	1741
MLB.912	McCracken Road Bridge over Blackstone River	McCracken Rd	Millbury	1930
MLB.467		2 Miles St	Millbury	c 1960
MLB.236	Miles, Clough R. House	4-8 Miles St	Millbury	c 1835
MLB.237		14 Miles St	Millbury	c 1900
MLB.238		15A&C Miles St	Millbury	
MLB.239		17 Miles St	Millbury	
MLB.240	Millbury Congregational Church Parsonage	19 Miles St	Millbury	
MLB.241	Percival, Charles House	20A&B Miles St	Millbury	
MLB.242	Chase, George House	21A&C Miles St	Millbury	
MLB.243		21A&B Miles St	Millbury	
MLB.244		24A&C Miles St	Millbury	
MLB.259	Hopkins, Hon. John House	27 Miles St	Millbury	c 1871
MLB.245		28 Miles St	Millbury	
MLB.247		30A&B Miles St	Millbury	
MLB.205		50 Miles St	Millbury	
MLB.60	Ramshorn Wool Scouring Mills	1 Mill St	Millbury	c 1883
MLB.61	Holman House	6 Mill St	Millbury	
MLB.378	Millbury Water Company Pumping Sation	35 Millbury Ave	Millbury	1895
MLB.422	March, Jacob Homestead	144 Millbury Ave	Millbury	r 1750
MLB.421	Dorothy Manor Elementary School	153 Millbury Ave	Millbury	1924
MLB.423	Haywood Farm	308 Millbury Ave	Millbury	r 1750

MLB.424	Haywood, Joseph House	310 Millbury Ave	Millbury	1814
MLB.908	Route 122A Bridge over Blackstone River	North Providence Rd	Millbury	1906
MLB.429	Oakes, Randall Mitchell Farmhouse	21 Oakes St	Millbury	c 1865
MLB.913	Millbury Old Common	Old Common Rd	Millbury	c 1744
MLB.2		1 Old Common Rd	Millbury	
MLB.3	Freeland, Dr. James House	5 Old Common Rd	Millbury	c 1772
MLB.4		7 Old Common Rd	Millbury	r 1750
MLB.5		9 Old Common Rd	Millbury	c 1863
MLB.6	Wellman, Rev. James - Carter House	11 Old Common Rd	Millbury	c 1747
MLB.9		15 Old Common Rd	Millbury	c 1850
MLB.8	Neff House	17 Old Common Rd	Millbury	c 1850
MLB.7	Chaplin, Rev. Ebenezer - Marble House	21 Old Common Rd	Millbury	c 1764
MLB.900	Providence and Worcester Railroad Bridge	P & W Railroad	Millbury	1889
MLB.449		3A&B Park Hill Ave	Millbury	c 1880
MLB.158	Gould House	16A&B Park Hill Ave	Millbury	r 1750
MLB.159	Jewett, Dr. Charles - Bracket, Calvin R. Farm	17 Park Hill Ave	Millbury	c 1835
MLB.321		1 Pearl St	Millbury	
MLB.322		3 Pearl St	Millbury	
MLB.323		4 Pearl St	Millbury	
MLB.324		5 Pearl St	Millbury	
MLB.326		7 Pearl St	Millbury	
MLB.325		8a&b Pearl St	Millbury	
MLB.328		11 Pearl St	Millbury	
MLB.327		14 Pearl St	Millbury	
MLB.264		2 Prospect St	Millbury	
MLB.265		6 Prospect St	Millbury	
MLB.266		10 Prospect St	Millbury	
MLB.267		12 Prospect St	Millbury	
MLB.268		14A&B Prospect St	Millbury	
MLB.269		16 Prospect St	Millbury	
MLB.270		18 Prospect St	Millbury	
MLB.271		20 Prospect St	Millbury	
MLB.272		22 Prospect St	Millbury	
MLB.273		24 Prospect St	Millbury	
MLB.274		26 Prospect St	Millbury	
MLB.275		28 Prospect St	Millbury	
MLB.276		30 Prospect St	Millbury	
MLB.277		32 Prospect St	Millbury	
MLB.278		34 Prospect St	Millbury	
MLB.279	Goddard House	36 Prospect St	Millbury	
MLB.280		40 Prospect St	Millbury	
MLB.416	Worcester Consolidated Railway Power Plant	Providence Rd	Millbury	1898
MLB.403	Millbury Electric Substation #2	Providence St	Millbury	1926

MLB.802	County Bridge Cemetery	Providence St	Millbury	1742
MLB.320		8 Providence St	Millbury	
MLB.433	Millbury Elementary School	12 Providence St	Millbury	c 1875
MLB.384	Simpson, Peter - Aldrich, Charles T. House	40 Providence St	Millbury	c 1865
MLB.417		132 Providence St	Millbury	r 1820
MLB.903	West Main Street Bridge	Purple Heart Hwy	Millbury	1937
MLB.904	Route 146 Bridge over P & W Railroad	Purple Heart Hwy	Millbury	c 1935
MLB.213		1 Railroad Ct	Millbury	
MLB.214		3-5 Railroad Ct	Millbury	
MLB.215		3-5 Railroad Ct	Millbury	
MLB.89	Crane and Waters Worker Housing	2-8 Rhodes St	Millbury	c 1865
MLB.91	Crane and Waters' Hosiery Mill	2 Rhodes St	Millbury	c 1865
MLB.90	Waters, Horace House	5 Rhodes St	Millbury	
MLB.92	Crane and Waters Worker Housing	10-12 Rhodes St	Millbury	c 1865
MLB.93		11A&B Rhodes St	Millbury	c 1850
MLB.94		12-14 Rhodes St	Millbury	c 1850
MLB.95		14 Rhodes St	Millbury	c 1850
MLB.96		15A&B Rhodes St	Millbury	c 1865
MLB.97		22 Rhodes St	Millbury	c 1865
MLB.98		25 Rhodes St	Millbury	
MLB.388	Buck Brothers Warehouse	Riverlin St	Millbury	1914
MLB.457	J and G Forge	Riverlin St	Millbury	c 1900
MLB.916	Riverlin Street Bridge over Blackstone River	Riverlin St	Millbury	1956
MLB.458		35 Riverlin St	Millbury	c 1900
MLB.459		37 Riverlin St	Millbury	c 1900
MLB.385	Wait, Rufus House	43 Riverlin St	Millbury	r 1780
MLB.397	Buck Brothers Edge Tool Factory Worker Housing	95 Riverlin St	Millbury	r 1860
MLB.398	Buck Brothers Edge Tool Factory Worker Housing	99-101 Riverlin St	Millbury	c 1882
MLB.399	Buck Brothers Edge Tool Factory Worker Housing	103 Riverlin St	Millbury	r 1860
MLB.400	Buck Brothers Edge Tool Factory Worker Housing	107 Riverlin St	Millbury	r 1890
MLB.420	March, Andrus House	154 Riverlin St	Millbury	1813
MLB.419	Mathews, J. W. House	211 Riverlin St	Millbury	1892
MLB.418		248 Riverlin St	Millbury	r 1780
MLB.906	Blackstone Canal Dam	Rt 146	Millbury	1828
MLB.909	Route 146 Bridge over Blackstone River	Rt 146	Millbury	1936
MLB.928	Burling Mills Overflow Dam	Rt 146	Millbury	c 1859
MLB.910	Route 20 Bridge over Route 146	Rt 20	Millbury	1931
MLB.911	Route 20 Bridge over Blackstone River	Rt 20	Millbury	1931
MLB.930	Route 20	Rt 20	Millbury	r 1955
MLB.386		20A&B School St	Millbury	c 1820
MLB.914	South Main Street Bridge over Blackstone River	South Main St	Millbury	1908
MLB.192	Armsby Building	7 South Main St	Millbury	1883
MLB.194	Parker, Sumner Richardson Carriage Factory	12 South Main St	Millbury	c 1858



MLB.193		15 South Main St	Millbury	
MLB.329		20 South Main St	Millbury	r 1860
MLB.332		23 South Main St	Millbury	
MLB.330		25 South Main St	Millbury	1815
MLB.335	Eddy, Justus House	29 South Main St	Millbury	r 1810
MLB.331	Dike, James House	30A&B South Main St	Millbury	r 1840
MLB.337	Witherby, Thomas H. House	31 South Main St	Millbury	r 1810
MLB.333		32A&C South Main St	Millbury	c 1900
MLB.334		34 South Main St	Millbury	r 1840
MLB.339	Witherby, Calvin Knowles House	35 South Main St	Millbury	c 1855
MLB.340		37A&B South Main St	Millbury	1929
MLB.338		38 South Main St	Millbury	c 1920
MLB.342		39A&B South Main St	Millbury	r 1840
MLB.344		41 South Main St	Millbury	r 1840
MLB.341	White - Pitts - Lovell House	42 South Main St	Millbury	r 1840
MLB.345	Taft, Philip - Rockwell, Henry E. House	43A&B South Main St	Millbury	c 1845
MLB.343		46 South Main St	Millbury	r 1860
MLB.346		50 South Main St	Millbury	r 1840
MLB.348	Coombs, James Farm	55 South Main St	Millbury	r 1840
MLB.349	Gale - Packard House	58 South Main St	Millbury	c 1850
MLB.350		59 South Main St	Millbury	r 1860
MLB.351	Pearce House	60 South Main St	Millbury	c 1850
MLB.352		62 South Main St	Millbury	r 1885
MLB.354	Abbott, G. House	64 South Main St	Millbury	r 1855
MLB.353	Cunningham, Winthrop R. House	65 South Main St	Millbury	c 1845
MLB.355		66 South Main St	Millbury	r 1860
MLB.356		71 South Main St	Millbury	1906
MLB.20	Small - Stowe Farm	South Oxford Rd	Millbury	r 1750
MLB.800	West Millbury Cemetery	South Oxford Rd	Millbury	1762
MLB.53		3 South Oxford Rd	Millbury	
MLB.54	Eaton, Thomas House	5 South Oxford Rd	Millbury	c 1850
MLB.55		7 South Oxford Rd	Millbury	
MLB.57		9 South Oxford Rd	Millbury	
MLB.19	Pierce, Andreas Waters Farm	38 South Oxford Rd	Millbury	c 1851
MLB.29	Tainter - Stowe House	Stowe Rd	Millbury	c 1775
MLB.30	Tainter - Stowe Farm	14 Stowe Rd	Millbury	1750
MLB.23	Pierce, Aaron House	20 Stowe Rd	Millbury	c 1810
MLB.144	West End Thread Company Boarding House	10A&D Sutton Rd	Millbury	c 1860
MLB.357		7A&B Sycamore St	Millbury	r 1890
MLB.358		8 Sycamore St	Millbury	r 1840
MLB.359		12 Sycamore St	Millbury	r 1840
MLB.360		14 Sycamore St	Millbury	r 1860
MLB.361	Longley, Timothy House	17 Sycamore St	Millbury	r 1840

MLB.362		18 Sycamore St	Millbury	r 1890
MLB.363		21A&E Sycamore St	Millbury	c 1845
MLB.365		22 Sycamore St	Millbury	r 1860
MLB.364		23-25 Sycamore St	Millbury	c 1855
MLB.366		26 Sycamore St	Millbury	r 1860
MLB.367		33 Sycamore St	Millbury	r 1920
MLB.103	Mill Office	99 Sycamore St	Millbury	r 1905
MLB.100		102A&B Sycamore St	Millbury	
MLB.101		102A&B Sycamore St	Millbury	c 1904
MLB.102		102A&B Sycamore St	Millbury	c 1835
MLB.28	Tainter, Willard S. - Price, James House	Tainter Hill Rd	Millbury	c 1851
MLB.104		1 Victoria Terr	Millbury	
MLB.105		3 Victoria Terr	Millbury	
MLB.106		5 Victoria Terr	Millbury	
MLB.107		6 Victoria Terr	Millbury	
MLB.902	Cemetery Bridge	Water St	Millbury	r 1925
MLB.108	Mill Housing	7A&B Waters Ct	Millbury	
MLB.109	Waters Barn	8 Waters Ct	Millbury	
MLB.39		West Main St	Millbury	
MLB.51	West Congregational Church - Union Church	West Main St	Millbury	1888
MLB.52	Grass Hill School	West Main St	Millbury	c 1861
MLB.130	Bramanville Fire Barn	West Main St	Millbury	c 1885
MLB.131	Singletary Mill	West Main St	Millbury	c 1846
MLB.931	Singletary Millpond	West Main St	Millbury	
MLB.506	Rich, John S. House	17 West Main St	Millbury	c 1892
MLB.507	G & D Auto Garage	24 West Main St	Millbury	c 1960
MLB.145	Severy, Moody House	35 West Main St	Millbury	r 1790
MLB.146	Livermore, Anson G. House	40 West Main St	Millbury	c 1810
MLB.147	Mallalieu, George W. House	55 West Main St	Millbury	c 1845
MLB.148		82 West Main St	Millbury	r 1810
MLB.110		88 West Main St	Millbury	
MLB.111	Waters, O. H. House	89A&B West Main St	Millbury	
MLB.112	Warfield, Samuel R. - Whitney, Levi L. House	90A&B West Main St	Millbury	c 1855
MLB.113	Windle, W. W. Wool Scouring Mill	95 West Main St	Millbury	c 1853
MLB.114	Harris, Ithron House	98 West Main St	Millbury	r 1840
MLB.115	Winter, A. S. Union Store	99 West Main St	Millbury	
MLB.116	Mill Housing	100 West Main St	Millbury	
MLB.117	Mill Housing	102A&B West Main St	Millbury	
MLB.118	Lovell's Hotel	107 West Main St	Millbury	r 1840
MLB.119	Mill Housing	108 West Main St	Millbury	
MLB.120	Lapham, Mowry A. Woolen Mill - Mayo Woolen Mill #1	115 West Main St	Millbury	1879
MLB.121	Mill Housing	116 West Main St	Millbury	
MLB.122	Mill Housing	118 West Main St	Millbury	

MLB.123	Mill Housing	124 West Main St	Millbury	
MLB.124	Braman, Dana House - Saint Charles Hotel	126 West Main St	Millbury	r 1840
MLB.125	Lovell, A. B. House	130 West Main St	Millbury	
MLB.126	Mill Housing	140 West Main St	Millbury	
MLB.127		144 West Main St	Millbury	
MLB.128	Sullivan - Bancroft House	146 West Main St	Millbury	c 1865
MLB.129	Bramanville First Congregational Church	148 West Main St	Millbury	c 1803
MLB.151		162 West Main St	Millbury	r 1780
MLB.153	West End Thread Company Mill Housing	164 West Main St	Millbury	c 1911
MLB.154	West End Thread Company Mill Housing	166 West Main St	Millbury	c 1911
MLB.156	West End Thread Company Mill Housing	170 West Main St	Millbury	c 1911
MLB.155	West End Thread Company Mill Housing	172 West Main St	Millbury	c 1911
MLB.149	Whitney - MacDuff Thread Mill	175 West Main St	Millbury	1886
MLB.150		177 West Main St	Millbury	r 1840
MLB.132		192 West Main St	Millbury	c 1900
MLB.133		196 West Main St	Millbury	r 1845
MLB.134		197 West Main St	Millbury	
MLB.135		198 West Main St	Millbury	r 1845
MLB.136		199 West Main St	Millbury	
MLB.137	Wheeler Mill Offices	200 West Main St	Millbury	
MLB.152	Harris, Harry W. House	206 West Main St	Millbury	c 1840
MLB.21	Waters, Elijah House	272 West Main St	Millbury	1845
MLB.31	Wood Shoe Manufacturing Company Workers Housing	283 West Main St	Millbury	c 1855
MLB.34	Wood, J. G. House	284 West Main St	Millbury	
MLB.32	Wood Shoe Manufacturing Company Workers Housing	285 West Main St	Millbury	c 1855
MLB.33	Wood Shoe Manufacturing Company Workers Housing	287 West Main St	Millbury	c 1855
MLB.35		288 West Main St	Millbury	
MLB.36	Glover, Henry W. Hardwood Handle Factory	289 West Main St	Millbury	r 1900
MLB.37	Wood, D. House and Barn	290 West Main St	Millbury	
MLB.38	Morse House and Barn	292 West Main St	Millbury	
MLB.430	Snow, Buckley House	295 West Main St	Millbury	c 1850
MLB.41	Eddy, Amos House	299 West Main St	Millbury	
MLB.42	Griggs - Wood House	301 West Main St	Millbury	
MLB.43	Marble - Windle House	302 West Main St	Millbury	
MLB.44	Marble - Morris House	303 West Main St	Millbury	
MLB.45	Childs, E. N. House	305 West Main St	Millbury	c 1845
MLB.47		306 West Main St	Millbury	
MLB.46	Gleason, Abijah House	307 West Main St	Millbury	c 1810
MLB.48		311 West Main St	Millbury	
MLB.49	Goulding House	312 West Main St	Millbury	c 1800
MLB.50		313 West Main St	Millbury	
MLB.11	Glazier House	333 West Main St	Millbury	
MLB.12	Crane, J. C. House	335 West Main St	Millbury	

MLB.14		338 West Main St	Millbury	c 1815
MLB.13	Hall - Balcom House	339 West Main St	Millbury	r 1780
MLB.15	Pearson's Dairy	342 West Main St	Millbury	
MLB.22		392 West Main St	Millbury	c 1800
MLB.387	Bowden Felting Mills	West St	Millbury	1898
MLB.470		5 West St	Millbury	c 1980
MLB.471		7 West St	Millbury	c 1910
MLB.472		8 West St	Millbury	r 1850
MLB.460		13 Williams St	Millbury	c 1970
MLB.347	Fuller, Auston House	2 Woodland St	Millbury	c 1850

## **MASSACHUSETTS HISTORICAL COMMISSION PROGRAM AND STAFF RESOURCE LIST**

220 Morrissey Boulevard, Boston, MA 02125

Ph: (617) 727-8470 / Fax: (617) 727-5128

<http://www.sec.state.ma.us/mhc/mhcidx.htm>

Most materials found on our website can also be sent to you. This list has been put together as a quick reference guide for Historical Commissions and Historic District Commissions of Massachusetts. The main phone number at the Massachusetts Historical Commission is (617) 727-8470.

### **1. LOCAL HISTORICAL COMMISSIONS**

For more information on the role of local historical commissions in Massachusetts, the Summary Sheet for Local Historical Commissions can be found online at

<http://www.sec.state.ma.us/mhc/mhcpdf/lhcsun.pdf>. The Preservation Planning Manual and Preservation through Bylaws and Ordinances are not currently on our website. These documents can be sent to you.

If you have further questions about local historical commissions, contact [Christopher.Skelly@state.ma.us](mailto:Christopher.Skelly@state.ma.us)

### **2. DEMOLITION DELAY BYLAWS**

If you have questions about demolition delay bylaws or would like to receive the sample demolition delay bylaw, contact [Christopher.Skelly@state.ma.us](mailto:Christopher.Skelly@state.ma.us).

### **3. HISTORIC DISTRICT COMMISSIONS**

The Guidebook for Historic District Commissions is not currently available on our website. This document can be sent to you.

If you have questions about local historic districts or local historic district commissions, contact [Christopher.Skelly@state.ma.us](mailto:Christopher.Skelly@state.ma.us).

### **4. LOCAL HISTORIC DISTRICTS AND NATIONAL REGISTER DISTRICTS**

For more information on the difference between local historic districts and national register districts, visit our website and download a brochure entitled "There's a Difference."

<http://www.sec.state.ma.us/mhc/mhcpdf/difference.pdf>.

### **LOCAL HISTORICAL COMMISSIONS IN MASSACHUSETTS VIDEO**

The local historical commissions in MA DVD can be obtained from the MHC. It can also be viewed at <http://vimeo.com/reelife/localhistoricdistrictsinma>

### **LOCAL HISTORIC DISTRICTS IN MASSACHUSETTS VIDEO**

The local historic districts in MA DVD can be obtained from the MHC. It can also be viewed at <http://vimeo.com/reelife/localhistoriccommissionsinma>

### **5. ESTABLISHING LOCAL HISTORIC DISTRICTS**

For more information on establishing local historic districts, you can download a copy of our guidebook Establishing Local Historic Districts at

<http://www.sec.state.ma.us/mhc/mhcpdf/establishinglocalhistoricdistricts.pdf> . A flow chart is available

at <http://www.sec.state.ma.us/mhc/mhcpdf/lhdfldflowchart.pdf>. If you have additional questions, contact [Christopher.Skelly@state.ma.us](mailto:Christopher.Skelly@state.ma.us).

#### 6. NATIONAL REGISTER OF HISTORIC PLACES

For more information on the National Register of Historic Places, visit our website.

<http://www.sec.state.ma.us/mhc/mhcnat/natidx.htm>.

If you have additional questions, contact [Phil.Bergen@state.ma.us](mailto:Phil.Bergen@state.ma.us) or [Betsy.Friedberg@state.ma.us](mailto:Betsy.Friedberg@state.ma.us)

#### 7. MHC HISTORIC PROPERTY SURVEY FORMS

For more information on MHC historic property survey forms including downloadable survey forms, visit our website at

<http://www.sec.state.ma.us/mhc/mhchpp/ppdhpp.htm>. If you have additional questions on preparing inventory forms, contact [Michael.Steinitz@state.ma.us](mailto:Michael.Steinitz@state.ma.us) or Peter Stott at [peter.stott@sec.state.ma.us](mailto:peter.stott@sec.state.ma.us).

#### 8. MASSACHUSETTS CULTURAL RESOURCE INFORMATION SYSTEM (MACRIS)

The Massachusetts Cultural Resource Information System (MACRIS) allows you to search the Massachusetts Historical Commission database for information on historic properties and areas in the Commonwealth. <http://www.sec.state.ma.us/mhc/mhcidx.htm>. Then, click on "Search Macris Database." Read the Site Information and Disclaimer carefully. When finished, click the acknowledgement at the bottom to proceed. Then, enter in the appropriate information to search the database such as city/town name and street name.

#### 9. PRESERVATION RESTRICTIONS

For more information on establishing historic preservation restrictions under MGL Chapter 184, contact [Michael.Steinitz@state.ma.us](mailto:Michael.Steinitz@state.ma.us). For information on existing preservation restrictions held by the Massachusetts Historical Commission, contact [Paul.Holtz@state.ma.us](mailto:Paul.Holtz@state.ma.us).

#### 10. MASS PRESERVATION PROJECTS FUND

For more information on this grant program, visit our website

<http://www.sec.state.ma.us/mhc/mhcmppf/mppfidx.htm>.

If you have additional questions, contact [Nancy.Maida@sec.state.ma.us](mailto:Nancy.Maida@sec.state.ma.us).

#### 11. SURVEY AND PLANNING GRANTS

For more information on survey and planning grants, visit our website.

<http://www.sec.state.ma.us/mhc/mhchpp/Surveyandplanning.htm>

#### 12. FEDERAL AND STATE REVIEWS

For more information on federal and state involved projects reviewed by the Massachusetts Historical Commission, visit the frequently asked questions on our website.

<http://www.sec.state.ma.us/mhc/mhcrevcom/revcomidx.htm>. If you have additional questions, contact review and compliance staff at the above phone number.

#### 13 STATE AND FEDERAL HISTORIC REHABILITATION TAX CREDITS

For more information on the state and federal historic rehabilitation tax credits available to income producing properties, visit our website.

<http://www.sec.state.ma.us/mhc/mhctax/taxidx.htm> and

<http://www.nps.gov/history/hps/tps/tax/index.htm>. If you have additional questions, contact review staff at the above phone number.



#### 14. STATE BUILDING CODE

For questions regarding the state building code including exemptions for partially and totally preserved buildings , contact [Paul.Holtz@state.ma.us](mailto:Paul.Holtz@state.ma.us).

#### 15. ARCHAEOLOGICAL SITES

For questions regarding archaeological sites, contact [Ed.Bell@state.ma.us](mailto:Ed.Bell@state.ma.us).

#### 16. HISTORIC PRESERVATION AND ACCESSIBILITY ISSUES

For the MHC ADA Consultation Process form, visit

[http://www.sec.state.ma.us/mhc/mhcpdf/ADA\\_Consultation\\_Process\\_Form%20Revised.pdf](http://www.sec.state.ma.us/mhc/mhcpdf/ADA_Consultation_Process_Form%20Revised.pdf).

If you have additional questions, contact review and compliance staff at the above phone number.

#### 17. GRAVESTONE REPAIR

For questions regarding gravestone repair, contact [Paul.Holtz@state.ma.us](mailto:Paul.Holtz@state.ma.us).

#### 18. MHC PRESERVATION AWARDS

For questions regarding annual Massachusetts Historical Commission Preservation Awards, contact [Molly.Mcguire@state.ma.us](mailto:Molly.Mcguire@state.ma.us).

#### 19. MASSACHUSETTS HISTORIC PRESERVATION STATEWIDE EMAIL LISTSERV

The Massachusetts Historical Commission, with the help of UMass-Boston, has developed a free email list for historic preservation in Massachusetts. Over 800 individuals across the state are subscribers including local historical commissions, historic district commissions, preservation consultants, state agencies and municipal planners. The list offers a networking resource for the sharing of information, ideas, questions and experiences related to historic preservation in Massachusetts. If you are interested in joining this list, you can subscribe by visiting:

<http://mailman.cs.umb.edu/mailman/listinfo/masshistpres> . For questions, contact [Christopher.Skelly@state.ma.us](mailto:Christopher.Skelly@state.ma.us).

#### 20. PRESERVATION MASSACHUSETTS, INCORPORATED

For information on the statewide non-profit organization for historic preservation, contact Preservation Massachusetts, Incorporated at (617) 723-3383. PM maintains a web-based consultant directory and advocates for historic preservation policy, such as state historic tax credits on income producing properties. <http://www.preservationmass.org>.

The consultant directory can be found at <http://preservationmass.org/resources/consultant-directory/>.

#### 21. NATIONAL TRUST FOR HISTORIC PRESERVATION

For information on national or regional policy issues, federal legislation, preservation publications and magazines, contact the regional office of the National Trust for Historic Preservation at (617) 523-0885. <http://www.preservationnation.org/about-us/regional-offices/northeast/>.

#### 22. SECRETARY OF THE INTERIOR STANDARDS FOR THE TREATMENT OF HISTORIC PROPERTIES.

The SOI Standards provide guidance on how best to protect historic resources nationwide. There are specific guidelines for preserving, rehabilitating, restoring and reconstructing historic buildings.

<http://www.nps.gov/history/hps/tps/standguide/index.htm>.

#### 23. COMMUNITY PRESERVATION ACT

For questions regarding the Community Preservation Act, contact the Community Preservation Coalition. <http://www.communitypreservation.org/index.cfm>.

#### 24. MASSACHUSETTS ARCHIVES

For information on official governmental records and on preserving historical records, visit the Massachusetts Archives at <http://www.sec.state.ma.us/arc/arcidx.htm> or email [archives@sec.state.ma.us](mailto:archives@sec.state.ma.us).

## **Potential Funding Opportunities for Preservation and Rehabilitation**

Economic incentives for historic preservation and rehabilitation serve to stimulate research and preserve our historic properties. The website [PreservationDirectory.com](http://PreservationDirectory.com) provides an excellent grant and fundraising reference for historic and cultural resource preservation. The listed sources are primarily for not-for-profit organizations but additional opportunities for private property-owners and developers are available at the state and federal level. Some of these are discussed below. Contact information is also presented, as available.

### **Blackstone Heritage Corridor Grant Programs**

670 Linwood Avenue

Whitinsville, MA 01588

(508) 234-4242

<https://blackstoneheritagecorridor.org/doing/grant-programs/>

When funding is available, communities and non-profits within the Blackstone Heritage Corridor may be eligible for grant programs, including a Partnership Grant Program, Community Support Grant Program, Mini-Grant Program and a Technical Assistance Grant Program.

### **Massachusetts Preservation Projects Fund**

Massachusetts Historical Commission

Massachusetts Archives Building

Grants Division

220 Morrissey Boulevard

Boston, Massachusetts 02125

(617) 727-8470; [MHC@sec.state.ma.us](mailto:MHC@sec.state.ma.us) or [Paul.Holtz@sec.state.ma.us](mailto:Paul.Holtz@sec.state.ma.us)

<https://www.sec.state.ma.us/mhc/mhcmppf/mppfidx.htm>

In years when the Commonwealth authorizes funds, monies are available for the restoration, rehabilitation, stabilization, and documentation of historic and archaeological properties owned by municipalities or nonprofit organizations. Through the Massachusetts Preservation Projects Fund (MPPF), 50% matching grants are available to qualifying properties listed on the State Register to ensure their physical preservation.

A highlight of this unique program, the first of its kind in the nation, is an option for applicants to apply for up to 75% of the total project cost if they are willing to commit an additional 25% toward an endowment fund for long-range preservation and maintenance of the property. Scopes of work for projects range from the acquisition of an endangered property, to the restoration of an historic building, to research projects such as historic structures reports, archaeological data recovery projects, or study of innovative preservation techniques.

**MHC Survey and Planning Grants**

Massachusetts Historical Commission

Massachusetts Archives Building

220 Morrissey Boulevard

Boston, MA 02125-3314

(617) 727-8470, [MHC@sec.state.ma.us](mailto:MHC@sec.state.ma.us) or [michael.steinitz@sec.state.ma.us](mailto:michael.steinitz@sec.state.ma.us)

Survey and Planning Grants provide 50% matching federal funds for the preparation of community surveys, preservation plans, preparation of historic district studies and legislation, archaeological surveys, nominations to the National Register, and educational preservation programs. Eligible applicants are local historical commissions, Certified Local Governments, local and state agencies, educational institutions, and private organizations.

**Massachusetts Historic Rehabilitation Tax Credit**

Massachusetts Historical Commission

Massachusetts Archives Building

220 Morrissey Boulevard

Boston, MA 02125-3314

(617) 727-8470; [mhc@sec.state.ma.us](mailto:mhc@sec.state.ma.us)

<https://www.sec.state.ma.us/mhc/mhctax/taxidx.htm>

Under the rehabilitation tax credit program, a certified rehabilitation project on an income-producing property is eligible to receive up to 20% of the cost of certified rehabilitation expenditures in state tax credits. There is an annual cap, so there are selection criteria that ensure the funds are distributed to the projects that provide the most public benefit. The MHC certifies the projects and allocates available credits. Please refer to the training presentation available on MHC's website.

**Federal Historic Tax Credits Historic Tax Credit Program**

National Park Service

<https://www.nps.gov/tps/tax-incentives/application-process.htm>

and

MHC State Historic Preservation Officer (SHPO)

*See above for general MHC contact information*

A 20% income tax credit is available for the rehabilitation of historic, income-producing buildings that are determined by the Secretary of the Interior, through the National Park Service, to be "certified historic structures." The Historic Tax Credit (HTC) program encourages private sector investment in the rehabilitation and re-use of historic buildings. The federal tax credit allows program participants to claim 20 percent of eligible improvement expenses against their federal tax liability. Since the Tax Reform Act of 1976, the HTC program has facilitated the rehabilitation

of over 42,000 certified historic buildings and has attracted more than \$84 billion in new private capital to the historic cores of cities and towns across the nation. These funds have enhanced property values; created jobs; generated local, state, and federal tax revenues; and revitalized communities in need of economic development.

### **Historic Preservation Easements**

National Park Service

[NPS\\_HPSinfo@nps.gov](mailto:NPS_HPSinfo@nps.gov)

<http://www.nps.gov/history/hps/tps/tax/easement.htm>

[www.nps.gov/tps/tax-incentives/taxdocs/easements-historic-properties.pdf](http://www.nps.gov/tps/tax-incentives/taxdocs/easements-historic-properties.pdf)

A preservation easement is a voluntary legal agreement that protects a significant historic, archaeological, or cultural resource. An easement provides assurance to the owner of a historic or cultural property that the property's intrinsic values will be preserved through subsequent ownership. In addition, the owner may obtain substantial tax benefits.

### **APR Improvement Program (AIP)**

Massachusetts Department of Agriculture

251 Causeway St #500

Boston, MA 02114

(617) 686-1700, (413) 548-1904

[Melissa.l.adams@state.ma.us](mailto:Melissa.l.adams@state.ma.us)

<https://www.mass.gov/service-details/apr-improvement-program-aip>

The APR Improvement Program (AIP) provides funding, technical assistance, and business planning to farms with land that has already been protected through MDAR's Agricultural Preservation Restriction (APR) Program. The program assists with issues of economic viability, environmental sustainability, resource conservation, family succession, modernization of infrastructure and other issues that may enhance the long term continued use of the agricultural resource. Grant funds of \$25,000 - \$100,000 are available to participants on a reimbursement basis for identified capital improvements on the farm property including resource management – such as reseeding hay fields, pasture improvements, fencing, establishing perennial crops - or new or improved farm buildings - such as storage barns, livestock housing, farm stands, or processing facilities. In the 2018 round, maximum funding per applicant ranged from \$25,000 to \$100,000.

## **Potential Funding Opportunities for Economic Development, Housing, and Open Space**

The funding opportunities listed below are intended to provide a starting point for pursuing the Town of Millbury's priority initiatives. Contact information is also presented, as available.

### **Planning Assistance Grants**

Massachusetts Executive Office of Energy & Environmental Affairs

100 Cambridge Street, 9th Floor

Boston, MA 02114

(617) 626-1154; [Kurt.Gaertner@mass.gov](mailto:Kurt.Gaertner@mass.gov)

<https://www.mass.gov/service-details/planning-assistance-grants>

The Executive Office of Energy and Environmental Affairs (EEA) offers Massachusetts cities and towns technical help to improve their land use practices. Eligible tasks include but are not limited to:

- Rezoning for consistency with a Master Plan or implementation of specific actions or recommendations from a Master Plan.
- Actions implementing the results of a Climate Vulnerability Assessment – priorities that were identified either through the Community Resilience Building Framework under the MA Vulnerability Preparedness Program or a similar Climate Vulnerability Assessment
- Feasibility studies, land-use analyses, and other plans necessary for successful redevelopment of sites and buildings

Each proposal may be up to \$50,000 with a minimum non-state match of 25%. Neither District Local Technical Assistance nor Unified Planning Work Program funds are considered “state” funds under this grant, and are eligible for use as match. Proposals are generally due in May of each year.

### **Economic Development Fund (EDF) Community Grants**

Massachusetts Department of Housing and Community Development

100 Cambridge Street, Suite 300

Boston, MA 02114

617-573-1400

<https://www.mass.gov/service-details/economic-development-fund-edf>

EDF gives priority assistance for physical improvements in support of job creation or job retention as well as downtown/commercial center revitalization. Historically, EDF has funded a range of economic and community development projects. Currently, program funding is more limited and the following categories of assistance will be considered:

- Grants of \$100,000 - \$750,000 for downtown and commercial center revitalization Grants of
- \$100,000 - \$500,000 to assist eligible non-profit development organizations
- Grants up to \$50,000 for planning community economic development projects



Applications are accepted on an ongoing basis.

**Massachusetts Downtown Initiative (MDI)**

Massachusetts Department of Housing and Community Development

100 Cambridge St, Suite 300

Boston, MA 02114

(617) 573-1364; [elizabeth.hahn@mass.gov](mailto:elizabeth.hahn@mass.gov)

<https://www.mass.gov/service-details/massachusetts-downtown-initiative-mdi>

Through the Technical Assistance Program, MDI provides consultant services up to \$15,000 to assist a community with its downtown revitalization efforts. Eligible activities include Business Improvement District (BID), design guidelines, economics of downtown, housing, downtown mobility, small business support, and wayfinding/branding. Proposals are generally due in November of each year.

**MassWorks Infrastructure Grants**

Massachusetts Executive Office of Housing and Economic Development

1 Ashburton Place, Suite 2101

Boston, MA 02108

[massworks@mass.gov](mailto:massworks@mass.gov)

<https://www.mass.gov/service-details/massworks-infrastructure-grants>

A competitive grant program that provides capital funds for public infrastructure projects. The program places emphasis on the production of multi-family housing in appropriately located walkable, mixed-use districts that result in direct and immediate job creation and/or that support economic development in weak or distressed areas. Eligible projects must be for construction work on land and/or infrastructure that is already publicly owned or will be acquired through public leasehold, right-of-way or easement. MassWorks holds one competitive round each year, which generally opens in May with applications due in July.

**Real Estate Services TA**

MassDevelopment

1515 Hancock Street, Suite 402

Quincy, MA 02169

(617) 330-2073; Amanda Chisholm: [achisholm@massdevelopment.com](mailto:achisholm@massdevelopment.com)

<https://www.massdevelopment.com/what-we-offer/real-estate-services/technical-assistance/>

MassDevelopment provides technical assistance aimed at addressing site-specific and/or district-wide economic development challenges. Through MassDevelopment's in-house expertise and contracts with "house doctor" consultants, their real estate services team helps municipalities and other public entities address their priority planning and development projects quickly and efficiently. Technical assistance opportunities include the following:

- Master Planning and Visioning for Sites and/or Districts

- Market Feasibility and Financial Analysis
- Surplus Property Reuse and/or Activation Assistance
- Local District Improvement Financing (DIF) Technical Assistance
- RFP/Q Development and Process Management

Applications for Real Estate Services Technical Assistance generally open in the spring and are due in June each year.

### **District Local Technical Assistance**

Massachusetts Department of Housing and Community Development  
c/o Central MA Regional Planning Commission  
1 Mercantile Street, Suite 520  
Worcester, MA 01608  
(508) 459-3320 ; Trish Settles: [tsettles@cmrpc.org](mailto:tsettles@cmrpc.org)  
<http://cmrpc.org/planning-resources>

District Local Technical Assistance is funded annually through a state appropriation and distributed to Regional Planning Agencies, including the Central MA Regional Planning Commission, to provide cities and towns with technical assistance. According to the most recent guidelines of the Commonwealth's DLTA program, a proposed project must fall into one of the following four general priority categories: "Planning Ahead for Housing"; "Planning Ahead for Growth"; Technical Assistance to support Community Compact Cabinet Activities; and Technical Assistance to support Regional Efficiency. DLTA projects run through the calendar year (January – December). Applications are generally due in November of each year.

### **Planning for Housing Production**

MassHousing  
1 Beacon Street  
Boston, MA 02108  
(617) 854.1880; Greg Watson: [gwatson@masshousing.com](mailto:gwatson@masshousing.com)  
[https://www.masshousing.com/portal/server.pt/community/planning\\_programs/207/planning\\_for\\_housing\\_production](https://www.masshousing.com/portal/server.pt/community/planning_programs/207/planning_for_housing_production)

MassHousing's Planning for Housing Production Program provides cities and towns with technical capacity to implement their housing production goals and deliver new mixed-income housing. When funding is available, MassHousing awards projects fitting within two broad categories: planning and community development projects; and projects involving local design services, such as public infrastructure design. Eligible activities include: assistance crafting new zoning to spur new housing growth; assistance planning public infrastructure improvements needed to support housing growth; capacity-building in planning and community development; and public education and data transparency. The value of grant awards varies depending on the level and scope of a grantee's self-identified needs. Awards require a local cash match

equal to 10 percent of the value of the grant or technical services awarded. Applications are accepted on an ongoing basis.

**Massachusetts Community Development Block Grant (CDBG) Program – Community Development Fund**

Massachusetts Department of Housing and Community Development

100 Cambridge Street, Suite 300

Boston, MA 02114

617-573-1100

<https://www.mass.gov/service-details/community-development-block-grant-cdbg>

A federally funded, competitive grant program designed to help small cities and towns meet a broad range of community development needs. Any city or town not designated as an entitlement community by HUD may apply for and receive these funds. The following projects are eligible for funding: planning; housing rehabilitation and creation of affordable housing; economic development projects; infrastructure; construction and/or rehabilitation of community facilities; removal of architectural barriers to the mobility of elderly persons or the severely disabled, and public social services. Awards may not exceed \$1M per year or \$1.35M within two successive years. Applications are due March 1<sup>st</sup> of each year.

**Commonwealth Places**

MassDevelopment

1515 Hancock Street, Suite 402

Quincy, MA 02169

(617) 330-2051; Laura Barrett: [lbarrett@massdevelopment.com](mailto:lbarrett@massdevelopment.com)

<https://www.massdevelopment.com/what-we-offer/real-estate-services/commonwealth-places/>

Commonwealth Places provides a creative funding mechanism to advance community placemaking projects throughout Massachusetts. The statewide program will help fund place-based, community-driven projects – art installations, parks, bike trails, markets, and more – that revitalize downtowns and neighborhood commercial districts. The program aims to engage and mobilize community members to make individual contributions through a crowdfunding platform with the incentive of a dollar-for-dollar funding match (up to \$50,000) from MassDevelopment if the crowdfunding goal is reached within 60 days. Applications are accepted on a rolling basis.

**PARC Grant**

Executive Office of Energy and Environmental Affairs

100 Cambridge Street, Suite 900

Boston, MA 02114

(617) 626-1171; [melissa.cryan@mass.gov](mailto:melissa.cryan@mass.gov)

<https://www.mass.gov/service-details/parkland-acquisitions-and-renovations-for-communities-parc-grant-program>

The PARC Program was established to assist cities and towns in acquiring and developing land for park and outdoor recreation purposes. These grants can be used by municipalities to acquire parkland, build a new park, or to renovate an existing park. A sum of \$400,000 is held aside to fund Small Town grants. Applications from towns with less than 35,000 residents that are applying under the Small Town grant category will compete only with other Small Town applicants for a \$400,000 funding pool. Applications are due in July of each year.

### **MassTrails Grants**

Massachusetts Department of Conservation & Recreation  
136 Damon Road  
Northampton, MA 01060  
(413) 387-4333; [Amanda.lewis@mass.gov](mailto:Amanda.lewis@mass.gov)  
[www.mass.gov/guides/masstrails-grants](http://www.mass.gov/guides/masstrails-grants)

MassTrails provides grants to support recreational trail and shared use pathway projects across the Commonwealth. Grant amounts are dependent on the project and its needs, but generally range from \$10,000 to \$100,000 with grants of up to \$300,000 awarded to high priority projects. Eligible grant activities include project development, design, engineering, permitting, construction, and maintenance of recreational trails, shared use pathways, and the amenities that support trails. MassTrails grants are due on February 1st of each year.

### **Local Acquisitions for Natural Diversity (LAND) Grant Program**

Executive Office of Energy and Environmental Affairs  
100 Cambridge Street – Suite 900  
Boston, MA 02114  
617-626-1171, [melissa.cryan@mass.gov](mailto:melissa.cryan@mass.gov)  
<https://www.mass.gov/service-details/local-acquisitions-for-natural-diversity-land-grant-program>

The LAND Grant Program helps cities and towns acquire land for conservation and passive recreation purposes. The grants reimburse cities and towns for the acquisition of land in fee or for a conservation restriction. Municipal conservation and agricultural commissions from communities with an up-to-date Open Space and Recreation Plan are eligible to apply for grant awards up to \$400,000. The LAND Grant Program requires properties to provide passive recreational opportunities to the public. Applications are due in July of each year.

### **PeopleForBikes Community Grants Program**

PeopleForBikes  
PO Box 2359  
Boulder, CO 80306  
(303) 449-4893 x106; [zoe@peopleforbikes.org](mailto:zoe@peopleforbikes.org)  
<https://peopleforbikes.org/grant-guidelines/>

The PeopleForBikes Community Grant Program supports bicycle infrastructure projects and targeted advocacy initiatives that make it easier and safer for people of all ages and abilities to ride. The 2020 grant cycle will accept proposals for bicycle infrastructure, such as a multi-use trail, bike path, mountain bike trail, protected bike lane or BMX facility, or for bike parking or storage. Awards granted during the Spring 2019 cycle ranged from \$3,500 to \$10,000. PeopleForBikes generally holds 1-2 open grant cycles every year, with the annual grant schedule announced in the preceding October.

GREEN COMMUNITY DESIGNATIONS REACH 240

MA Green Communities	Designation Date / Award Date	Designation Grant Award	Grant Project Summary	100% Done	Census 2015 Population
240	Multiple	\$44,260,671		168	5,249,771
	July-12	\$2,419,773		18	
	July-13	\$3,621,952		20	
	July-14	\$7,625,169		40	
	July-15	\$8,643,951		51	
	July-16	\$9,161,737		43	
	July-17	\$13,679,593		65	
	July-18	\$14,244,281		42	
Mendon	7/19/11	\$145,925	to fund a Green Communities program manager to oversee the grant projects, and the following energy conservation measures: installation of new energy efficient lights in the Library, Police Station, Fire Station, and Senior Center; installation of a new high-efficiency furnace for the Library that exceeds base code by at least 5 percent; an energy audit to identify potential additional energy conservation measures for the Town Hall, Library, Police Station, Fire Station, Highway Building and Senior Center; and implementation of DOER-approved measures from the completed audits.	X	6,024
	July-13	\$19,057	to fund grant administration costs and the following energy conservation measures: in the Fire Station, an energy efficient AC condenser; in the Highway Dept building, LED exterior lights and weatherization of the garage bay doors; and in Town Hall, replacement of the AC units	X	
	July-14	\$242,796	to fund energy conservation measures in municipal facilities including town vehicles and Clough Elementary School. The energy conservation measures funded by this grant are: Direct Digital Control system optimization, variable frequency drives, refrigeration fan motor controls, building weatherization, HVAC heat pumps and energy recovery ventilation, electric vehicle purchase, and EV charging stations	X	
	July-17	\$89,579	to fund energy conservation measures in municipal facilities including Town Hall, Fire Station, Highway Dept, new Library, and Parks Dept restrooms. The energy conservation measures funded by this grant are: lighting upgrades, lighting controls, destratification fans, and grant management assistance		
Merrimac	12/27/18	\$141,881	<i>Applicant period for grant projects is currently open; projects to be determined.</i>		6,800
Methuen	12/27/18	\$268,640	<i>Applicant period for grant projects is currently open; projects to be determined.</i>		49,660
Middleborough	12/28/17	\$197,655	to fund energy conservation measures in municipal facilities including Town Hall Annex, Burkland Elementary School, and Goode Elementary School, measures funded are replacement of roof top unit and lighting upgrades	X	24,350
Middlefield	7/19/11	\$138,025	to fund administrative costs, installation of a 12.25 kW solar PV system on the Town Hall roof and to fund the following energy conservation measures: at the Town Garage, window and door replacement, replacement of the furnace and hot water heater; at the Town Hall, installation of insulation; and at the Fire House, replacement of the furnace and doors.	X	527
	July-18	\$20,295	to fund energy conservation measures, LED lighting, insulation, thermostats, and administrative costs, in municipal facilities including Town Hall, Senior Center, Highway Garage, and Fire Station		
Millbury	7/19/11	\$167,025	to fund the following energy conservation measures: at Millbury Memorial Jr./Sr. High School, installation of occupancy motion sensors in bathrooms for lighting and exhaust fans, installation of ECM motors in unit ventilators and kitchen exhaust hood controls, retro-commissioning, installing ECM motors and evaporator fan controls in walk-in coolers, and replacing existing exterior lights with compatible LED fixtures; at the Elmwood Street and Shaw Middle Schools, installation of ECM motors and evaporator fan controls in walk-in coolers; at the Municipal Office Building, replacement of boiler reset control system, redesign of HVAC system, installation of vending machine misers, and a lighting upgrade; and exterior lighting upgrades for at the Municipal Office Building, Public Library, Asa Waters Mansion, and Town Common with LED technology.	X	13,537
	July-14	\$247,596	to fund energy conservation measures in two schools and three municipal facilities	X	
	July-16	\$227,085	to fund the following energy conservation measures: a town wide LED streetlight conversion, purchase of four electric vehicles and installation of three EV charging stations; at Elmwood School, interior and exterior LED lighting retrofit and a high efficiency transformer; and at Millbury High School, an LED lighting retrofit	X	
	July-18	\$241,480	to fund energy conservation measures, LED streetlight conversion, thermostats, HVAC system controls, insulation, storm windows, and building operator certification training, in municipal facilities including streetlights, Fire Stations, Public Library, and ASA Waters Mansion		



## NOTES:

Centerline Miles refer to the linear length of a road segment. For divided highways, only the length of one side of the roadway is counted.

Lane Miles refer to the linear length of lanes of a road segment. The number of lanes on both sides of the roadway are counted in the mileage calculation. Shoulders and auxiliary lanes are not included in the calculation of lane miles.

Jurisdiction refers to the agency or entity that owns and has administrative authority over the roadway. The Road Inventory file contains 18 different jurisdiction categories. For the purposes of this report, they have been consolidated into ten groups. Please note that unaccepted roads consist of roads open to public travel but not formally accepted by a city or town, as well as some private ways.

Functional Classification refers to the character of services that a particular roadway is intended to provide. In general, roads either serve to provide mobility for vehicles or access to locations. The process of functional classification was mandated by Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA) and implemented in 1993 by the Office of Transportation Planning in cooperation with the 13 Regional Planning Agencies. Roadways are divided into the following three classification categories:

**Arterials:** These roadways provide the highest level of mobility at the greatest vehicular speed for the longest uninterrupted distances and are not intended to provide access to specific locations. Arterials are further subdivided into Principal Arterials and Minor Arterials. However, for the purposes of this report they have been grouped together. Please note that Interstates are considered Arterials, but they have been given their own category in this report.

**Collectors:** These roadways provide some level of both mobility and access. They collect traffic from Local roads and funnel to Arterials. In rural areas, collectors are further subdivided into Major Collectors and Minor Collectors, but for the purposes of this report they have been grouped together.

**Locals:** These roadways provide access to abutting land with little or no emphasis on mobility. The term Local road should not be confused with local jurisdiction. Most, but not all, functionally classified Local roads are under city/town jurisdiction.

**Aid Category** refers to funding categories that have been established by ISTEA and TEA-21. The Road Inventory directly identifies which roadways fall under the National Highway System Federal Funding category and indirectly identifies which roadways fall under the Surface Transportation Program Federal category and Non-Federal Aid category. These three funding categories are described below:

**National Highway System (NHS)** funded roadway network represents all Interstate roadways and principal arterials spanning the state in accordance with the Moving Ahead for Progress in the 21st Century Act (MAP-21). In addition, roadways connecting the NHS roadways with military bases (known as the Strategic Highway Network) are also considered part of the NHS network. NHS passenger and freight terminals are connected by roadways called NHS connectors.

**Surface Transportation Program (STP)** funded roadway network is comprised of any functionally classified roadway. STP funded roadways include all urban arterials, urban collectors, and rural arterials. According to the TEA-21 legislation, rural collectors are STP-eligible, but have a limitation on the amount of STP funding they can receive.

**State and Local Aid** includes chapter 90 and other non-Federal Aid categories. Roadways that fall under this category are comprised of roads functionally classified as local roads.

MassDOT Year End Road Inventory - 2017

<https://www.mass.gov/files/documents/2018/03/19/2017-ri-ye-rpt.pdf>

Centerline Miles

City/Town by Jurisdiction

Town	MassDOT	Town Accepted	State Institutional	State Park	Combined Federal	Unaccepted	Total
Millbury	10.03	70.94				4.17	85.13
Grafton	14.61	84.99	1.35			2.84	103.79
Auburn	20.33	97.05				1.13	118.52
Sutton	14.01	94.64		1.39		2.1	112.15
Oxford	16.96	90.42			0.21	3.98	111.56

	MassDOT	Town Accepted	State Institutional	State Park	Combined Federal	Unaccepted
Millbury	12%	83%				5%
Grafton	14%	82%	1%			3%
Auburn	17%	82%				1%
Sutton	12%	84%		1%		2%
Oxford	15%	81%			0%	4%

Centerline Miles

Functional Classification

Town	Interstate	Arterial	Collector	Local	Total
Millbury	3.85	15.11	11.36	54.81	85.13
Grafton	4.50	19.37	13.41	66.51	103.79
Auburn	10.09	14.08	22.72	71.63	118.52
Sutton	0.00	24.91	10.47	76.77	112.15
Oxford	7.22	19.01	11.47	73.86	111.56

	Interstate	Arterial	Collector	Local
Millbury	5%	18%	13%	64%
Grafton	4%	19%	13%	64%
Auburn	9%	12%	19%	60%
Sutton	0%	22%	9%	68%
Oxford	6%	17%	10%	66%

Centerline Miles

Federal Aid

Town	National Highway System	Surface Transportation Program	Total Federal Aid	State/Local	Total
Millbury	8.69	21.63	30.32	54.81	85.13
Grafton	12.22	25.06	37.28	66.51	103.79
Auburn	15.36	31.52	46.89	71.63	118.52
Sutton	6.76	26.85	33.61	78.54	112.15
Oxford	9.44	27.61	37.06	74.5	111.56

	Federal Aid	State/Local
Millbury	36%	64%
Grafton	36%	64%
Auburn	40%	60%
Sutton	30%	70%
Oxford	33%	67%

**Lane Miles**

**City/Town by Jurisdiction**

Town	MassDOT	Town Accepted	State Institutional	State Park	Combined Federal	Unaccepted	Total
Millbury	43.53	137.51				5.79	186.83
Grafton	47.38	163.32	2.49			4.82	218.00
Auburn	87.35	187.77				1.82	276.93
Sutton	41.55	161.8		1.59		2.57	207.51
Oxford	56.1	164.97			0.21	7.09	228.37

	MassDOT	Town Accepted	State Institutional	State Park	Combined Federal	Unaccepted
Millbury	23%	74%	3%			3%
Grafton	22%	75%				2%
Auburn	32%	68%				1%
Sutton	20%	78%		1%		1%
Oxford	25%	72%			0%	3%

**Lane Miles**

**Functional Classification**

Town	Interstate	Arterial	Collector	Local	Total
Millbury	23.08	38.24	22.73	102.79	186.83
Grafton	27.02	38.88	26.81	125.29	218.00
Auburn	56.18	38.84	45.43	136.48	276.93
Sutton	0.00	63.33	20.30	123.88	207.51
Oxford	31.82	43.89	24.18	128.48	228.37

	Interstate	Arterial	Collector	Local
Millbury	12%	20%	12%	55%
Grafton	12%	18%	12%	57%
Auburn	20%	14%	16%	49%
Sutton	0%	31%	10%	60%
Oxford	14%	19%	11%	56%

**Lane Miles**

**Federal Aid**

Town	National Highway System	Surface Transportation Program	Total Federal Aid	State/Local	Total
Millbury	40.86	43.18	84.04	102.79	186.83
Grafton	42.59	50.12	92.71	125.29	218.00
Auburn	71.98	68.47	140.45	136.48	276.93
Sutton	27.03	53.06	80.09	127.42	207.51
Oxford	40.72	57.88	98.60	129.77	228.37

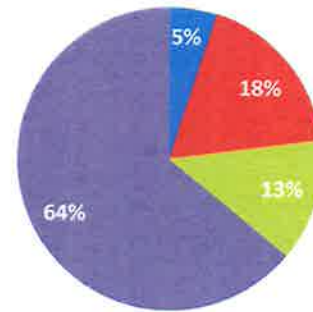
	Federal Aid	State/Local
Millbury	44.98%	55.02%
Grafton	42.53%	57.47%
Auburn	50.72%	49.28%
Sutton	38.60%	61.40%
Oxford	43.18%	56.82%

### Millbury Roadway Network

Interstate	5%
Arterial	18%
Collector	13%
Local	64%

Town	Total Sq. Mi.
Millbury	16.25
Grafton	23.28
Auburn	16.40
Sutton	33.94
Oxford	27.53

Millbury Roadway Network  
(Centerline Miles)



■ Interstate ■ Arterial ■ Collector ■ Local

# Welcome aboard the **WRTA!**

This route timetable shows the times of departure at major stops along the route and contains route maps and other important information. Additional information can be obtained by calling the WRTA Information Line at **(508) 791-WRTA (9782)**, or visit our website at [www.TheRTA.com](http://www.TheRTA.com).

## WRTA FARE INFORMATION Effective July 1, 2017

Full Cash Fare (Adults age 14 and up) ..... \$1.75  
 Senior/Disabled Cash Fare ..... \$0.85  
 Children 5-13 years of age accompanied by an adult\* . . . \$0.85  
 Children 9 years of age not accompanied by an adult\*\* . . \$1.75  
 Children under 5 accompanied by an adult ..... FREE

One Day 8 Ride Pass (Adults age 14 & up) ..... \$4.50  
 Senior/Disabled\*/Child One Day 8 Ride Pass ..... \$2.25

31 Day Pass ..... \$57.00  
 Senior/Disabled\*31 Day Pass ..... \$28.50

*\*Valid ID Required for Senior/Disabled Fare*

*Please have exact fare ready when boarding the bus.  
 The farebox does not accept pennies or half dollars.*

*The Charlie Card is available to either purchase a monthly pass or add stored value (cash). The stored value gives you discounted fare with the WRTA. They can be used on the WRTA, MBTA and other participating RTA's in Massachusetts. You can obtain a Charlie Card at the Customer Service Center located at 60 Foster Street, Worcester, MA*

*Route schedules and the purchase of passes and paratransit tickets are available at the Customer Service Center at 60 Foster Street, Worcester.*

**ACCESSIBILITY:** All WRTA buses are wheelchair accessible and feature bicycle racks for two bicycles. For TTY service call Massachusetts Relay TTY (800) 439-2370. For information, accommodations and/or to provide feedback call 508-791-9782 option 2.

**PROPER IDENTIFICATION:** One of the following valid identification cards must be shown to the driver each time you board:

**SENIOR** ..... WRTA Senior I.D. card

**DISABLED** . . . Statewide Access Pass / WRTA ADA Photo I.D.  
 MCB ID and PCA-ride free

**MEDICARE** ..... Medicare card with Photo I.D.

**HOLIDAY SERVICE: Saturday\* Service** is provided on Martin Luther King, Jr. Day, Presidents' Day, Patriots' Day, Columbus Day, and the day after Thanksgiving.

**Weekday Service** is provided on Veterans' Day.

*Routes 29, 33, 42 and community shuttles operate on a weekday schedule on these holidays. Routes 19 and 30 operate on a modified Saturday schedule on these holidays.*

**NO SERVICE ON:** New Years Day; Memorial Day; Independence Day; Labor Day; Thanksgiving Day; Christmas Day

**Please...NO Smoking, Eating, Drinking or Music**

**\*\*The Federal Transit Administration permits transit systems to set a minimum age limit for children riding without a parent or guardian. The WRTA has set this age limit at Nine (9) years old. In order to ensure compliance with this age limit, operators may question a child seeking to board a bus who appears, in the operator's opinion, to be Eight (8) years old or younger. If an operator is not satisfied with a child's answer, the operator may call for assistance from a WRTA supervisor and/or public safety personnel. This policy applies to Paratransit Service as well.**

## OUTBOUND

### WEEKDAYS

*See the map for matching timepoint locations*

1 BUS STARTS Union Station Hub	2 BUS Leaves Crompton Park	3 BUS Leaves Walmart	4 BUS Leaves Millbury Center	5 BUS ENDS Shoppes at Blackstone Valley
620a	630a	635a	645a	652a
735a	745a	750a	800a	807a
850a	900a	905a	915a	922a
1005a	1015a	1020a	1030a	1037a
1120a	1130a	1135a	1145a	1152a
1235p	1245p	1250p	100p	107p
150p	200p	205p	215p	222p
305p	315p	320p	330p	337p
420p	430p	435p	445p	452p
535p	545p	550p	600p	607p
650p	700p	705p	715p	722p
805p	815p	820p	830p	837p
920p*	930p	935p	.....	947p

*\*This trip does not go through Milbury Center*

### SATURDAYS

600a**	610a	615a	627a	.....
700a**	710a	715a	727a	.....
800a**	810a	815a	827a	.....
900a	910a	915a	925a	932a
1015a	1025a	1030a	1040a	1047a
1130a	1140a	1145a	1155a	1202p
1250p	100p	105p	115p	122p
205p	215p	220p	230p	237p
320p	330p	335p	345p	352p
435p	445p	450p	500p	507p
550p	600p	605p	615p	622p
705p	715p	720p	730p	737p
820p	830p	835p	845p	852p
935p	940p	945p	952p	957p

**\*\*These trips end/start at Milbury Ctr, No Blackstone Shoppes Service**

### SUNDAYS

1015a	1025a	1030a	1040a	1047a
1130a	1140a	1145a	1155a	1202p
1250p	100p	105p	115p	122p
205p	215p	220p	230p	237p
320p	330p	335p	345p	352p
435p	445p	450p	500p	507p

## INBOUND

### WEEKDAYS

*See the map for matching timepoint locations*

5 BUS STARTS Shoppes at Blackstone Valley	4 BUS Leaves Millbury Center	3 BUS Leaves Walmart	2 BUS Leaves Crompton Park	1 BUS ENDS Union Station Hub
655a	702a	716a	724a	730a
810a	817a	831a	839a	845a
925a	932a	946a	954a	1000a
1040a	1047a	1101a	1109a	1115a
1155a	1202p	1216p	1224p	1230p
110p	117p	131p	139p	145p
225p	232p	246p	254p	300p
340p	347p	401p	409p	415p
455p	502p	516p	524p	530p
610p	617p	631p	639p	645p
725p	732p	746p	754p	800p
840p	847p	901p	909p	915p

*\*This trip does not go through Milbury Center*

### SATURDAYS

.....	630a**	641a	649a	655a
.....	730a**	741a	749a	755a
.....	830a**	841a	849a	855a
935a	942a	956a	1004a	1010a
1050a	1057a	1111a	1119a	1125a
1205p	1212p	1226p	1234p	1240p
125p	132p	146p	154p	200p
240p	247p	301p	309p	315p
355p	402p	416p	424p	430p
510p	517p	531p	539p	545p
625p	632p	646p	654p	700p
740p	747p	801p	809p	815p
855p	902p	916p	924p	930p
1000p***	.....	.....	.....	1015p

**\*\*\*Express trip from Shoppes to Hub**

### SUNDAYS

1050a	1057a	1111a	1119a	1125a
1205p	1212p	1226p	1234p	1240p
125p	132p	146p	154p	200p
240p	247p	301p	309p	315p
355p	402p	416p	424p	430p
510p	517p	531p	539p	545

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**Map of Worcester, MA, showing Route 4 and its connections to Downtown, Blackstone Valley, and Millbury Center.**

**Legend:**

- Route 4
- Route Number
- Point of Interest
- See Schedules For Times

**Scale:** 0, 0.275, 0.55, 1.1 Miles

**Downtown Insert:**

**Shoppes at Blackstone Valley Directory:**

- 130 - Babies 'R' Us
- 210 - Nordstrom Rack
- 230 - Michael's
- 240 - PetSmart
- 250 - Pier One Imports
- 260 - Applebee's
- 300 - T-Mobile
- 303 - Talbots
- 307 -
- 310 - AT&T
- 311 -
- 315 - Payless Shoe Source
- 330 - DSW
- 395 - TGI Friday's
- 400 - GAP
- 405 - Kay Jewelers
- 409 - American Eagle Outfitters
- 410 - Guitar Center
- 413 -
- 419 -
- 420 - Cold Stone Creamery
- 423 - Bank of America ATM
- 425 - Qdoba Mexican Grill
- 431 - Orange Salon
- 433 - Chatters Bar & Grill
- 435 - California Nails & Spa
- 439 -
- 441 - Uno Chicago Grill

**Shoppes Directory cont.:**

- 500 - Red Robin
- 505 - Feng Asian Bist
- 507 - Visionworks
- 509 - Sephora
- 511 - Justice
- 515 - Sprint
- 516 - GameStop
- 517 - Yankee Candle
- 521 - Famous Footwe
- 523 - Claire's
- 525 - Lane Bryant
- 527 - Old Navy
- 529 - Verizon Wireles
- 531 - Snip-Its
- 600 - The Paper Stor
- 605 - Panera Bread
- 609 - Loft
- 613 - charming charli
- 617 - Sleep Number
- 619 - Elizabeth Grady
- 621 - JoS. A. Bank
- 623 - GNC
- 627 - Banana Republ
- 631 - Carter's
- 635 - LongHorn Steakhouse

**\*From online mall directory 5/23/2017**